

Appendix D: Responses to Councillor Plan and Budget Questions (Dec 3)

- 1. Provide details on how each Capital project is funded (i.e. by Development charges, reserves, debt, etc.)**

See report included later in this document (page 21, called “2026-2035 10 year capital budget – fund”) that goes project by project and includes expenditure and funding sources.

- 2. Consolidated reserves and reserve funds – provide 2023 ending balance, 2024 ending balance and projected 2025 ending balance (and proposed 2026 ending balance if available).**

See “Reserves - closing balances” included later in this document (page 130). Note that Regional Finance staff is prioritizing a full review of reserves, funding methodology, target balances, and path to close infrastructure funding gap in 2026; based on this to-be-approved capital plan. As such staff does not recommend adjustments to reserve contributions or reserve balances at this time.

- 3. What is happening at LRT crossings with specific challenges regarding safety and accessibility?**

We will add the challenge (providing clarity over visual/auditory cues) to the scope of the LRT crossings program. When the actions are identified and fully costed, we will present to Council. This is not possible to answer in the run up to 2026 budget approval.

- 4. Have you explored adding an additional company for advertising on GRT buses? Can you look into this option?**

Confirming that our current contract with Pattison is exclusive and includes all transit assets. That contract is through to 2029, so we can't explore another partner until 2030.

- 5. What does it cost per household for the bulky item pick-up? Added afterwards through e-mail: Can we see what it would cost wise be if we cancelled this and held one day/**

month for with a 25%, 50%, 75% landfill fee reduction for people to drop off large items on those days?

Effective March 2026, it costs \$1.94 per month, per household for bi-weekly (current service level) bulky items pick-up. To reduce bulky items pick-up to monthly (proposed) collection, it costs \$1.87 per month, per household. There is a three-item limit for bulky items pick-up. The costs include the purchase of trucks, equipment, fuel, and staffing.

To cancel the curbside bulky item program, it would be a potential reduction of \$4,161,300 (current bi-weekly collection) or \$3,702,600 (proposed monthly collection). There are potential penalties for cancelling the program with the contractor as they have purchased the trucks and equipment to provide the service as awarded in RFP-2023-33.

The 2026 proposed landfill minimum tip fee is \$15. To reduce the fees for one day, instead of \$15, would be:

- 25% off - \$11.25
- 50% off - \$7.50
- 75% off - \$3.75

Reducing tip fees one day a month would increase site usage and require scheduling additional staff and equipment; this cost has not been estimated. Increased traffic to the Waste Management Sites (e.g. Erb Street West in Waterloo - Gate 2 entrance by Costco) would also have to be managed. Reducing tip fees will also result in loss of user fee revenue – the expected 2026 lost revenue (starting March 2026) is estimated to be \$72,000, \$147,000, \$241,000 (25%, 50% and 75% respectively).

Therefore, reducing landfill fees would cost residents more per month compared to the cost of the curbside bulky item program; even without taking into account associated staffing costs. Removing bulky item pickup also creates inequitable access since bringing large items requires residents to have access to a truck or van.

6. Vehicle replacement reserves: Provide a list of vehicles the Region has and the standards for each in terms of useful life.

The Region maintains a detailed inventory of all vehicles and equipment, along with the standards used to determine their useful life and optimal replacement timing. These standards are rooted in industry-recognized benchmarks (i.e. NAFA Fleet Management Association, APWA Public Works Guidelines). This alignment ensures that the Region's approach reflects best practice in public-sector fleet management.

Fleet Services manages a 10-Year Capital Plan that guides budgeting for the replacement of all Region of Waterloo vehicles and equipment (excluding WRPS). This long-term plan ensures that replacements are forecasted, funded, and aligned with operational, safety, and reliability requirements.

Replacement Thresholds and Criteria

To determine optimal replacement timing, Fleet uses a combination of:

- Age
- Usage readings (kilometres or operating hours)
- Condition assessments and maintenance history

This multi-factor approach reflects industry best practice and aligns with the standards recommended by NAFA and APWA, lifecycle costing models. These models consistently demonstrate that replacing units at the optimal lifecycle point minimizes whole-of-life cost, while extending units beyond this point increases:

- maintenance costs,
- downtime risk and service impacts,
- fuel consumption, and
- safety risk.

In other words, deferring replacements beyond lifecycle benchmarks does not save money, it increases long-term capital and operating costs. Here is a summary of the thresholds in use:

Vehicle Type	Age Threshold	Reading Threshold
Light-Fleet: Cars, Pick-Ups, Vans	7-10 Years	225,000 to 250,000 km
Medium Duty Trucks: 1 to 2 Ton	10 Years	250,000 km
Plow Trucks - Roads	10 Years	250,000 km <u>or</u> 12,000 hours
Front End Loaders	5-15 Years	12,000 hours
Backhoes, Small Tractors	10-12 Years	5,000 to 10,000 hours
Fire Pumper Apparatus: <u>Airport Only</u> - First Line Duty	20 Years	N/A
Ambulances	6 Years	250,000 km
GRT buses	14 Years	900,000+ km
MobilityPLUS vehicle	7-10 Years	N/A

2026 Replacement Deferrals

For 2026, the 10-Year Capital Plan identified 79 units scheduled for replacement. After assessing age, usage, and condition criteria, Fleet recommended deferring 40 of the 79 replacements resulting in \$4.2M of deferral.

This demonstrates that:

- units are not automatically replaced based on age alone,
- replacement timing is validated using objective data,
- lifecycle costs and operational risk are weighed carefully, and
- capital spending is optimized without compromising service delivery.

7. Provide more information on the waste cells, how they operate, and preparing for future years as per the capital program.

The Region's landfill is the only operating landfill in Waterloo Region. (For additional insight: Video explaining the landfill, and waste cells:

<https://www.youtube.com/watch?v=XgM3XuoaVHQ&t=2s>). The area designated for garbage disposal is divided into sections called cells. Waste cells are engineered sections where garbage is deposited, compacted, and covered daily, forming layers of waste. Since 1972, the community's garbage has been filling up the cells at the landfill.

Aligned with industry standards, it takes approximately four years to plan and construct a new cell. As the current cell is being filled, planning and constructing the next cell is in progress. Based on current trends of waste generation, a growing population, and limited local private waste disposal options, the Region's landfill has been accepting more garbage in 2025 than projected. Landfill space is tracked monthly and the increase in waste received at the landfill is expected to continue through 2026.

Currently, the landfill has a projected lifespan of 18 to 20 years. The Region of Waterloo is updating its Long-term Waste Management Strategy to address our growing community's evolving waste management needs and support sustainable and affordable waste management practices. It is essential the capital work to plan and build new landfill cells continue as scheduled, which includes design work for new cells in 2026, funded by debt. Future waste generated in Waterloo Region needs to be managed effectively, including diverting as much waste as possible from the landfill to extend its lifespan. If not, alternative disposal options will need to be secured, which is a short-term solution and may not be immediately available to the Region. Staff do not recommend any changes to delay the capital program that could impact the planning and construction of new landfill cells.

8. What is the replacement cycle for IT technology, and are there opportunities to extend things to find some savings? Follow up request: Please consider and share the impacts on cyber security and insurance if we do not keep up-to-date ITS technology.

ITS manages the life cycle of all end user devices and enterprise IT equipment to ensure security, reliability, and productivity. Below are the lifecycle thresholds:

Technology Type	Typical Lifecycle	Industry Benchmark
Laptops	5 years	3–5 years
Smartphones	3 years	2–3 years
Enterprise IT Equipment	7+ years	7+ years

Can We Extend Lifecycles to Save Money?

Extending lifecycles is not recommended. Although some devices were extended in past years due to COVID-related delays, pushing devices beyond their lifecycle increases downtime, support costs, and risk. After year five, failure rates rise significantly, supportability declines, and the cost of maintaining older devices overtakes the savings from deferred replacement. IT’s 2026 priority is to bring all devices back within standard lifecycles because this is the most cost-effective long-term strategy.

Impact on Cybersecurity and Insurance

Extending IT equipment beyond recommended lifecycles substantially increases the Region’s cybersecurity and insurance risk. Older devices often cannot support modern security features or required operating system versions, leaving them vulnerable to malware, ransomware, and other cyber threats. As the organization moves toward Windows 11, many older devices simply cannot meet the hardware requirements needed for current security standards. Outdated or unsupported technology is one of the most common entry points for cybersecurity incidents.

In addition, cyber insurance providers increasingly require organizations to maintain supported hardware and software environments. Operating devices that fall outside their support window can lead to higher premiums, reduced coverage, or even denial of claims following a cyber event. Running aging devices also erodes employee productivity due to hardware failures and degraded performance, and increases ITS support and troubleshooting workload. Taken together, these impacts significantly outweigh any short-term savings from extending device lifecycles.

9. Please provide a fulsome review of security costs and include in that review, a proposal of how you might reduce costs by \$200,000.

Staff conducted a full review of security services at all sites for the 2026 budget process, and identified a few areas for efficiencies that are recommended in budget 2026 including:

- Airport no longer required 24/7 security – resulting \$400k being removed from the budget in 2026
- Closure of the shelter being operated at the former Kinsmen Daycare removed \$15k from the budget in 2026

Other areas considered for further efficiencies in security were:

- Removal of the day guard at Operations Centre (\$78k savings): security at this site helps with visitors and deliveries, ensuring the public get to the right space and does not leave this campus vulnerable to concerns on site with key equipment and property. If this was removed, signage and protocol for visitors and deliveries would be required for all services at the site.
- Reduction of hours at 150 Frederick St, 99 Regina St, 150 Main St and Waterloo Parkade by 1 hr daily (\$40k approx. savings): staff who schedule meetings after 5 pm may need to schedule security for public visitors, but this would not affect regular scheduled meetings such as Council.
- Reduction of more mobile patrol hours (\$30k approx. savings)
- No longer offering warming/cooling centres on weekends/holidays at 150 Frederick or 150 Main St (\$20k approx. savings)

Reductions will result in a delay of response times and in providing escorts as needed for those working after hours.

10. Provide approximate cost for maintaining 15 min service levels during peak hours for routes 9, 13, 19, 30?

This would be a service expansion. Currently Routes 13 and 19 run at 15-minute frequency and Routes 9 and 30 run at a 20-minute frequency. This would introduce inconsistent schedules in the off peak, which goes against the principles of the GRT Business Plan.

An alternate proposal is to run Routes 9, 13, 19 and 30 at 20 minutes all day. The initial proposed reduction savings was \$1.8M. This revised proposal saves \$970K, which means the 2026 budget would need to be increased by approx. \$823K.

11. Does the parking fees at YKF cover the costs of the shuttle.

Up to the end of October 2025, YKF generated \$2,122,896 in car parking revenue. The total cost of operating the airport shuttle service from May to September 2025 was \$280,162.26.

Parking revenues are sufficient to fully offset the cost of the shuttle service. Shuttle operations are provided only during periods of peak demand when the airport's existing parking capacity is fully utilized, typically between May and September. No shuttle services are offered during other months of the year.

12. Budget drivers – rent and parking spaces – how much are we renting them for and why are they needed?

Parking for downtown staff buildings is handled through a combination of owned spaces and rented spaces. Today parking at a downtown building is a taxable benefit, staff do not pay for parking at any location.

Parking spaces rented by the region is increasing \$361K between 2025 and 2026, driven by Facilities staff relocating from the operations centre to 134 Frederick Street. This was required due to the move to 3 days in office a week. 134 Frederick is downtown and we will need to rent spaces to accommodate more vehicles.

13. Can the construction of the bus terminal (Conestoga) that serves southwest Kitchener be delayed? If yes, what would be the savings?

Delaying the construction of Doon Station at Conestoga College would risk losing funding from the provincial and federal governments. Two-thirds of the funding is being provided by the Investing in Canada Infrastructure Program.

Advancing the final design and construction of Conestoga College Doon Station provides property and operational cost savings for the Region and Grand River Transit, supports current ridership, and accommodates new services proposed for communities in Southwest Kitchener, Cambridge, and the Townships as per the Council-approved GRT Business Plan.

14. Can property acquisitions be spread out over a number of years. Please provide an outline of what is in the miscellaneous bucket.

These are related to ongoing legal actions and are a matter of client/solicitor privilege. Should Council direct staff for additional information, this information could be provided in a closed council meeting at a later date.

15. Can the transit technology modernization be spread out over a longer time? Provide cost saving options including delaying some work.

These are initiatives which are mandatory to ensure compliance with industry regulations, protect existing revenue and maintain rider safety. The key initiatives are outlined below:

1. Scheduling system upgrades (to improve on-time service and customer information, reduce avoidable overtime, and automate for a future-ready transit solution) and mobile payment expansion.
2. End-of-life upgrades to meet security and Payment Card Industry (PCI) compliance for fare payment systems (fare vending machines and fare validators).
3. On-board camera replacement and bus access controls (improves response times and prevents theft of a GRT in-service vehicle).

16. Provide information about why the Victoria Street/King/Weber project (aka Victoria Realignment) needs to go first (i.e. enabling works). If delayed, what are the implications or potential cost savings?

The work on Victoria St is tied to the development of the Kitchener Central Transit Hub. The proposed site development requires that the roadway shift to the south to accommodate the proposed bus loop. It's ideal to complete that road shift before other work is done. The road will remain at base asphalt until KCTH heavy work is completed, at which point the surface layer will be added.

Delaying the project would disrupt the construction integration planned with Metrolinx for the hub, further delaying the project. Delays to the project may introduce risks to funding for the hub, which represents 75% of the total hub costs.

17. Provide a list of funds and grants the Region receives from the Provincial and Federal government in 2025, and the amount awarded.

Through quarterly financial reporting staff provide updates to Council on federal and provincial funding updates and grants/applications approved. During 2025 staff have

provided updates through Q1, Q2 and Q3 reporting which have identified funding announcements since approval of the Region's 2025 budget (included below). Starting mid-2025 government relations in the Region of Waterloo has started a robust tracking on applications in progress which is in test and learn currently. Reporting will evolve to include this new tracking (2026 target)

As outlined in the Q1 2025 Plan and Financial Update report (COR-CFN-25-010), since approval of the Region's 2025 budget in December, there were funding announcements not anticipated in budget providing additional support to the Region, specifically for Housing Services, Children's Services, Seniors' Services, Public Health Programs, and Employment & Income Support:

- **Housing Services** – Three separate announcements were made in the first quarter:
 - \$3,500,000 in funding for the Last Mile funding under the Canada-Ontario Community Housing Initiative Residual (COCHI) for the 2024-25 fiscal year. Note that this funding is still embargoed for the Indwell-Heritage Flats project to create 45 units.
 - \$1,947,404 was announced by the Ministry of Municipal Affairs and Housing in one-time funding. This funding improved services under the Encampment Response Initiative under the Homelessness Prevention Program for the January to March 2025 period.
 - \$49,404 capital grant program funding to improve accessibility at WRH Sunnydale.
- **Children's Services** – On March 31, 2025 the Ministry of Education announced a reduction of \$1.1 million for Canada-wide Early Learning and Child Care (CWELCC) cost based allocation (100% funded). Offsetting this reduction was a \$1.6 million increase to the start-up grants funding allocation, \$6.3 million for the Early Learning and Child Care (ELCC) Infrastructure Fund and \$22K for Administration.
- **Public Health Programs** – On March 26, 2025 the Ministry of Health announced one time funding approval for 2024-2025 Covid-19 vaccine program in the amount of \$285,600, and \$48,500 for the 2024-2025 Respiratory Syncytial Virus (RSV) Adult and Infant Prevention Programs (100%).
- **Employment & Income Support** – In March 2026, Grand Valley Construction Association (GVCA) through funding from the Ministry of Labour, Immigration, Training and Skills Development approved a 1-year extension of the "Path to Employment" project until March 31, 2026, a total of \$311K. The funding will partially off-set temporary employment staffing costs approved in the 2025 budget and other new project costs, with an estimated favourable variance of \$178K in 2025.

As outlined in the 2025 Mid-Year report (COR-CFN-25-013), funding was announced for Immigration Partnership, Housing Services and Employment & Income Support:

- **Immigration Partnership** - On June 22, 2025, Immigration Partnership received approval for funding for a project titled, “International Agricultural Workers Welcome Waterloo: A Multi-Stakeholder Partnership for Progress”. This funding is for \$47,000 in the 2025-26 fiscal year and \$48,000 in the 2026-27 fiscal year.
- **Housing Services** – COCHI & OPHI Funding was confirmed to be \$9.5M for 2025-26 and received a planned allocation of \$10.2 million for 2026-27 and \$9.7 million for 2027-28. The funding envelope for 2025-26 is approximately \$988,000 higher than the approved 2025 budget with a combination of capital and operating. The increased funding does not have a material levy impact on the approved 2025 budgets for these programs.
- **Employment & Income Support:**
 - Additional funding for the delivery of Employment Services, with a Transfer Payment Agreement for 2025-26 amended for an incremental \$52,500, of which most will be used for staffing costs from January to March 2026.
 - Pathways to Self-Employment funding from the Government of Canada under the Future Skills program, in the amount of \$95,370 for April to November 2025.
 - Funding for the Path to Employment in Construction Program, provided by the Ministry of Labour, Immigration, Training and Skills Development, in the amount of \$310,775 for 2025-2026, renewed and expanded from full year 2024-25, of which approximately \$210,000 will be used in 2025; and \$100,775 in 2026.
 - The Ministry of Children, Community & Social Services has approved one-time Ontario Works Program Delivery Funding for the InMotion and Momentum+ (IM&M+) Pilot in 2025, 50-50% cost-shared funding of \$66,801 for project costs up to \$133,602.

As outlined in the Q3 2025 Plan and Financial Update report (COR-CFN-25-018), funding was announced for Seniors’ Services and Children’s Services:

- **Seniors’ Services:**
 - The Ministry of Long-Term Care has announced one-time funding for the 2025/26 fiscal year for Comprehensive Minor Capital, in the amount of \$247,860.

- Ontario Health announced one-time Local Priorities funding for the 2025/26 fiscal year in the amount of \$219,894 for targeted and tailored investments in specialized staffing, equipment, and services.
- **Children's Services:** The Ministry of Education announced 2025 incremental allocations for EarlyON Programs in the amount of \$526,354.

18. Provide a cost estimate of one free GRT ridership day per week for seniors over 65. Provide an estimate of how many seniors are riding transit.

When GRT last offered age-based concession passes in 2019, older adults accounted for approximately 5% of all fare taps. Approximately 5.5% (1,700) of Affordable Transit Program customers are older adults.

Based on limited seniors ridership data, preliminary estimates suggest a one-day free/week program will impact the tax levy by an estimated \$250K annually today, with lost revenues increasing year-over-year as the population ages. To implement the program using the EasyGO fare card, an additional \$100K is required to update fare technology (as seniors passes were removed from the EasyGO fare system with the move to the Affordable Transit Program).

To implement in 2026, we would need to deliver it exclusively on GRT Pay (smartphone app), in alignment with the July 1, 2026 fare change.

GRT must account for full revenue loss for a program of this sort, as ridership uplift (on the other days of the week) has been inconsistent across other jurisdictions. An example is that [Guelph Transit reported](#) that their seniors free day has not translated into an overall boost in seniors ridership. More seniors riders just opted to travel on the free day.

Staff recommended deferring and evaluating different options for everyday older adults discount programs as part of the upcoming fare strategy to ensure consistency and long-term viability. This would allow for more thorough consideration of impacts to revenue, technologies, and program uptake. By 2031, it's forecasted that 20% of Regional residents will be 65+. Eliminating current and future revenues impacts GRT's ability to maintain or increase service to meet the objectives of the Business Plan.

19. Provide a cost estimate of adding passes for spouses and widows of veterans 65 and over. Explore the cost for veterans under 65 as well.

GRT's existing Veterans Pass program (for Veterans 65+) costs \$124,000 each year.

Adding veteran spouses would result in an additional \$163,040 in revenue loss (\$287,040 total), assuming a 15% increase in the program.

Expanding the program to all veterans (of any age) would cost \$283,296 (\$159,269 new revenue loss).

Expanding the program to include all veterans and their spouses would cost \$567,427 (\$443,429 new revenue loss).

Staff recommend deferring and evaluating different options for a veterans discount programs as part of the upcoming fare strategy to ensure consistency and long-term viability. This would allow for more thorough consideration of impacts to revenue, technologies, and program uptake.

20. Provide information about allowing all seniors to ride at ATP rates (instead of the pilot, or veterans, or other).

Through the Affordable Transit Program, Grand River Transit will provide a \$6M subsidy to assist people living with low income afford transit in 2026.

Allowing all older adults (65+) to be eligible for the Affordable Transit Program that use transit today, would cost between \$700K to \$1.4M (assuming 5% riding GRT today, and potential growth to 10%). Given the 2031 forecast of 20% of regional residents being 65+, the cost of a senior ATP program would be \$960K to \$1.9M in 2031. Currently, 5% of eligible ATP customers are 65+, however only 3.85% actively participate.

Having seniors on an ATP program would allow proper tracking and data of older adult ridership.

Staff recommend deferring and evaluating different options for an older adults discount program as part of the upcoming fare strategy to ensure consistency and long-term viability. This would allow for more thorough consideration of impacts to revenue, technologies, and program uptake.

21. Fare evasion – possible to record passengers who don't pay or can't tap to reflect ridership? Up to operator to flag, might be a minor cost to flag. Let council know how

much this would cost to add a button to track this.

GRT tracks this data - operators can press a short fare/no fare button if a customer does not pay full fare. GRT tracks data recorded through the farebox. GRT policies accommodate customers (including MP customers) who need assistance tapping on the farebox or cannot for reasons of a disability tap on the farebox.

Provide budgetary costs for options to make fare boxes more accessible?

GRT policies accommodate customers who need assistance tapping on the farebox or cannot for reasons of a disability tap on the farebox. There is currently an ongoing project to upgrade ION platform validators and investigating more accessible locations.

22. Provide a more detailed breakdown on:

- a. Professional fees and services**
- b. Training**
- a. Facility Occupancy**
- b. Facilities Maintenance**

Note: The response also answers the question, can you explain why the FFM charges in budgets increased so much? Specifically, Elected Officials and PHP-SPS.

Professional Fees & Services (2026 Total Budget 128.6M; increase of \$15.523M / 13.7%):

- This category includes all externally contracted services. Council approves any contracts related to projects and confirms levels of service through budget. Included in the 128.6M is: Waste Management contracted services account for \$41.7M or 32%, \$16M is Transit (MobilityPlus, security etc.), \$14.5M Roads/Transportation (of which \$10.8M is area municipality contracts for maintenance), \$9.9M Water & Wastewater (this would be contracts like Biosolids processing), \$7.7M Assessment services (MPAC)

Professional Fees & Services – 2026 Increase Breakdown

Area	Increase (\$M)	Description
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Waste Management	+14.4	Driven by new automated cart collection contract (+\$10.4M) plus inflation and higher processing, transportation, and landfill service costs.
Transit	+0.2	Aligned to inflation - No significant year-over-year change in contracted services.
Roads & Transportation	+1.0	CPI-indexed winter maintenance contracts & area municipal agreements (per contracts).
Water & Wastewater	+0.9	Increased biosolids production and inflation adjustments to processing contracts (inflation here above CPI – all contracts negotiated and aligned to market)
Assessment Services (MPAC)	+0.2	Increase aligned to MPAC’s 2026 provincially determined fee.
Other Contracted Services	-1.2	Decreases because of efficiency reviews.
Total Increase	+15.5	Matches the full 2026 Professional Fees & Services increase (13.7%).

Training (2026 Total Budget \$3.3M; increase of \$317k / 10.7% increase):

- This category recognizes staff training; covering mandatory and discretionary as discussed in question 43 of budget report COR-CFN-25-024 from December 3rd. This is an average of \$922/employee and considered a key tool for recruiting and retaining staff and ensuring best practices are present throughout the Region of Waterloo.

Training – 2026 Budget Increase Breakdown

Area	Increase (\$K)	Description
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Paramedic Services – Tuition Refunds	80	Increased training incentives (levy impact ~40K due to 50/50 cost sharing).
Facilities – Legislated Trades Training	58	Mandatory regulatory training for trades staff (introduced in 2025).
Transit – Operator Training Catch-Up	42	Training delayed from prior years; required for certification and service standards.
Employment & Income Support – Training Realignment	31	Training costs moved back from Other Purchased Services after a one-year reallocation.
Other Training Adjustments (Various Departments)	106	Changes across divisions to align with historical actuals and 2026 training requirements, all under 25K.
Total Increase	317	Matches the full 2026 Training increase (10.7%).

Facilities costs

In the preliminary 2026 budget the total Facilities maintenance cost is \$15.3M. That’s an increase of \$2.5M or 19.5% from 2025B. Note that facilities maintenances costs are currently projecting a deficit for 2025 with estimated spending projected to be \$15.5M for the year.

The main costs for facilities are: maintenance, security, cafeteria, HVAC, electricity/electrical work, water/plumbing, fire monitoring, equipment and furniture. There is little discretion in many of the larger items such as HVAC, electricity, water, fire monitoring, etc. Reducing these costs further in the budget increases risk of deficits, as the costs end up getting incurred regardless.

Maintenance costs with some discretion, including security and cafeterias (both address in separate responses) along with equipment and furniture, have been reduced already. Security is noted under question 10 above, cafeteria under question 29 below.

Note that there are two main contributors to increasing facilities costs:

1. We have added over 654,000 sq ft over the past 3 years in the form of new buildings. Of the \$2.5M growth from 2025 to 2026 \$2M is related to new affordable housing

buildings coming online. Note in total these new buildings are causing \$11.6M of new operating costs since 2022; where facilities has grown total budget by \$7M in the same time period.

- Kingscourt (\$1.2M total building costs in 2026, new in 2025)
- Wilson (\$0.8M total building costs in 2026, new in 2025)
- 84 Frederick (\$2.6M total building costs in 2026, new in 2024)
- 139 University (\$2.3M total building costs in 2026, new in 2023)
- Northfield Garage (\$4.7M total building costs in 2026, new in 2022)

2. Part of the financial sustainability policy “pay as you go” there is an annual increase of 1% of prior year levy that mainly goes to the facilities lifecycle reserve. This means an increase across the board in Facilities occupancy charges for shared buildings. For example of the \$1.4M or 6.4% increase in Facilities Occupancy charges, half are increase in contributions to the facilities lifecycle reserves (the other half is inflation on rent paid and facilities staff aligned with COLA). This reserves savings is the driving force for the highlighted council questions on elected officials and PHP- SPS facility occupancy cost growth.

23. Provide 2014 to present area rated costs for Transit and costs of buses to Cambridge. What increases in buses have happened in transit during that time period?

Transit is a regional service and there is one combined tax rate for conventional and specialized transit services in Kitchener, Waterloo and Cambridge. There is a combined tax rate for specialized transit services applied to all four townships. There is also a rural conventional tax rate for Woolwich and Wilmot.

Funding is not split between Cambridge, Kitchener and Waterloo. Regional staff could undertake a review if requested by Council. Grand River Transit can provide a summary of all Cambridge service improvements since 2014, at that time.

Investment in Stage 1 generated significant development along the central transit corridor, which generates additional tax revenue for the region through assessment growth. Revenue from this assessment growth is distributed throughout the Region, not just limited to communities with light rail transit. This has limited additional regional tax growth impacting residents, including those in Cambridge.

Based on 2025 analysis of service hours, Cambridge bus routes have the highest hours per capita.

	Service Hours	% of Total	Population (2024)	% of Population Total	Hours per capita
Cambridge	247,773	26.1%	153,290	23.4%	1.62
Kitchener-Waterloo	686,007	72.1%	449,020	68.6%	1.53
Wilmot	5,460	0.6%	23,140	3.5%	0.24
Woolwich	11,666	1.2%	28,960	4.4%	0.40
Total	950,905	100%	654,410	100%	1.45

24. If we requested that the WRPS budget come down what would we need to ask for to match the Region budget.

In order to hit the various tax growths these reductions would be needed:

- Reduced by \$4,620,000 the tax impact would be 4.58%
- Reduced by \$3,690,000 the tax impact would be 4.94%
- Reduced by \$3,550,000 then tax impact would be 5%

25. Provide an estimated cost of increasing promotion of transit to businesses and grade-level students

TravelWise is GRT’s primary business engagement program, and needs no additional budget and can increase focus on new membership growth in 2026, as long as GRT maintains its current proposed 2026 staff complement.

GRT’s high school program has provided a stable source of funding for passes to students through the Ministry of Education. Opportunities to engage and promote student ridership at participating schools are offset by new revenues.

GRT also hosts learn-to-ride programs (Hop on GRT) with younger grades. We currently reach approximately 700 students a year. Due to popular demand, this program cannot be expanded without additional FTE.

- 26. Red Light Cameras: Since the unfortunate ending of the ASE program, many residents are asking if more can be done to address drivers who run red lights. The response provided indicates that increasing the existing Red Light Camera program is reliant on the Toronto joint processing centre’s ability to process cameras. My questions are:**
- a. What is required or involved with the Toronto joint processing centre increasing their capacity?**
 - b. Is there something the region can do with the TJPC to enable them to increase their capacity? i.e. if we funded a contract position(s) at the TJPC dedicated to processing tickets and/or processing specific tickets from the region. The goal would be to increase road safety for other drivers, pedestrians/rollers by reducing drivers’ running red lights.**

Red light camera tickets are processed by the Toronto Joint Processing Centre (JPC). The capacity for the JPC to process an increased volume of tickets is unknown at this point. Should Council wish to direct staff to look at the potential expansion of the red light camera program, staff could undertake this work in 2026.

- 27. Doon Pioneer Village – Delay Opening: If we delayed the opening a year, can we re-purpose that \$800K operational funding into GRT to avoid the route reductions - or some of the route reductions – proposed.**

Council can choose to allocate savings where they wish – services, reserves and reducing the tax increase are all viable options.

- 28. Provide projected revenue if the rideshare accessibility per-trip fee was increased by \$0.05 so that the total ride fee is \$0.40.**

	Licensing Fee	Accessibility Fee	Total Fee	Revenue Suggested*	Difference to Prelim Budget**
Current Fee	\$0.11 per trip	\$0.10 per trip	\$0.21 per trip	Total: 1.042M Accessible only: 496K	N/A
2026 Proposed Fee	\$0.25 per trip	\$0.10 per trip	\$0.35 per trip	Total: 1.736M Accessible only: 496K	Licensing: 335K Accessible: 136K
Potential Fee motion	\$0.25 per trip	\$0.15 per trip	\$0.40 per trip	Total: 1.984M Accessible only: 744K	Licensing: 335K Accessible: 255K
Higher fee to compare	\$0.30 per trip	\$0.20 per trip	\$0.50 per trip	Total: 2.48M Accessible only: 992K	Licensing: 583K Accessible : 503K

*Based on best projected # of trips of 4.96M **prelim budget as published assumed 4.1M rides for accessible and 3.6M for licensing fee

Ridesharing companies pay 2 separate per-trip fees, the licensing fee (proposed to be \$.25) and the accessibility fee (proposed to be \$.10). The recommended increase from \$.11 to \$.25 for the licensing fee per-trip is based on an inflationary consideration and the fact that the fee has not been raised since it was introduced in 2016. Increases to licensing fees should be connected to the licensing initiative to avoid being considered a tax.

All revenue from the accessibility fee has no impact on the net levy. It is fully directed to the Region's accessibility reserve, which funds accessible metered taxi services, incentives for accessible taxi drivers, and GRT's Taxi Coupon program.

29. Can we direct all or some of the revenue from the Ridesharing license fees to GRT for the purpose of avoiding route reductions or some of the route reductions?

The revenue from licensing fees needs to be used to recover the costs or spent in a manner connected toward the licensing initiatives. Consistent with common practice, we try to maintain a rational connection between funds generated and the related departmental initiatives. For this reason, staff do not recommend allocating revenue generated from the Licensing fees to GRT. The allegation from Uber in London was that their fee had the substance and nature of a tax and was beyond the powers of the city as imposing a tax. Should Council direct this revenue to GRT it may open the Region up to a similar claim.

30. Not sure who this falls under, can you advise what our revenues for the cafeteria are from then as a tenant, what all of our operating, capital and administrative costs are for running and is it a net money or expense for us. Over and above that, can you advise how much we are spending annually on internal catering from there, this year and last.

The Region supports the cafeterias located at 150 Frederick St. and 99 Regina St. by providing space, utilities, and fixed equipment in return for a small percentage of profit if profits are realized. While some months have seen profits, overall, the last two years resulted in deficits (\$46k in 2024 and \$45k to date in 2025). As more staff return to the office and MMS are in office three times or more per week, we plan to evaluate the cafeteria's services and use that information to review other options. This would have to consider hours, vending, and product availability. At 99 Regina, we have already shifted to a vending style service and the cost to refit that space was approximately \$10k. Should 150 Frederick St. move to a vending style service, due to the location of the cafeteria at 150 Frederick, there would also be a further cost to refit the space. At 150 Frederick, the vendor also supports catering for the building in addition to regular

cafeteria sales, and if the style of service changed, catering may need to be outsourced.

31. What would GRT save if it didn't collect cash fare?

About 7 per cent (3.3M) of revenue is collected through cash fares. Cash fare is currently \$4, compared to the EasyGO stored value price of \$3.

Cash fare provides an alternate payment option to electronic fare cards and mobile payment. The fare card system and mobile payment have provided more opportunities for riders to save money and not rely on cash for more seamless travel.

Eliminating cash risks immediate loss of this revenue stream and introduces a new barrier to using transit.

Staff recommend deferring and further study eliminating cash fare as part of the upcoming fare strategy to ensure consistency and long-term viability. This would allow for more thorough consideration of impacts to revenue.

32. 2023 and 2024 actuals by account

See report included later in this document (page 133, called "ROW 2023 & 2024 AvB") that matches Appendix A from December 3rd now showing actuals instead of budget. Commentary available by request.

Question 1: 2026-2035 10 Year Capital Budget – Fund

Waterloo Region Housing

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Waterloo Region Housing													
83094 416 Kingscourt Waterloo													
Total Expenditure	42	469	511	900	86	231	190	146	712	68	271	8	3,123
3980065 Facility Lifecycle Reserve	42	469	511	900	86	231	190	146	712	68	271	8	3,123
Total Funding & Financing	42	469	511	900	86	231	190	146	712	68	271	8	3,123
83095 144 Forest Ave New Hamburg													
Total Expenditure				3	36	158	491	536	85	285		4	1,599
3980065 Facility Lifecycle Reserve				3	36	158	491	536	85	285		4	1,599
Total Funding & Financing				3	36	158	491	536	85	285		4	1,599
83096 630 Keatway Waterloo													
Total Expenditure		390	390	214	268	84	98		1,030	857	160	640	3,740
3980065 Facility Lifecycle Reserve		390	390	214	268	84	98		1,030	857	160	640	3,740
Total Funding & Financing		390	390	214	268	84	98	0	1,030	857	160	640	3,740
83099 Sunnyside AHP													
Total Expenditure		136	136	180	613	520	888	27	227	44	7	426	3,068
3980065 Facility Lifecycle Reserve		136	136	180	613	520	888	27	227	44	7	426	3,068
Total Funding & Financing		136	136	180	613	520	888	27	227	44	7	426	3,068
83100 339 Bishop St Cambridge													
Total Expenditure		35	35	348	330	285	126	722	25	150	220	235	2,475
3980065 Facility Lifecycle Reserve		35	35	348	330	285	126	722	25	150	220	235	2,475
Total Funding & Financing		35	35	348	330	285	126	722	25	150	220	235	2,475
83101 778 Walter Cambridge													
Total Expenditure		216	216	103	219	379	541	497	105	85	103	76	2,322
3980065 Facility Lifecycle Reserve		216	216	103	219	379	541	497	105	85	103	76	2,322
Total Funding & Financing		216	216	103	219	379	541	497	105	85	103	76	2,322
83103 70 Mulberry Cambridge													
Total Expenditure	314	226	540	601	247	329	35	12	93	46	810	54	2,767
3980065 Facility Lifecycle Reserve	314	226	540	601	247	329	35	12	93	46	810	54	2,767
Total Funding & Financing	314	226	540	601	247	329	35	12	93	46	810	54	2,767
83104 127-161 Bechtel St Cambridge													
Total Expenditure		360	360	4	133	124	26	44	303	2	2	436	1,433
3980065 Facility Lifecycle Reserve		360	360	4	133	124	26	44	303	2	2	436	1,433
Total Funding & Financing		360	360	4	133	124	26	44	303	2	2	436	1,433
83105 Radford/Alison/Lumsden Camb													
Total Expenditure	685	2,346	3,031		56	2,364	255		153	561	1,173		7,593
3980065 Facility Lifecycle Reserve	685	2,346	3,031	0	56	2,364	255		153	561	1,173		7,593
Total Funding & Financing	685	2,346	3,031	0	56	2,364	255		153	561	1,173		7,593
83106 Ballantyne/McDonald/Stewart Camb													
Total Expenditure	1,293	343	1,636	349	409	836	64	250	253	553	1,737	81	6,167
3980065 Facility Lifecycle Reserve	1,293	343	1,636	349	409	836	64	250	253	553	1,737	81	6,167
Total Funding & Financing	1,293	343	1,636	349	409	836	64	250	253	553	1,737	81	6,167

Waterloo Region Housing

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
83107 95 Concession Cambridge													
Total Expenditure	50	45	95	262	870	968	2,004	1,320	1,178	1,062	1,282	27	9,066
3980065 Facility Lifecycle Reserve	50	45	95	262	870	968	2,004	1,320	1,178	1,062	1,282	27	9,066
Total Funding & Financing	50	45	95	262	870	968	2,004	1,320	1,178	1,062	1,282	27	9,066
83108 10 Westgate Crt Cambridge													
Total Expenditure		28	28	229	257	730	197	428	125	1,687	148	899	4,727
3980065 Facility Lifecycle Reserve		28	28	229	257	730	197	428	125	1,687	148	899	4,727
Total Funding & Financing		28	28	229	257	730	197	428	125	1,687	148	899	4,727
83109 9 Westgate Crt Cambridge													
Total Expenditure		8	8	198	452	535	101	519	75	232	1,698	925	4,742
3980065 Facility Lifecycle Reserve		8	8	198	452	535	101	519	75	232	1,698	925	4,742
Total Funding & Financing		8	8	198	452	535	101	519	75	232	1,698	925	4,742
83110 55 Magor Dr Cambridge													
Total Expenditure		93	93	61	127	225		80	258			50	894
3980065 Facility Lifecycle Reserve		93	93	61	127	225		80	258			50	894
Total Funding & Financing		93	93	61	127	225		80	258			50	894
83111 125 Champlain Blvd Cambridge													
Total Expenditure	58	27	85	550	89	1,435	1,318		180	295	143	1	4,095
3980065 Facility Lifecycle Reserve	58	27	85	550	89	1,435	1,318		180	295	143	1	4,095
Total Funding & Financing	58	27	85	550	89	1,435	1,318		180	295	143	1	4,095
83112 168 Grand Ave Cambridge													
Total Expenditure	3	185	188	186	566	274	1,783	1,333	135	97	150	393	5,105
3980065 Facility Lifecycle Reserve	3	185	188	186	566	274	1,783	1,333	135	97	150	393	5,105
Total Funding & Financing	3	185	188	186	566	274	1,783	1,333	135	97	150	393	5,105
83113 143 Concession Cambridge													
Total Expenditure	85	65	150	262	762	725	563	747	53	214	135	312	3,923
3980065 Facility Lifecycle Reserve	85	65	150	262	762	725	563	747	53	214	135	312	3,923
Total Funding & Financing	85	65	150	262	762	725	563	747	53	214	135	312	3,923
83114 Gail St/Rouse Ave Cambridge													
Total Expenditure	368	16	384	417	567	109	164	2	107	727	1	228	2,705
3980065 Facility Lifecycle Reserve	368	16	384	417	567	109	164	2	107	727	1	228	2,705
Total Funding & Financing	368	16	384	417	567	109	164	2	107	727	1	228	2,705
83115 196-216 Sekura St Cambridge													
Total Expenditure		59	59	33	168		1		301	4			566
3980065 Facility Lifecycle Reserve		59	59	33	168		1		301	4			566
Total Funding & Financing		59	59	33	168		1		301	4			566
83116 241 Southwood Dr Cambridge													
Total Expenditure	63	934	997	729	167	49		315	544	577	421	982	4,779
3980065 Facility Lifecycle Reserve	63	934	997	729	167	49		315	544	577	421	982	4,779
Total Funding & Financing	63	934	997	729	167	49		315	544	577	421	982	4,779

Waterloo Region Housing

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
83128 10-24/115-123 Overlea Crt&Dr Kitchener													
Total Expenditure	637	1	638	250	204	18	254	3	198	75	405	342	2,386
3980065 Facility Lifecycle Reserve	637	1	638	250	204	18	254	3	198	75	405	342	2,386
Total Funding & Financing	637	1	638	250	204	18	254	3	198	75	405	342	2,386
83129 210 Fourth Ave Kitchener													
Total Expenditure	106	56	162	1,676	102	137	136	46	195	280	161	847	3,741
3980065 Facility Lifecycle Reserve	106	56	162	1,676	102	137	136	46	195	280	161	847	3,741
Total Funding & Financing	106	56	162	1,676	102	137	136	46	195	280	161	847	3,741
83131 14-34 Guerin Ave Kitchener													
Total Expenditure		3	3	10	111	2	753	217	97	317	5	224	1,737
3980065 Facility Lifecycle Reserve		3	3	10	111	2	753	217	97	317	5	224	1,737
Total Funding & Financing		3	3	10	111	2	753	217	97	317	5	224	1,737
83134 12-24 Mowat Blvd Kitchener													
Total Expenditure		2	2	61	51	32	35		46	1	137	238	602
3980065 Facility Lifecycle Reserve		2	2	61	51	32	35		46	1	137	238	602
Total Funding & Financing		2	2	61	51	32	35		46	1	137	238	602
83135 175-215 Chandler Dr Kitchener													
Total Expenditure		5	5	162	211	68	1	9	112	1,077	356	619	2,620
3980065 Facility Lifecycle Reserve		5	5	162	211	68	1	9	112	1,077	356	619	2,620
Total Funding & Financing		5	5	162	211	68	1	9	112	1,077	356	619	2,620
83136 512-516/520-524 Greenfield Kitchener													
Total Expenditure		6	6	183	58	621	61	3	98	59	4	428	1,520
3980065 Facility Lifecycle Reserve		6	6	183	58	621	61	3	98	59	4	428	1,520
Total Funding & Financing		6	6	183	58	621	61	3	98	59	4	428	1,520
83137 45 Holborn Dr Kitchener													
Total Expenditure		251	251	183	36	4	265	2	73	179	3	128	1,123
3980065 Facility Lifecycle Reserve		251	251	183	36	4	265	2	73	179	3	128	1,123
Total Funding & Financing		251	251	183	36	4	265	2	73	179	3	128	1,123
83138 47 Holborn Dr Kitchener													
Total Expenditure	165	658	823	1,218	222	79	99	22	221	296	140	156	3,275
3980065 Facility Lifecycle Reserve	165	658	823	1,218	222	79	99	22	221	296	140	156	3,275
Total Funding & Financing	165	658	823	1,218	222	79	99	22	221	296	140	156	3,275
83139 518 Greenfield Kitchener													
Total Expenditure	5	14	19	385	108	1,385	810	101	191	52	471	215	3,736
3980065 Facility Lifecycle Reserve	5	14	19	385	108	1,385	810	101	191	52	471	215	3,736
Total Funding & Financing	5	14	19	385	108	1,385	810	101	191	52	471	215	3,736
83140 36-70 Brybeck Cres Kitchener													
Total Expenditure		145	145	486	260	33		8	138	91		36	1,196
3980065 Facility Lifecycle Reserve		145	145	486	260	33		8	138	91		36	1,196
Total Funding & Financing		145	145	486	260	33		8	138	91		36	1,196
83141 20-43 Ingleside Dr Kitchener													
Total Expenditure		205	205	307	53	28	911	8	153	333	1	798	2,795
3980065 Facility Lifecycle Reserve		205	205	307	53	28	911	8	153	333	1	798	2,795
Total Funding & Financing		205	205	307	53	28	911	8	153	333	1	798	2,795

Waterloo Region Housing

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
83142 84 Wilson Ave Kitchener													
Total Expenditure	8	350	358	417	338	1,033	1,630	537	52	184	259	159	4,967
3980065 Facility Lifecycle Reserve	8	350	358	417	338	1,033	1,630	537	52	184	259	159	4,967
Total Funding & Financing	8	350	358	417	338	1,033	1,630	537	52	184	259	159	4,967
83143 215 Lorraine Ave Kitchener													
Total Expenditure	26	100	126	787	675	295	140	203	102	38	15	80	2,461
3980065 Facility Lifecycle Reserve	26	100	126	787	675	295	140	203	102	38	15	80	2,461
Total Funding & Financing	26	100	126	787	675	295	140	203	102	38	15	80	2,461
83144 65 Holborn Dr Kitchener													
Total Expenditure	156	656	812	1,301	205	237	216	159	115	62	156	267	3,529
3980065 Facility Lifecycle Reserve	156	656	812	1,301	205	237	216	159	115	62	156	267	3,529
Total Funding & Financing	156	656	812	1,301	205	237	216	159	115	62	156	267	3,529
83145 40 & 60 Paulander Dr Kitchener													
Total Expenditure	314	150	464	984	881	1,104	144	132	1,187	273	1,065	112	6,344
3980065 Facility Lifecycle Reserve	314	150	464	984	881	1,104	144	132	1,187	273	1,065	112	6,344
Total Funding & Financing	314	150	464	984	881	1,104	144	132	1,187	273	1,065	112	6,344
83146 168 Fairway Rd Kitchener													
Total Expenditure		2	2	107	112	116	1	177	73	126	5	61	778
3980065 Facility Lifecycle Reserve		2	2	107	112	116	1	177	73	126	5	61	778
Total Funding & Financing		2	2	107	112	116	1	177	73	126	5	61	778
83147 65 Paulander Dr Kitchener													
Total Expenditure	305	435	740	440	663	338	422	757	353	48	79	162	4,002
3980065 Facility Lifecycle Reserve	305	435	740	440	663	338	422	757	353	48	79	162	4,002
Total Funding & Financing	305	435	740	440	663	338	422	757	353	48	79	162	4,002
83148 245-293/302-316/328-340 Morgan Ave Kit													
Total Expenditure	4	224	228	342	194	1	2	2	276	3	16		1,064
3980065 Facility Lifecycle Reserve	4	224	228	342	194	1	2	2	276	3	16		1,064
Total Funding & Financing	4	224	228	342	194	1	2	2	276	3	16		1,064
83149 119 College St Kitchener													
Total Expenditure	6	29	35	629	665	735	600	1,916	379	100	358	101	5,517
3980065 Facility Lifecycle Reserve	6	29	35	629	665	735	600	1,916	379	100	358	101	5,517
Total Funding & Financing	6	29	35	629	665	735	600	1,916	379	100	358	101	5,517
83150 145 Overlea Dr Kitchener													
Total Expenditure		32	32	204	254	404	132	1,336	1,286	688	14	356	4,705
3980065 Facility Lifecycle Reserve		32	32	204	254	404	132	1,336	1,286	688	14	356	4,705
Total Funding & Financing		32	32	204	254	404	132	1,336	1,286	688	14	356	4,705
83151 74 Church St_Kitchener													
Total Expenditure	18	52	70	120	345	1,877	1,268	855	886	58	347	614	6,440
3980065 Facility Lifecycle Reserve	18	52	70	120	345	1,877	1,268	855	886	58	347	614	6,440
Total Funding & Financing	18	52	70	120	345	1,877	1,268	855	886	58	347	614	6,440
83152 50 Valleyview Rd Kitchener													
Total Expenditure	86	137	223	183	196	2	67	90	109	789	567	32	2,257
3980065 Facility Lifecycle Reserve	86	137	223	183	196	2	67	90	109	789	567	32	2,257
Total Funding & Financing	86	137	223	183	196	2	67	90	109	789	567	32	2,257

Waterloo Region Housing

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
83153 443-453 Strasburg Rd Kitchener													
Total Expenditure		152	152		12			1	19	37	37	53	310
3980065 Facility Lifecycle Reserve		152	152	0	12	0	0	1	19	37	37	53	310
Total Funding & Financing		152	152	0	12	0	0	1	19	37	37	53	310
83154 233 Franklin St Kitchener													
Total Expenditure	2	492	494	730	1,044	2,506	1,208	400	329	344	363	18	7,435
3980065 Facility Lifecycle Reserve	2	492	494	730	1,044	2,506	1,208	400	329	344	363	18	7,435
Total Funding & Financing	2	492	494	730	1,044	2,506	1,208	400	329	344	363	18	7,435
83155 1-5 High St Waterloo													
Total Expenditure		66	66	91	324	71		42	75	24	440	171	1,303
3980065 Facility Lifecycle Reserve		66	66	91	324	71		42	75	24	440	171	1,303
Total Funding & Financing		66	66	91	324	71		42	75	24	440	171	1,303
83156 625-637 Albert St Waterloo													
Total Expenditure	106	222	328	264	1	260	418		178		300	388	2,138
3980065 Facility Lifecycle Reserve	106	222	328	264	1	260	418		178		300	388	2,138
Total Funding & Financing	106	222	328	264	1	260	418		178		300	388	2,138
83157 506-514 Sunnysdale Place Waterloo													
Total Expenditure	113	15	128	359	779	49	86	39	92	1,590	22	12	3,155
3980065 Facility Lifecycle Reserve	113	15	128	359	779	49	86	39	92	1,590	22	12	3,155
Total Funding & Financing	113	15	128	359	779	49	86	39	92	1,590	22	12	3,155
83158 31-45 Amos Ave Waterloo													
Total Expenditure		228	228	1,347	160	25			865				2,625
3980065 Facility Lifecycle Reserve		228	228	1,347	160	25			865				2,625
Total Funding & Financing		228	228	1,347	160	25			865				2,625
83159 335 Regina St Waterloo													
Total Expenditure		510	510	107	223	375	130	207	124	5	80	79	1,838
3980065 Facility Lifecycle Reserve		510	510	107	223	375	130	207	124	5	80	79	1,838
Total Funding & Financing		510	510	107	223	375	130	207	124	5	80	79	1,838
83160 19 Snyder St Twp of Wilmot													
Total Expenditure	15	60	75	85	110	154	265	11	22	44	4	20	789
3980065 Facility Lifecycle Reserve	15	60	75	85	110	154	265	11	22	44	4	20	789
Total Funding & Financing	15	60	75	85	110	154	265	11	22	44	4	20	789
83161 8 Wyatt St Twp of Wilmot													
Total Expenditure	10	120	130	485	209	449	641	463	65	126	149	299	3,015
3980065 Facility Lifecycle Reserve	10	120	130	485	209	449	641	463	65	126	149	299	3,015
Total Funding & Financing	10	120	130	485	209	449	641	463	65	126	149	299	3,015
83162 1115 Henry St Twp of Wellesley													
Total Expenditure	27	50	77	202	75	229	227	36	29	61	99	115	1,150
3980065 Facility Lifecycle Reserve	27	50	77	202	75	229	227	36	29	61	99	115	1,150
Total Funding & Financing	27	50	77	202	75	229	227	36	29	61	99	115	1,150
83165 199 Elmridge, Kitchener													
Total Expenditure	5	671	676	1,090	297	852	190	12	144	75		685	4,020
3980065 Facility Lifecycle Reserve	5	671	676	1,090	297	852	190	12	144	75		685	4,020
Total Funding & Financing	5	671	676	1,090	297	852	190	12	144	75		685	4,020

Waterloo Region Housing

Ten Year Capital Forecast

2026 - 2035

	Previous Unspent Approvals	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total	
83166 86 Elgin, Cambridge														
Total Expenditure		30	30	782	144	270	32	117	820	883	105	134	3,316	
3980065 Facility Lifecycle Reserve		30	30	782	144	270	32	117	820	883	105	134	3,316	
Total Funding & Financing		30	30	782	144	270	32	117	820	883	105	134	3,316	
83168 595 Greenfield														
Total Expenditure		402	402	12	1,532	149	941	768	12	15		5	3,834	
3980065 Facility Lifecycle Reserve		402	402	12	1,532	149	941	768	12	15		5	3,834	
Total Funding & Financing		402	402	12	1,532	149	941	768	12	15		5	3,834	
83170 WRH RP Kingscourt, Waterloo														
Total Expenditure		2,968	2,968										2,968	
3980991 FCM Green Grant		1,484	1,484										1,484	
3980992 FCM Green Loan		1,484	1,484										1,484	
Total Funding & Financing		2,968	2,968										2,968	
83171 WRH RP 82 Wilson, Kitchener														
Total Expenditure		2,032	2,032										2,032	
3980991 FCM Green Grant		1,016	1,016										1,016	
3980992 FCM Green Loan		1,016	1,016										1,016	
Total Funding & Financing		2,032	2,032										2,032	
83172 WRH RP Langs, Cambridge														
Total Expenditure		4,416	29,278	33,694	7,000								40,694	
3980102 Debentures 20 yrs (levy/user rates)		4,416	23,853	28,269	3,000								31,269	
3980601 NHS Co-Investment (CHMC) Debt Fin			5,425	5,425	4,000								9,425	
Total Funding & Financing		4,416	29,278	33,694	7,000								40,694	
83173 WRH RP 140 Weber, Kitchener														
Total Expenditure							355	462	10,107	12,353	2,515		25,792	
3980109 Funding source to be identified - budget							355	462	10,107	12,353	2,515		25,792	
Total Funding & Financing							355	462	10,107	12,353	2,515		25,792	
83174 WRH RP Mooregate, Kitchener														
Total Expenditure		500	4,144	4,644	38,084	81,704	60,429	50,615	56,983				292,459	
3980103 Debentures 30 yrs (levy/user rates)		500	4,144	4,644	19,184	81,704	60,429	50,615	5,242				221,818	
3980601 NHS Co-Investment (CHMC) Debt Fin									51,741				51,741	
3980609 CMHC NHS Grant					18,900								18,900	
Total Funding & Financing		500	4,144	4,644	38,084	81,704	60,429	50,615	56,983				292,459	
83175 WRH RP Shelley/Courtland														
Total Expenditure				4,364			12,958	42,828	45,942	33,415	10,474		149,981	
3980109 Funding source to be identified - budget				4,364			12,958	42,828	45,942	33,415	10,474		149,981	
Total Funding & Financing				4,364			12,958	42,828	45,942	33,415	10,474		149,981	
83199 Studies/Pooled Assets														
Total Expenditure		2,246	2,829	5,075	4,891	3,439	4,805	4,228	3,187	3,679	3,230	2,904	3,064	38,503
3980065 Facility Lifecycle Reserve		2,246	2,829	5,075	4,891	3,439	4,805	4,228	3,187	3,679	3,230	2,904	3,064	38,503
Total Funding & Financing		2,246	2,829	5,075	4,891	3,439	4,805	4,228	3,187	3,679	3,230	2,904	3,064	38,503
Total Waterloo Region Housing		17,316	49,410	66,726	77,454	103,160	90,971	90,629	120,052	75,995	65,837	30,885	18,963	740,671

Housing Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Housing Services													
83040 IAH (2014 Ext)													
Total Expenditure	98		98										98
3980400 Provincial Government Funding	98		98										98
Total Funding & Financing	98		98										98
83093 Provider Bldg Condition Assess													
Total Expenditure		500	500				500						1,000
3980069 Housing General RF		500	500				500						1,000
Total Funding & Financing		500	500				500						1,000
83164 Strategic Investment													
Total Expenditure	8,618	2,760	11,378	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	36,218
3980599 Afford Hsg Res Financing	8,618	2,760	11,378	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	36,218
Total Funding & Financing	8,618	2,760	11,378	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	2,760	36,218
83307 RHI#3 The Working Centre (TWC) - Victoria Str													
Total Expenditure		985	985										985
3980600 Federal Government Funding		985	985										985
Total Funding & Financing		985	985										985
83312 WRH Program Capital													
Total Expenditure		59	320	379									379
3980069 Housing General RF		59	320	379									379
Total Funding & Financing		59	320	379									379
83350 SIF-IAH/Seniors Rental Hsg													
Total Expenditure		150	150										150
3980400 Provincial Government Funding		150	150										150
Total Funding & Financing		150	150										150
83351 CAN-ON HSG, Community Initiative (COCHI)													
Total Expenditure		12,173	7,845	20,018	6,381	2,127							28,526
3980411 COCHI Provincial Funding		12,173	7,845	20,018	6,381	2,127							28,526
Total Funding & Financing		12,173	7,845	20,018	6,381	2,127							28,526
83352 ON Priorities HSG, Initiative (OPHI)													
Total Expenditure		5,234	1,566	6,800	514	171							7,485
3980412 OPHI Provincial		5,234	1,566	6,800	514	171							7,485
Total Funding & Financing		5,234	1,566	6,800	514	171							7,485
83361 NP/Cooperative Capital EOM													
Total Expenditure			1,688	1,688									1,688
3980069 Housing General RF			1,688	1,688									1,688
Total Funding & Financing			1,688	1,688									1,688
83400 Second Hybrid Shelter													
Total Expenditure				3,000									3,000
3981375 Homelessness Prevention Capital Reserve				3,000									3,000
Total Funding & Financing				3,000									3,000

Housing Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
83401 139 University Capital Renewal													
Total Expenditure	566	118	684	1,683	1,711	942	118	135	140	88	100	59	5,659
3980065 Facility Lifecycle Reserve	451	118	569	1,578	1,164	942	118	135	140	88	100	59	4,893
3981375 Homelessness Prevention Capital Reserve	115		115	105	547								767
Total Funding & Financing	566	118	684	1,683	1,711	942	118	135	140	88	100	59	5,659
83402 84 Frederick Capital Renewal													
Total Expenditure		32	32	168	453	460	194	654	408	110	181	129	2,790
3980065 Facility Lifecycle Reserve		32	32	168		460	194	654	408	110	181	129	2,337
3981375 Homelessness Prevention Capital Reserve					453								453
Total Funding & Financing		32	32	168	453	460	194	654	408	110	181	129	2,790
Total Housing Services	27,883	14,829	42,712	14,506	7,222	4,161	3,572	3,549	3,308	2,958	3,041	2,948	87,978

Seniors' Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
71042 Sunnyside Renewal													
Total Expenditure	851	1,516	2,367	2,160	5,738	3,204	2,465	769	790	949	499	819	19,758
3980065 Facility Lifecycle Reserve	851	1,516	2,367	2,160	5,738	3,204	2,465	769	790	949	499	819	19,758
Total Funding & Financing	851	1,516	2,367	2,160	5,738	3,204	2,465	769	790	949	499	819	19,758
71045 Supportive Housing Renewal													
Total Expenditure	604	541	1,145	182	200	1,300	925	778	230	277	244	400	5,681
3980060 Building Reserve	150		150										150
3980065 Facility Lifecycle Reserve	454	541	995	182	200	1,300	925	778	230	277	244	400	5,531
Total Funding & Financing	604	541	1,145	182	200	1,300	925	778	230	277	244	400	5,681
Seniors' Services													
77001 Sunnyside Passenger Van													
Total Expenditure							35						35
3982160 Corporate Fleet Replacement Reserve							35						35
Total Funding & Financing							35						35
77002 Sunnyside Accessible Van													
Total Expenditure						135							135
3982160 Corporate Fleet Replacement Reserve						135							135
Total Funding & Financing						135							135
77036 Sunnyside Tractor Replacement													
Total Expenditure				60									60
3982160 Corporate Fleet Replacement Reserve				60									60
Total Funding & Financing				60									60
77039 Voice Radio													
Total Expenditure					24								24
3983400 Seniors' Services Capital Reserve					24								24
Total Funding & Financing					24								24
77044 Equipment / Furnishings Replacement (LTC)													
Total Expenditure		1,445	1,445	720	798	298	695	167	541	754	286	230	5,933
3983400 Seniors' Services Capital Reserve		1,445	1,445	720	798	298	695	167	541	754	286	230	5,933
Total Funding & Financing		1,445	1,445	720	798	298	695	167	541	754	286	230	5,933
Total Seniors' Services	1,454	3,502	4,956	3,122	6,760	4,937	4,120	1,714	1,560	1,979	1,028	1,449	31,626

Children's Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
71021 Christopher Children Centre Building Renewal													
Total Expenditure		2	2	12	100	300	324	28	5	18	189		978
3983300 Children's Services Capital Reserve		2	2	12	100	300	324	28	5	18	189		978
Total Funding & Financing		2	2	12	100	300	324	28	5	18	189		978
71022 Cambridge Children Centre Building Renewal													
Total Expenditure		71	71	230	149	128	131	138	153	153	151	34	1,338
3980300 Current Revenue		71	71	230	149	128	131	138	153	153	151	34	1,338
Total Funding & Financing		71	71	230	149	128	131	138	153	153	151	34	1,338
71024 Edith Mac Children Centre Building Renewal													
Total Expenditure		12	12	14	12	982	90	50	37	144	154	41	1,536
3980065 Facility Lifecycle Reserve		12	12	14	12	982	90	50	37	144	154	41	1,536
Total Funding & Financing		12	12	14	12	982	90	50	37	144	154	41	1,536
Children's Services													
77050 Modular Child Care													
Total Expenditure		5,640	5,640										5,640
3980102 Debentures 20 yrs (levy/user rates)		4,400	4,400										4,400
3980400 Provincial Government Funding		1,240	1,240										1,240
Total Funding & Financing		5,640	5,640										5,640
Total Children's Services		5,725	5,725	244	173	1,211	521	511	218	302	323	264	9,491

Grand River Transit Bus Services

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
73021 Strasburg Rd Garage Building Renewal													
Total Expenditure	487	625	1,112	594	3,076	29	282	1,803	924	3,760	4,180	3,596	19,356
3980065 Facility Lifecycle Reserve		625	625	594	3,076	29	282	1,803	924	3,760	4,180	3,596	18,869
3984010 Transit Capital Reserve	487		487										487
Total Funding & Financing	487	625	1,112	594	3,076	29	282	1,803	924	3,760	4,180	3,596	19,356
73023 Conestoga Blvd Garage Building Renewal													
Total Expenditure	5		5	188	24	76	650	559	367	840	738	71	3,517
3980065 Facility Lifecycle Reserve					24	76	400	309	367	340	238	71	1,824
3984010 Transit Capital Reserve	5		5	188			250	250		500	500		1,693
Total Funding & Financing	5		5	188	24	76	650	559	367	840	738	71	3,517
73024 Ainslie Terminal Building Renewal													
Total Expenditure	83	166	249		18	345	169	189	123	496	519	117	2,224
3980065 Facility Lifecycle Reserve	83	166	249		18	145	169	189	123	296	319	117	1,624
3984010 Transit Capital Reserve						200				200	200		600
Total Funding & Financing	83	166	249		18	345	169	189	123	496	519	117	2,224
73025 Chandler Drive Building Renewal													
Total Expenditure	189	33	222	55	62	4	124	211	54	91	218	114	1,154
3980065 Facility Lifecycle Reserve	189	33	222	55	62	4	124	211	54	91	218	114	1,154
Total Funding & Financing	189	33	222	55	62	4	124	211	54	91	218	114	1,154
73026 Northfield Drive Building Renewal													
Total Expenditure	32	28	60		35	241	241	308	56	230	230	29	1,431
3980065 Facility Lifecycle Reserve	32	28	60		35	241	241	308	56	230	230	29	1,431
Total Funding & Financing	32	28	60		35	241	241	308	56	230	230	29	1,431
73028 Cambridge Centre Station Renewal													
Total Expenditure		24	24	29	12	9	26		12	52	27		192
3984010 Transit Capital Reserve		24	24	29	12	9	26		12	52	27		192
Total Funding & Financing		24	24	29	12	9	26		12	52	27		192
Grand River Transit Bus Services													
66006 Bus Stop Area Improvements													
Total Expenditure	1,085	1,041	2,126	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	11,495
3980400 Provincial Government Funding	358		358										358
3980612 Federal CPTF Baseline Funding	434	416	850	416	416	416	416	416	416	416	416	416	4,598
3984010 Transit Capital Reserve	293	625	918	625	625	625	625	625	625	625	625	625	6,539
Total Funding & Financing	1,085	1,041	2,126	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	11,495
66008 Vehicle Additions Conventional													
Total Expenditure					10,500	19,500	7,500	15,000	13,500	15,000	18,000	15,000	114,000
3980100 Debentures 10 yrs (levy/user rates)					2,205	4,095	1,575	3,150	2,835	3,150	3,780	3,150	23,940
3980111 Debentures 10 yrs (RDC)					1,365	2,535	975	1,950	1,755	1,950	2,340	1,950	14,820
3980615 Unsecured Federal Government Funding					6,930	12,870	4,950	9,900	8,910	9,900	11,880	9,900	75,240
Total Funding & Financing					10,500	19,500	7,500	15,000	13,500	15,000	18,000	15,000	114,000

Grand River Transit Bus Services

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
66135 Vehicle Depot Management System													
Total Expenditure					165								165
3980612 Federal CPTF Baseline Funding					66								66
3984010 Transit Capital Reserve					99								99
Total Funding & Financing					165								165
66138 Miscellaneous Property Acquisitions													
Total Expenditure	12,390		12,390										12,390
3980100 Debentures 10 yrs (levy/user rates)	7,558		7,558										7,558
3985800 RDC RF Transit	4,832		4,832										4,832
Total Funding & Financing	12,390		12,390										12,390
66139 MobilityPlus Technology Requirements													
Total Expenditure	200	800	1,000	650									1,650
3980612 Federal CPTF Baseline Funding	80	320	400	260									660
3984010 Transit Capital Reserve	74	296	370	241									611
3985800 RDC RF Transit	46	184	230	150									380
Total Funding & Financing	200	800	1,000	650									1,650
66143 Transit Hub Trail Park to King													
Total Expenditure	132		132										132
3980400 Provincial Government Funding	44		44										44
3980600 Federal Government Funding	53		53										53
3984010 Transit Capital Reserve	21		21										21
3985800 RDC RF Transit	15		15										15
Total Funding & Financing	132		132										132
66145 Bus Electrification Infrastructure													
Total Expenditure		200	200		1,961								2,161
3980400 Provincial Government Funding		66	66										66
3980600 Federal Government Funding		80	80										80
3980612 Federal CPTF Baseline Funding					704								704
3984010 Transit Capital Reserve		32	32		806								838
3985800 RDC RF Transit		22	22		451								473
Total Funding & Financing		200	200		1,961								2,161
66146 King/University Enhanced Transit Shelters													
Total Expenditure		342	342	200	200								742
3980612 Federal CPTF Baseline Funding		137	137	80	80								297
3984010 Transit Capital Reserve		205	205	120	120								445
Total Funding & Financing		342	342	200	200								742
66147 GRT Northfield Solar PV													
Total Expenditure		300	300		1,000								1,300
3980612 Federal CPTF Baseline Funding		120	120		400								520
3984010 Transit Capital Reserve		111	111		370								481
3985850 RDC RF Transit		69	69		230								299

Grand River Transit Bus Services

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
3980612 Federal CPTF Baseline Funding	195		195		200								395
3984010 Transit Capital Reserve	292		292		300								592
Total Funding & Financing	487		487		500								987
66160 Wallaceton Way Facility Amenities													
Total Expenditure		50	50	50									100
3984010 Transit Capital Reserve		50	50	50									100
Total Funding & Financing		50	50	50									100
66161 GRT Station Public Art													
Total Expenditure				90	90								180
3984010 Transit Capital Reserve				90	90								180
Total Funding & Financing				90	90								180
Total Grand River Transit Bus Services	27,102	44,363	71,464	66,082	36,307	64,354	21,620	91,751	61,864	41,849	74,588	32,782	562,662

Light Rail Transit

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Light Rail Transit													
67010 Cambridge Transit Initiatives													
Total Expenditure	875		875										875
3986511 RTMP Reserve Fund	875		875										875
Total Funding & Financing	875		875										875
68002 LRT Land Acquisition													
Total Expenditure	2,774		2,774										2,774
3980108 Debentures 30 yrs (reserves)	1,748		1,748										1,748
3980400 Provincial Government Funding	1,026		1,026										1,026
Total Funding & Financing	2,774		2,774										2,774
68024 RT to Cambridge													
Total Expenditure		12,000	12,000										12,000
3980102 Debentures 20 yrs (levy/user rates)		6,100	6,100										6,100
3980112 Debentures 20 yrs (RDC)		3,900	3,900										3,900
3985800 RDC RF Transit		780	780										780
3986511 RTMP Reserve Fund		1,220	1,220										1,220
Total Funding & Financing		12,000	12,000										12,000
68025 Rolling Stock LRT Future Vehicles													
Total Expenditure				10,000	10,000	10,000	10,000	10,000	10,000	10,000			60,000
3980102 Debentures 20 yrs (levy/user rates)				1,600	1,600	1,600	1,600	1,600	1,600	1,600			9,600
3980112 Debentures 20 yrs (RDC)				1,100	1,100	1,100	1,100	1,100	1,100	1,100			6,600
3980415 Unsecured Provincial Government Funding				3,300	3,300	3,300	3,300	3,300	3,300	3,300			19,800
3980615 Unsecured Federal Government Funding				4,000	4,000	4,000	4,000	4,000	4,000	4,000			24,000
Total Funding & Financing				10,000	10,000	10,000	10,000	10,000	10,000	10,000			60,000
68030 RT to Cambridge-Project Development													
Total Expenditure				85,000	72,000	78,000	78,000	48,600	422,750	421,750	421,750	417,750	2,045,600
3980415 Unsecured Provincial Government Funding				83,000	70,000	75,000	75,000	22,500	209,575	209,075	209,075	207,075	1,160,300
3980615 Unsecured Federal Government Funding				2,000	2,000	3,000	3,000	26,100	213,175	212,675	212,675	210,675	885,300
Total Funding & Financing				85,000	72,000	78,000	78,000	48,600	422,750	421,750	421,750	417,750	2,045,600
68031 Stage 1 LRT Miscellaneous System Improvem													
Total Expenditure	2,010	275	2,285	275									2,560
3986511 RTMP Reserve Fund	2,010	275	2,285	275									2,560
Total Funding & Financing	2,010	275	2,285	275									2,560
68032 Station Enhancements													
Total Expenditure							1,000	1,000					2,000
3980112 Debentures 20 yrs (RDC)							110	110					220
3980415 Unsecured Provincial Government Funding							330	330					660
3980615 Unsecured Federal Government Funding							400	400					800
3984010 Transit Capital Reserve							160	160					320
Total Funding & Financing							1,000	1,000					2,000
68033 ICIP ION Pedestrian Crossings (HOC Crossing & I													

Light Rail Transit

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Expenditure	3,190		3,190	3,190									6,380
3980400 Provincial Government Funding	1,063		1,063	1,063									2,126
3980600 Federal Government Funding	1,276		1,276	1,276									2,552
3984010 Transit Capital Reserve	851		851	851									1,702
Total Funding & Financing	3,190		3,190	3,190									6,380
Total Light Rail Transit	8,848	12,275	21,123	98,465	82,000	88,000	89,000	59,600	432,750	421,750	421,750	417,750	2,132,188

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
73001 Heidelberg Yard Renewal													
Total Expenditure		19	19			94	315	291	120	200	58	472	1,569
3980065 Facility Lifecycle Reserve		19	19			94	315	291	120	200	58	472	1,569
Total Funding & Financing		19	19			94	315	291	120	200	58	472	1,569
73002 Phillipsburg Yard Renewal													
Total Expenditure		159	159			100	736	197	62	41	36	471	1,803
3980065 Facility Lifecycle Reserve		159	159			100	736	197	62	41	36	471	1,803
Total Funding & Financing		159	159			100	736	197	62	41	36	471	1,803
73004 North Dumfries Yard Renewal													
Total Expenditure						18	448	277	69	33			845
3980065 Facility Lifecycle Reserve						18	448	277	69	33			845
Total Funding & Financing						18	448	277	69	33			845
Transportation													
05164 King St, Rail Tracks to Lobsinger Ln													
Total Expenditure							90	150	150	2,795	170	10	3,365
3980050 Transportation Capital Reserve							90	150	150	762	52	10	1,214
3980460 Canada Community-Building Reserve Fund										1,061			1,061
3980615 Unsecured Federal Government Funding											118		118
3985100 RDC RF Transportation										972			972
Total Funding & Financing							90	150	150	2,795	170	10	3,365
05174 Various Spot Resurfacings													
Total Expenditure		2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,884	28,984
3980050 Transportation Capital Reserve		2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,884	28,984
Total Funding & Financing		2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,884	28,984
05178 Culvert Replacements in Advance of Road Reha													
Total Expenditure		300	300	350	350	350	350	350	375	375	375	375	3,550
3980050 Transportation Capital Reserve		300	300	350	350	350	350	350	375	375	375	375	3,550
Total Funding & Financing		300	300	350	350	350	350	350	375	375	375	375	3,550
05264 Railway Crossing Assessments/Improvements													
Total Expenditure		100	100	100	100	100	100	100	100	100	100	100	1,000
3980050 Transportation Capital Reserve		100	100	100	100	100	100	100	100	100	100	100	1,000
Total Funding & Financing		100	100	100	100	100	100	100	100	100	100	100	1,000
05265 Noise Wall Retrofits, Repairs and Noise Assessn													
Total Expenditure		70	70	70	70	70	70	70	70	70	70	70	700
3980050 Transportation Capital Reserve		70	70	70	70	70	70	70	70	70	70	70	700
Total Funding & Financing		70	70	70	70	70	70	70	70	70	70	70	700
05284 New Dundee Rd at Fischer-Hallman Rd													
Total Expenditure		2,630	1,160	3,790	100								3,890
3985100 RDC RF Transportation		2,630	1,160	3,790	100								3,890
Total Funding & Financing		2,630	1,160	3,790	100								3,890

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
05337 King St, Eagle St to Fountain St & Fountain St - I													
Total Expenditure	475	5	480										480
3980050 Transportation Capital Reserve	71	1	72										72
3985100 RDC RF Transportation	404	4	408										408
Total Funding & Financing	475	5	480										480
05375 Minor Bridge Repairs													
Total Expenditure		200	200	200	200	200	200	200	200	200	200	200	2,000
3980050 Transportation Capital Reserve		200	200	200	200	200	200	200	200	200	200	200	2,000
Total Funding & Financing		200	200	200	200	200	200	200	200	200	200	200	2,000
05381 Benton St., Courtland Ave. to Charles St. E. & Fr													
Total Expenditure	1,920		1,920	55									1,975
3980050 Transportation Capital Reserve	1,920		1,920	55									1,975
Total Funding & Financing	1,920		1,920	55									1,975
05387 Weber St, Erb St to Forwell Creek Rd													
Total Expenditure					300	300	380	5,730	5,755	940	10		13,415
3980050 Transportation Capital Reserve					300	300	218	2,509	2,577	940	10		6,854
3980460 Canada Community-Building Reserve Fund								2,771	2,719				5,490
3985100 RDC RF Transportation							162	450	459				1,071
Total Funding & Financing					300	300	380	5,730	5,755	940	10		13,415
05394 Arthur Street S., South St. to Kenning Pl.													
Total Expenditure	340	1,460	1,800	3,595	3,415	375							9,185
3980050 Transportation Capital Reserve	259	682	941	2,763	2,763	357							6,823
3985100 RDC RF Transportation	81	779	860	833	653	18							2,363
Total Funding & Financing	340	1,460	1,800	3,595	3,415	375							9,185
05425 Nafziger Road, Hwy 7/8 to Waterloo St./Snyder													
Total Expenditure							50	980	10				1,040
3980050 Transportation Capital Reserve							50	980	10				1,040
Total Funding & Financing							50	980	10				1,040
05430 Weber St. Benjamin Rd to King St													
Total Expenditure							70	170	170	3,375	305	10	4,100
3980050 Transportation Capital Reserve							70	89	89	729	68	10	1,055
3980460 Canada Community-Building Reserve Fund										1,035			1,035
3980615 Unsecured Federal Government Funding											237		237
3985100 RDC RF Transportation							81	81	1,611				1,773
Total Funding & Financing							70	170	170	3,375	305	10	4,100
05440 Lobsinger Line, 0.6KM W. of Kressler Rd. to Ani													
Total Expenditure									75	1,470	10		1,555
3980050 Transportation Capital Reserve									75	602	10		687
3980615 Unsecured Federal Government Funding										787			787
3985100 RDC RF Transportation										81			81
Total Funding & Financing									75	1,470	10		1,555

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Funding & Financing		55	55	55	55	55	55	55	55	55	55	55	550
05529 Developer Related Projects													
Total Expenditure		103	103	103	103	103	103	103	103	100	100	100	1,021
3980050 Transportation Capital Reserve		103	103	103	103	103	103	103	103	100	100	100	1,021
Total Funding & Financing		103	103	103	103	103	103	103	103	100	100	100	1,021
05555 Preliminary Design & Post Construction Expend													
Total Expenditure		300	300	300	300	300	300	300	300	300	200	200	2,800
3980050 Transportation Capital Reserve		300	300	300	300	300	300	300	300	300	200	200	2,800
Total Funding & Financing		300	300	300	300	300	300	300	300	300	200	200	2,800
05582 Parkhill Rd, Ainslie St to Water St													
Total Expenditure							40	220	790	40	10		1,100
3980050 Transportation Capital Reserve							40	58	619	40	10		767
3985100 RDC RF Transportation								162	171				333
Total Funding & Financing							40	220	790	40	10		1,100
05585 Ebycrest Road, Victoria St. N. to Bridge St. E.													
Total Expenditure							55	1,250	10				1,315
3980050 Transportation Capital Reserve							55	1,147	10				1,212
3985100 RDC RF Transportation								104					104
Total Funding & Financing							55	1,250	10				1,315
05611 Storm Water Management Pond Rehabilitation													
Total Expenditure		1,325	1,325	395	275	55	55	55	55	55	55	55	2,380
3980050 Transportation Capital Reserve		1,325	1,325	395	275	55	55	55	55	55	55	55	2,380
Total Funding & Financing		1,325	1,325	395	275	55	55	55	55	55	55	55	2,380
05612 Frederick St, Lancaster St E to Duke St													
Total Expenditure							100	150	330	2,720	175	10	3,485
3980050 Transportation Capital Reserve							100	150	18	308		10	586
3980460 Canada Community-Building Reserve Fund								150	1,535	175			1,860
3985100 RDC RF Transportation								162	878				1,040
Total Funding & Financing							100	150	330	2,720	175	10	3,485
05616 Trussler Road, Bleams Rd. to Yellow Birch Dr.													
Total Expenditure		810	810	2,610	4,970	5,450	4,700	930					19,470
3985100 RDC RF Transportation		810	810	2,610	4,970	5,450	4,700	930					19,470
Total Funding & Financing		810	810	2,610	4,970	5,450	4,700	930					19,470
05647 Pavement Data Collection													
Total Expenditure		50	50	50	50	50	50	50	50	50	50	50	500
3980050 Transportation Capital Reserve		50	50	50	50	50	50	50	50	50	50	50	500
Total Funding & Financing		50	50	50	50	50	50	50	50	50	50	50	500
05649 Weber St E, Montgomery Rd to Sheldon Ave													
Total Expenditure							200	200	460	3,140	280	10	4,290
3980050 Transportation Capital Reserve							200	200	298	2,866	280	10	3,854
3985100 RDC RF Transportation									162	275			437

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Funding & Financing						200	200	460	3,140	280	10		4,290
05651 King St N, University Ave to Weber St N													
Total Expenditure									775	1,940	1,910	10	4,635
3980050 Transportation Capital Reserve									258	1,333	1,303	10	2,903
3985100 RDC RF Transportation									518	608	608		1,733
Total Funding & Financing									775	1,940	1,910	10	4,635
05654 Maryhill Road, 70m east of Notre Dame Ave. to													
Total Expenditure		60	60	2,320	1,090	15							3,485
3980050 Transportation Capital Reserve		38	38	1,501	1,090	15							2,644
3985100 RDC RF Transportation		23	23	819									842
Total Funding & Financing		60	60	2,320	1,090	15							3,485
05656 Victoria St, Lawrence Ave to Fischer-Hallman Rd													
Total Expenditure		5,395	5,395	791	10								6,196
3980050 Transportation Capital Reserve		429	429	791	10								1,230
3980460 Canada Community-Building Reserve Fund		2,795	2,795										2,795
3985100 RDC RF Transportation		2,172	2,172										2,172
Total Funding & Financing		5,395	5,395	791	10								6,196
05657 Westmount Rd S, Victoria St to Erb St W													
Total Expenditure		140	140	20	1,170	10							1,340
3980050 Transportation Capital Reserve		140	140	20	20	10							190
3980460 Canada Community-Building Reserve Fund					1,150								1,150
Total Funding & Financing		140	140	20	1,170	10							1,340
05663 Huron St, 50M East of Wilmot-Easthope Rd to B													
Total Expenditure								35	715	10			760
3980050 Transportation Capital Reserve								35	652	10			697
3985100 RDC RF Transportation									63				63
Total Funding & Financing								35	715	10			760
05673 Roseville Rd, Dickie Settlement Rd to MTO/Reg													
Total Expenditure								85	2,265	10			2,360
3980050 Transportation Capital Reserve								85	1,716	10			1,811
3985100 RDC RF Transportation									549				549
Total Funding & Financing								85	2,265	10			2,360
05674 Wrigley Rd, Dumfries Rd to 190M East of Hilltop													
Total Expenditure												129	129
3980050 Transportation Capital Reserve												129	129
Total Funding & Financing												129	129
05675 Westmount Rd E, Fischer-Hallman Rd to Blockli													
Total Expenditure								10	4,865	760	10		5,645
3980050 Transportation Capital Reserve								10	4,127	648	10		4,795
3985100 RDC RF Transportation									738	113			851
Total Funding & Financing								10	4,865	760	10		5,645

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
													Total	
05679 Cedar Creek Road, Cambridge/North Dumfries I														
Total Expenditure		35	35	330	2,730	20							3,115	
3980050 Transportation Capital Reserve		35	35	321	2,582	20							2,958	
3985100 RDC RF Transportation				9	149								158	
Total Funding & Financing		35	35	330	2,730	20							3,115	
05683 Queen's Bush Rd, Nafziger to Hutchison & Nafzi														
Total Expenditure		50	50	1,150	10								1,210	
3980050 Transportation Capital Reserve		50	50	1,150	10								1,210	
Total Funding & Financing		50	50	1,150	10								1,210	
05684 King St/Coronation Blvd, Water St N to Bishop S														
Total Expenditure		500	500	785	5,405	5,185	5,075	795					17,745	
3980050 Transportation Capital Reserve		203	203	164	2,195	100	860	75					3,597	
3980460 Canada Community-Building Reserve Fund					2,310	4,185	3,315	720					10,530	
3985100 RDC RF Transportation		297	297	621	900	900	900						3,618	
Total Funding & Financing		500	500	785	5,405	5,185	5,075	795					17,745	
05687 Erb Street, Menno St. to Westmount Rd.														
Total Expenditure									135	190	440	3,975	320	5,060
3980050 Transportation Capital Reserve									135	145	17	80		377
3980460 Canada Community-Building Reserve Fund											270			270
3980615 Unsecured Federal Government Funding												3,175	320	3,495
3985100 RDC RF Transportation										45	153	720		918
Total Funding & Financing									135	190	440	3,975	320	5,060
05690 Arthur St S, Whippoorwill to First St														
Total Expenditure					70	170	3,155	260	10				3,665	
3980050 Transportation Capital Reserve					70	98	1,616	260	10				2,054	
3985100 RDC RF Transportation						72	1,539						1,611	
Total Funding & Financing					70	170	3,155	260	10				3,665	
05692 Ainslie St S, Water St S to Water St N														
Total Expenditure		125	125	265	1,225	3,750	3,015	1,915	10				10,305	
3980050 Transportation Capital Reserve		125	125	265	1,225	1,115	1,915	10					4,655	
3980460 Canada Community-Building Reserve Fund						2,635	3,015						5,650	
Total Funding & Financing		125	125	265	1,225	3,750	3,015	1,915	10				10,305	
05693 Sportsworld Drive, King St.E. to Sportsworld Cr														
Total Expenditure		180	5,020	5,200	370	10							5,580	
3980050 Transportation Capital Reserve		180	4,561	4,741	370	10							5,121	
3985100 RDC RF Transportation			459	459									459	
Total Funding & Financing		180	5,020	5,200	370	10							5,580	
05694 Bishop Street N., Concession Rd. to King St. E.														
Total Expenditure				35	35	35	965	10					1,080	
3980050 Transportation Capital Reserve				35	35	35	817	10					932	
3985100 RDC RF Transportation							149						149	

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Funding & Financing				35	35	35	965	10					1,080
05695 Scott St/Main St/Stanley St, 190M E of Hilltop I													
Total Expenditure	310	75	385	1,035	4,325	1,005							6,750
3980050 Transportation Capital Reserve	234	8	241	689	637	636							2,202
3980100 Debentures 10 yrs (levy/user rates)					3,000								3,000
3985100 RDC RF Transportation	77	68	144	347	689	369							1,548
Total Funding & Financing	310	75	385	1,035	4,325	1,005							6,750
05697 Fairway Rd N, Briar Meadow Dr to King St													
Total Expenditure	33	347	380	385	820	1,460	2,160	1,975	5,695	6,880	1,125	265	21,145
3980050 Transportation Capital Reserve	33	347	380	385	820	1,460	2,160	1,975	1,695		461	265	9,601
3980460 Canada Community-Building Reserve Fund									4,000	6,880			10,880
3980615 Unsecured Federal Government Funding											664		664
Total Funding & Financing	33	347	380	385	820	1,460	2,160	1,975	5,695	6,880	1,125	265	21,145
05699 Fairway Rd S/Courtland Ave, King St. to Manito													
Total Expenditure						100	200	280	2,785	2,785	1,035		7,185
3980050 Transportation Capital Reserve							100	200	208	2,569	2,569	1,035	6,681
3985100 RDC RF Transportation									72	216	216		504
Total Funding & Financing						100	200	280	2,785	2,785	1,035		7,185
05703 Bleams Road, Manitou Dr. to Strasburg Rd.													
Total Expenditure							105	205	4,890	5,260	705	10	11,175
3980050 Transportation Capital Reserve							105	205	2,067	78		10	2,464
3980460 Canada Community-Building Reserve Fund									2,225	4,485			6,710
3980615 Unsecured Federal Government Funding											705		705
3985100 RDC RF Transportation									599	698			1,296
Total Funding & Financing							105	205	4,890	5,260	705	10	11,175
05705 Bleams Rd, Fischer-Hallman Rd to Trussler Rd													
Total Expenditure		10	10										10
3985100 RDC RF Transportation		10	10										10
Total Funding & Financing		10	10										10
05706 University Ave E, Bridge St W to Lincoln Rd													
Total Expenditure							150	250	2,500	250	10		3,160
3980050 Transportation Capital Reserve							87	115	92		10		304
3980460 Canada Community-Building Reserve Fund									1,585	250			1,835
3985100 RDC RF Transportation							63	135	824				1,022
Total Funding & Financing							150	250	2,500	250	10		3,160
05709 Fischer-Hallman Rd, HWY 7/8 to Columbia St B													
Total Expenditure	400	200	600										600
3985100 RDC RF Transportation	400	200	600										600
Total Funding & Financing	400	200	600										600
05748 Hutchison Rd, Weimar Line to Crosshill S Limits													
Total Expenditure				140	2,915	10							3,065

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Expenditure					100	2,115	10						2,225
3980050 Transportation Capital Reserve					100	21							121
3980460 Canada Community-Building Reserve Fund						1,910	10						1,920
3985100 RDC RF Transportation						185							185
Total Funding & Financing					100	2,115	10						2,225
05914 West Montrose Covered Bridge at Grand River (
Total Expenditure		30	30	30	15	15	15	15	15	15	15	15	180
3980050 Transportation Capital Reserve		30	30	30	15	15	15	15	15	15	15	15	180
Total Funding & Financing		30	30	30	15	15	15	15	15	15	15	15	180
05923 Pinebush Rd, Townline Rd to Franklin Blvd													
Total Expenditure		100	100	100	100	280	3,200	3,210	695	10			7,695
3980050 Transportation Capital Reserve		100	100	100	100	118	1,724	1,730	695	10			4,577
3985100 RDC RF Transportation						162	1,476	1,481					3,119
Total Funding & Financing		100	100	100	100	280	3,200	3,210	695	10			7,695
05927 Fountain St N, HWY 401 to Maple Grove Rd													
Total Expenditure						100	380	3,060	3,060	765	10		7,375
3980050 Transportation Capital Reserve						100	218	2,273	2,273	765	10		5,638
3985100 RDC RF Transportation								162	788	788			1,737
Total Funding & Financing						100	380	3,060	3,060	765	10		7,375
05928 Cedar St, Grand Ave S to Osborne St													
Total Expenditure				70	60	265	1,445	10					1,850
3980050 Transportation Capital Reserve				70	60	265	1,445	10					1,850
Total Funding & Financing				70	60	265	1,445	10					1,850
05932 King St E, Sportsworld Dr to Freeport Bridge													
Total Expenditure		6,395	6,395				100	100	9,040	9,320	6,800	500	32,255
3980050 Transportation Capital Reserve		20	20				100	100	6,490	4,956	2,702	248	14,616
3980100 Debentures 10 yrs (levy/user rates)									2,550	4,000	3,000		9,550
3980460 Canada Community-Building Reserve Fund		6,195	6,195										6,195
3985100 RDC RF Transportation		180	180							365	1,098	252	1,895
Total Funding & Financing		6,395	6,395				100	100	9,040	9,320	6,800	500	32,255
05933 Main St. E, Franklin Blvd to Chalmers St. and Du													
Total Expenditure		10	10	10	940	560	6,480	2,417	605	10			11,032
3980050 Transportation Capital Reserve		10	10	10	940	56	2,665	2,100	605	10			6,396
3980460 Canada Community-Building Reserve Fund							3,100						3,100
3985100 RDC RF Transportation						504	716	317					1,536
Total Funding & Financing		10	10	10	940	560	6,480	2,417	605	10			11,032
05934 Hawkesville Rd, Three Bridges Rd to Ament Line													
Total Expenditure					95	2,050	10						2,155
3980050 Transportation Capital Reserve					95	1,870	10						1,975
3985100 RDC RF Transportation						180							180
Total Funding & Financing					95	2,050	10						2,155

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026											2026 - 2035
	Approvals (Estimated)	Request	Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total	
05935 Notre Dame Dr, St Ann Ave N to Moser-Young F														
Total Expenditure										216	4,532	10	4,759	
3980050 Transportation Capital Reserve										216	43	10	270	
3980615 Unsecured Federal Government Funding											4,099		4,099	
3985100 RDC RF Transportation											389		389	
Total Funding & Financing										216	4,532	10	4,759	
05936 Queen St, Witmer Rd to HWY 7/8 EB														
Total Expenditure									120	2,545	10		2,675	
3980050 Transportation Capital Reserve									120	2,325	10		2,455	
3985100 RDC RF Transportation										221			221	
Total Funding & Financing									120	2,545	10		2,675	
05937 Queen St, Water St to Bethel Rd														
Total Expenditure				127	1,505	10							1,643	
3980050 Transportation Capital Reserve				53	875	10							939	
3985100 RDC RF Transportation				74	630								704	
Total Funding & Financing				127	1,505	10							1,643	
05938 Ebycrest Road, Bridge St. E. to Sawmill Rd.														
Total Expenditure												10	10	
3980050 Transportation Capital Reserve												10	10	
Total Funding & Financing												10	10	
05942 Clyde Rd, Village Rd S to Dobbie Dr														
Total Expenditure						180	3,825	334					4,339	
3980050 Transportation Capital Reserve						180	989	42					1,212	
3980460 Canada Community-Building Reserve Fund							2,503						2,503	
3985100 RDC RF Transportation							333	292					625	
Total Funding & Financing						180	3,825	334					4,339	
05943 Townline Rd, 401 WB Ramp to County Rd 34														
Total Expenditure										31	592	10	633	
3980050 Transportation Capital Reserve										31	541	10	582	
3985100 RDC RF Transportation											51		51	
Total Funding & Financing										31	592	10	633	
05944 Roseville Rd, MTO/Region Boundary To Rosevil														
Total Expenditure							165	3,455	10				3,630	
3980050 Transportation Capital Reserve							165	1,032	10				1,207	
3980460 Canada Community-Building Reserve Fund								2,122					2,122	
3985100 RDC RF Transportation								302					302	
Total Funding & Financing							165	3,455	10				3,630	
05946 Dickie Settlement Rd, Roseville Rd to Fountain :														
Total Expenditure						120	2,500	10					2,630	
3980050 Transportation Capital Reserve						120	440						560	
3980460 Canada Community-Building Reserve Fund							1,844	10					1,854	

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Expenditure		80	80	100	1,690	10							1,880
3980050 Transportation Capital Reserve		80	80	100	6	10							196
3980460 Canada Community-Building Reserve Fund					1,684								1,684
Total Funding & Financing		80	80	100	1,690	10							1,880
05973 Bridge St, Lexington Rd to Eastbridge Blvd													
Total Expenditure							120	1,290	10				1,420
3980050 Transportation Capital Reserve							120	1,209	10				1,339
3985100 RDC RF Transportation								81					81
Total Funding & Financing							120	1,290	10				1,420
05976 Concession Street, Chalmers St. to Chisholm St.													
Total Expenditure				80	725	10							815
3980050 Transportation Capital Reserve				80	725	10							815
Total Funding & Financing				80	725	10							815
05977 Erb's Rd, Sandhills Rd to Bridge #0903 Over the													
Total Expenditure	105	30	135	140	2,785	10							3,070
3980050 Transportation Capital Reserve	105	30	135	122	162	10							429
3980460 Canada Community-Building Reserve Fund					2,245								2,245
3985100 RDC RF Transportation				18	378								396
Total Funding & Financing	105	30	135	140	2,785	10							3,070
05978 William Hastings Line, Manser Rd. to Lichty Rd.													
Total Expenditure				70	1,365	10							1,445
3980050 Transportation Capital Reserve				70	1,365	10							1,445
Total Funding & Financing				70	1,365	10							1,445
05979 Foundry St, HWY 7/8 Westbound Ramp to Ging													
Total Expenditure										10	268	10	288
3980050 Transportation Capital Reserve										10	245	10	265
3985100 RDC RF Transportation											23		23
Total Funding & Financing										10	268	10	288
05980 Old Beverly Rd, Waterloo-Hamilton Bdry to 50M													
Total Expenditure										149	2,884	10	3,044
3980050 Transportation Capital Reserve										149	2,884	10	3,044
Total Funding & Financing										149	2,884	10	3,044
05981 Weber Street, Hwy 8 Ramp to Montgomery Rd.													
Total Expenditure				250	450	2,510	2,735	175					6,120
3980050 Transportation Capital Reserve				250	450	1,315	1,581	175					3,772
3980460 Canada Community-Building Reserve Fund						1,195	1,154						2,348
Total Funding & Financing				250	450	2,510	2,735	175					6,120
05983 King St, Northfield Dr to HWY 85 NB Ramp (Wo													
Total Expenditure										95	450	6,370	6,915
3980050 Transportation Capital Reserve										86	81	5,020	5,187
3985100 RDC RF Transportation										9	369	1,350	1,728

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035			
	Approvals (Estimated)	Request	Total										Total			
Total Funding & Financing													95	450	6,370	6,915
05986 Roseville Road, Roseville Settlement East Limit																
Total Expenditure	70	630	700	1,070	10											1,780
3980050 Transportation Capital Reserve	70	63	133	530	10											673
3985100 RDC RF Transportation		567	567	540												1,107
Total Funding & Financing	70	630	700	1,070	10											1,780
05987 Foundry St, Gingerich Rd to Snyder's Rd																
Total Expenditure		30	30	100	150	1,280	200	10								1,770
3980050 Transportation Capital Reserve		30	30	100	150	929	200	10								1,419
3985100 RDC RF Transportation						351										351
Total Funding & Financing		30	30	100	150	1,280	200	10								1,770
05992 Main St, Grand River Bridge (#2703)																
Total Expenditure				175			175			175						525
3980050 Transportation Capital Reserve				175			175			175						525
Total Funding & Financing				175			175			175						525
05995 Bridge St, Grand River Bridge (#5201)																
Total Expenditure				400			400			400						1,200
3980050 Transportation Capital Reserve				400			400			400						1,200
Total Funding & Financing				400			400			400						1,200
06054 Fleet Replacements Transp																
Total Expenditure		1,921	1,921	1,688	960	300	2,910	3,225	650	3,155	3,330	895				19,034
3982160 Corporate Fleet Replacement Reserve		1,921	1,921	1,688	960	300	2,910	3,225	650	3,155	3,330	895				19,034
Total Funding & Financing		1,921	1,921	1,688	960	300	2,910	3,225	650	3,155	3,330	895				19,034
06071 Machinery & Equipment Replacements																
Total Expenditure		91	91	55	535	55	245	165	55	55	75	55				1,386
3982010 Transportation Equipment Reserve		91	91	55	535	55	245	165	55	55	75	55				1,386
Total Funding & Financing		91	91	55	535	55	245	165	55	55	75	55				1,386
06083 Sign Shop Equipment																
Total Expenditure				32	30	60		15						41		178
3982010 Transportation Equipment Reserve				32	30	60		15						41		178
Total Funding & Financing				32	30	60		15						41		178
06416 Franklin Blvd, 200M N of Avenue Rd to 325M S																
Total Expenditure		950	1,225	2,175	10,140	9,490	3,470	725								26,000
3985100 RDC RF Transportation		950	1,225	2,175	10,140	9,490	3,470	725								26,000
Total Funding & Financing		950	1,225	2,175	10,140	9,490	3,470	725								26,000
06433 Ainslie St Extension																
Total Expenditure		291	564	855												855
3985100 RDC RF Transportation		291	564	855												855
Total Funding & Financing		291	564	855												855
06485 Land Dedication Surveys & Purchases																
Total Expenditure		67	67	67	67	67	67	67	67	65	65	65				664

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
3980050 Transportation Capital Reserve		67	67	67	67	67	67	67	67	65	65	65	664
Total Funding & Financing		67	67	67	67	67	67	67	67	65	65	65	664
06506 Bridge St, Eastbridge Blvd to Northfield Dr													
Total Expenditure										100	110	2,265	2,475
3980460 Canada Community-Building Reserve Fund										100	110	2,265	2,475
Total Funding & Financing										100	110	2,265	2,475
06510 Bridgeport Rd/Caroline St, King St to Erb St													
Total Expenditure		50	50	50	300	120	3,545	130	20				4,215
3980050 Transportation Capital Reserve		50	50	50	255	102	2,389	130	20				2,996
3985100 RDC RF Transportation					45	18	1,157						1,220
Total Funding & Financing		50	50	50	300	120	3,545	130	20				4,215
06582 Lackner Blvd., Fairway Rd. to Victoria St.													
Total Expenditure							300	300	3,550	3,550	10		7,710
3980050 Transportation Capital Reserve							300	300	700	700	10		2,010
3980460 Canada Community-Building Reserve Fund									2,850	2,850			5,700
Total Funding & Financing							300	300	3,550	3,550	10		7,710
06585 Walkers Rd, Bean Rd to HWY 7/8													
Total Expenditure		10	10										10
3980460 Canada Community-Building Reserve Fund		10	10										10
Total Funding & Financing		10	10										10
06721 Edworthy Side Rd, Cedar Creek Rd to Roseville I													
Total Expenditure										52	1,087	10	1,148
3980050 Transportation Capital Reserve										52	165	10	227
3980615 Unsecured Federal Government Funding											824		824
3985100 RDC RF Transportation											97		97
Total Funding & Financing										52	1,087	10	1,148
06723 Nafziger Road, Waterloo St./Snyder's Rd. W. to													
Total Expenditure		1,536	1,536	10									1,546
3980050 Transportation Capital Reserve		1,536	1,536	10									1,546
Total Funding & Financing		1,536	1,536	10									1,546
06759 University Ave E, Weber St N to Albert St													
Total Expenditure		3,175	3,175	2,495	2,715	415	2,690	2,270	395				14,155
3980050 Transportation Capital Reserve		2,185	2,185	85	1,860	280	1,835	80	260				6,585
3980100 Debentures 10 yrs (levy/user rates)								1,470					1,470
3980460 Canada Community-Building Reserve Fund				1,645									1,645
3985100 RDC RF Transportation		990	990	765	855	135	855	720	135				4,455
Total Funding & Financing		3,175	3,175	2,495	2,715	415	2,690	2,270	395				14,155
06826 Infill Sidewalk & Cycling Facilities to be Identifi													
Total Expenditure		300	300	600	300	300	300	300	500	500	500	500	4,100
3980050 Transportation Capital Reserve		30	30	60	30	30	30	30	50	50	50	50	410
3985100 RDC RF Transportation		270	270	540	270	270	270	270	450	450	450	450	3,690

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Funding & Financing	300	300	600	300	300	300	300	300	500	500	500	500	4,100
06852 Herrgott Rd at Boomer Creek (#1001)													
Total Expenditure		660	660	10									670
3980050 Transportation Capital Reserve		660	660	10									670
Total Funding & Financing		660	660	10									670
06998 Arthur St at Canagagigue Creek (#2101)													
Total Expenditure	210	195	405	6,220	200	20							6,845
3980050 Transportation Capital Reserve	210	195	405	2,020	200	20							2,645
3980460 Canada Community-Building Reserve Fund				4,200									4,200
Total Funding & Financing	210	195	405	6,220	200	20							6,845
07053 Asset Management Program													
Total Expenditure		300	300	300	300	300	300	300	300	300	300	300	3,000
3980050 Transportation Capital Reserve		300	300	300	300	300	300	300	300	300	300	300	3,000
Total Funding & Financing		300	300	300	300	300	300	300	300	300	300	300	3,000
07066 Integrated Mobility Plan													
Total Expenditure	912	200	1,112										1,112
3985100 RDC RF Transportation	912	200	1,112										1,112
Total Funding & Financing	912	200	1,112										1,112
07074 Growth Related Studies & Design													
Total Expenditure	480	103	583	103	103	103	103	103	103	103	103	100	1,507
3985100 RDC RF Transportation	480	103	583	103	103	103	103	103	103	103	103	100	1,507
Total Funding & Financing	480	103	583	103	103	103	103	103	103	103	103	100	1,507
07087 River Road Extension, King St. to Manitou Dr.													
Total Expenditure		8,401	8,401	7,210	5,200	8,843	8,109	12,640	22,163	2,723			75,289
3985100 RDC RF Transportation		8,401	8,401	7,210	5,200	8,843	8,109	12,640	22,163	2,723			75,289
Total Funding & Financing		8,401	8,401	7,210	5,200	8,843	8,109	12,640	22,163	2,723			75,289
07090 Erb St at Westmount Rd													
Total Expenditure						300							300
3985100 RDC RF Transportation						300							300
Total Funding & Financing						300							300
07097 Development Related Left & Right Turn Lanes to													
Total Expenditure		103	103	103	103	103	103	103	103	103	100	100	1,024
3985100 RDC RF Transportation		103	103	103	103	103	103	103	103	103	100	100	1,024
Total Funding & Financing		103	103	103	103	103	103	103	103	103	100	100	1,024
07104 Erbsville Road, Erb St. W. to Columbia St. W.													
Total Expenditure				300	300	300	480	7,790	8,325	770	510		18,775
3985100 RDC RF Transportation				300	300	300	480	7,790	8,325	770	510		18,775
Total Funding & Financing				300	300	300	480	7,790	8,325	770	510		18,775
07116 Maple Grove Rd, Hespeler Rd to East of Fountai													
Total Expenditure		1,770	1,770	10,468	12,850	13,390	2,548	4,000	10,884				55,910
3985100 RDC RF Transportation		1,770	1,770	10,468	12,850	13,390	2,548	4,000	10,884				55,910

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Funding & Financing		1,770	1,770	10,468	12,850	13,390	2,548	4,000	10,884				55,910
07122 Fischer-Hallman Rd, Plains Rd to 500M S of Blea													
Total Expenditure		1,590	7,787	9,377	4,205	1,140							14,722
3985100 RDC RF Transportation		1,590	7,787	9,377	4,205	1,140							14,722
Total Funding & Financing		1,590	7,787	9,377	4,205	1,140							14,722
07127 Active Transportation Master Plan													
Total Expenditure		110	110										110
3980050 Transportation Capital Reserve		55	55										55
3985100 RDC RF Transportation		55	55										55
Total Funding & Financing		110	110										110
07129 Mc Queen Shaver Boulevard (S. Boundary Roa													
Total Expenditure		127	127	127	825	2,084	1,676	2,852	2,852	5,212	5,312	5,305	26,372
3985100 RDC RF Transportation		127	127	127	825	2,084	1,676	2,852	2,852	5,212	5,312	5,305	26,372
Total Funding & Financing		127	127	127	825	2,084	1,676	2,852	2,852	5,212	5,312	5,305	26,372
07131 Fountain St Extension, Victoria St to 1.0km N of													
Total Expenditure							45	3,730	10				3,785
3985100 RDC RF Transportation							45	3,730	10				3,785
Total Funding & Financing							45	3,730	10				3,785
07139 Central Yard Asset Renewal													
Total Expenditure		99	101	200	1,597	775	155	7,725					10,452
3980050 Transportation Capital Reserve		99	101	200	1,597	775							2,572
3985100 RDC RF Transportation							155	7,725					7,880
Total Funding & Financing		99	101	200	1,597	775	155	7,725					10,452
07140 Yard Repairs General Provision													
Total Expenditure					200								200
3980050 Transportation Capital Reserve					200								200
Total Funding & Financing					200								200
07145 Bleams Rd at Fischer-Hallman Rd													
Total Expenditure		4,650	4,650										4,650
3985100 RDC RF Transportation		4,650	4,650										4,650
Total Funding & Financing		4,650	4,650										4,650
07147 Salt Strategy Roads Operations													
Total Expenditure		100	100	4,750	500	4,800	250	50	50	50	50	50	10,650
3980050 Transportation Capital Reserve		100	100	4,750	500	4,800	250	50	50	50	50	50	10,650
Total Funding & Financing		100	100	4,750	500	4,800	250	50	50	50	50	50	10,650
07158 Transportation Tomorrow Survey and Big Data													
Total Expenditure		111	100	211	100	80	80	80	80	80	80		871
3985100 RDC RF Transportation		111	100	211	100	80	80	80	80	80	80		871
Total Funding & Financing		111	100	211	100	80	80	80	80	80	80		871
07165 Homer Watson Blvd at Bleams Rd													
Total Expenditure									20	260	10		290

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
07315 New Dundee Rd at Strasburg Rd Extension													
Total Expenditure	25		25	25	3,125	60	10						3,245
3985100 RDC RF Transportation	25		25	25	3,125	60	10						3,245
Total Funding & Financing	25		25	25	3,125	60	10						3,245
07318 Fairway Road, Briar Meadow Dr. to Lackner Blvd													
Total Expenditure	255		255	295	210	860	2,420	980	190				5,210
3985100 RDC RF Transportation	255		255	295	210	860	2,420	980	190				5,210
Total Funding & Financing	255		255	295	210	860	2,420	980	190				5,210
07323 Ottawa St at Westmount Rd													
Total Expenditure		341	341	10									351
3985100 RDC RF Transportation		341	341	10									351
Total Funding & Financing		341	341	10									351
07325 King St E at Fairway Rd													
Total Expenditure						52	103	103	10				268
3985100 RDC RF Transportation						52	103	103	10				268
Total Funding & Financing						52	103	103	10				268
07326 King St E at Weber St E													
Total Expenditure				52	103	149	10						314
3985100 RDC RF Transportation				52	103	149	10						314
Total Funding & Financing				52	103	149	10						314
07327 Erb St, Ira Needles Blvd to Wilmot Ln													
Total Expenditure	5,278	1,650	6,928	85									7,013
3985100 RDC RF Transportation	5,278	1,650	6,928	85									7,013
Total Funding & Financing	5,278	1,650	6,928	85									7,013
07331 Fairway Rd at Wilson Ave													
Total Expenditure								98	139	10			247
3985100 RDC RF Transportation								98	139	10			247
Total Funding & Financing								98	139	10			247
07338 New Pedestrian Bridge Over Speed River (Prest)													
Total Expenditure		10	10	10									20
3980050 Transportation Capital Reserve		1	1	1									2
3985100 RDC RF Transportation		9	9	9									18
Total Funding & Financing		10	10	10									20
07341 Inter-Regional Transportation Study													
Total Expenditure	17		17										17
3980050 Transportation Capital Reserve	4		4										4
3985100 RDC RF Transportation	13		13										13
Total Funding & Financing	17		17										17
07348 Lobsinger Line, Martin Creek's Rd to Heidelberg													
Total Expenditure					110	2,275	10						2,395
3980050 Transportation Capital Reserve					110	2,077	10						2,197

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
													Total	Total
Total Expenditure						250	250	4,805	10					5,315
3980050 Transportation Capital Reserve						250	250	1,814	10					2,324
3980460 Canada Community-Building Reserve Fund								2,991						2,991
Total Funding & Financing						250	250	4,805	10					5,315
07403 Bridgeport Rd E, Weber St N to King St														
Total Expenditure				70	160	160	2,840	320	10					3,560
3980050 Transportation Capital Reserve				70	70	70	229	320	10					769
3980460 Canada Community-Building Reserve Fund								1,270						1,270
3985100 RDC RF Transportation						90	90	1,341						1,521
Total Funding & Financing				70	160	160	2,840	320	10					3,560
07404 Sawmill Rd, Snyder's Flats Rd to Crowsfoot Rd E														
Total Expenditure	(15)	2,045	2,030	10										2,040
3980050 Transportation Capital Reserve	(15)	415	400	10										411
3980460 Canada Community-Building Reserve Fund		1,360	1,360											1,360
3985100 RDC RF Transportation		270	270											270
Total Funding & Financing	(15)	2,045	2,030	10										2,040
07407 Clyde Rd, Dobbie Dr to Franklin Blvd														
Total Expenditure								50	60	80	2,110	10		2,310
3980050 Transportation Capital Reserve								50	60	80	1,273	10		1,473
3985100 RDC RF Transportation											837			837
Total Funding & Financing								50	60	80	2,110	10		2,310
07409 Dumfries Rd, Wrigley Rd to Cedar Creek Rd														
Total Expenditure													505	505
3980050 Transportation Capital Reserve													199	199
3985100 RDC RF Transportation													306	306
Total Funding & Financing													505	505
07412 River Road E., King St. E.to Fairway Rd. N.														
Total Expenditure						90	130	150	4,775	210				5,355
3980050 Transportation Capital Reserve						90	130	51	1,336	210				1,817
3980460 Canada Community-Building Reserve Fund								99	1,504					1,603
3985100 RDC RF Transportation									1,935					1,935
Total Funding & Financing						90	130	150	4,775	210				5,355
07414 Line 86, Cox Creek Bridge (#8601) to Katherine														
Total Expenditure										46	890			936
3980050 Transportation Capital Reserve										46	890			936
Total Funding & Financing										46	890			936
07417 Homer Watson Blvd, Blockline Rd to Ottawa St														
Total Expenditure										103	185	2,637		2,925
3980050 Transportation Capital Reserve										103	185	865		1,154
3980615 Unsecured Federal Government Funding												1,772		1,772
Total Funding & Financing										103	185	2,637		2,925

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
													Total	Total
Total Expenditure											85	1,805	1,890	
3980050 Transportation Capital Reserve											85	1,643	1,728	
3985100 RDC RF Transportation												162	162	
Total Funding & Financing											85	1,805	1,890	
07461 Erbsville Road, Waterloo Woolwich Boundary to														
Total Expenditure										730				730
3980050 Transportation Capital Reserve										730				730
Total Funding & Financing										730				730
07462 Arthur Street, Sawmill Rd to Listowel Rd														
Total Expenditure						305	5,805	10						6,120
3980050 Transportation Capital Reserve						305	2,661	10						2,976
3980460 Canada Community-Building Reserve Fund							3,090							3,090
3985100 RDC RF Transportation							54							54
Total Funding & Financing						305	5,805	10						6,120
07463 Church Street West, Barnswallow Dr. to Florada														
Total Expenditure									21	560	10			591
3980050 Transportation Capital Reserve									21	448	10			478
3985100 RDC RF Transportation										113				113
Total Funding & Financing									21	560	10			591
07464 Fountain Street N., Kossuth Rd. to Woolwich St														
Total Expenditure										100	1,850	10		1,960
3980050 Transportation Capital Reserve										100				100
3980615 Unsecured Federal Government Funding											1,850	10		1,860
Total Funding & Financing										100	1,850	10		1,960
07465 Floradale Road, Church St. W. to Reid Wood Dr.														
Total Expenditure												67		67
3980050 Transportation Capital Reserve												67		67
Total Funding & Financing												67		67
07468 St. Charles Street W., Maryhill Rd. to Sawmill Rd														
Total Expenditure											180	3,800		3,980
3980050 Transportation Capital Reserve											180	3,458		3,638
3985100 RDC RF Transportation												342		342
Total Funding & Financing											180	3,800		3,980
07471 Kossuth Road, Cober Rd. To Fountain St. N.														
Total Expenditure										62	1,100			1,162
3980050 Transportation Capital Reserve										62	1,100			1,162
Total Funding & Financing										62	1,100			1,162
07472 Northumberland Street, Greenfield Rd. W. to Ce														
Total Expenditure											80	1,750		1,830
3980050 Transportation Capital Reserve											80	1,593		1,673
3985100 RDC RF Transportation												158		158

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
													Total	Total
Total Funding & Financing											80	1,750	1,830	
07473 Sawmill Road, Bridge #1702 to Crowsfoot Rd.														
Total Expenditure											70	1,260	1,330	
3980050 Transportation Capital Reserve											70	1,260	1,330	
Total Funding & Financing											70	1,260	1,330	
07474 Sawmill Road/Bloomingtondale Road N., Kraft Dr.														
Total Expenditure										50	905	10	965	
3980050 Transportation Capital Reserve										50	905	10	965	
Total Funding & Financing										50	905	10	965	
07475 William Hastings Line, West Limits of Crosshill t														
Total Expenditure												52	52	
3980050 Transportation Capital Reserve												52	52	
Total Funding & Financing												52	52	
07478 New Traffic Control Installation														
Total Expenditure		1,800	1,800	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,800	
3985100 RDC RF Transportation		1,800	1,800	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,800	
Total Funding & Financing		1,800	1,800	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,800	
07479 Snyder's Road W., Baden Water Tower Entranc														
Total Expenditure											57	1,107	1,164	
3980050 Transportation Capital Reserve											57	1,070	1,127	
3985100 RDC RF Transportation												37	37	
Total Funding & Financing											57	1,107	1,164	
07482 Queen Street, Bethel Rd to Witmer Rd														
Total Expenditure											10	1,792	1,803	
3980050 Transportation Capital Reserve											10	1,635	1,645	
3985100 RDC RF Transportation												158	158	
Total Funding & Financing											10	1,792	1,803	
07483 Moser-Young Road, Gerber Rd./Notre Dame Dr														
Total Expenditure										52	994	10	1,056	
3980050 Transportation Capital Reserve										52	994	10	1,056	
Total Funding & Financing										52	994	10	1,056	
07491 Wilmot Centre Rd, Bleams Rd E to Hwy 7/8 EB F														
Total Expenditure										46	968	10	1,025	
3980050 Transportation Capital Reserve										46	283	10	340	
3980615 Unsecured Federal Government Funding											602		602	
3985100 RDC RF Transportation											83		83	
Total Funding & Financing										46	968	10	1,025	
07492 Bridge St E, Ebycrest Rd to Kitchener/Woolwich														
Total Expenditure											90	1,860	1,950	
3980050 Transportation Capital Reserve											90	1,698	1,788	
3985100 RDC RF Transportation												162	162	

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
	Approvals (Estimated)	Request	Total										Total	Total
3980050 Transportation Capital Reserve	190	361	551	2,454	1,292	10								4,307
3980100 Debentures 10 yrs (levy/user rates)				3,250										3,250
3985100 RDC RF Transportation		99	99	1,386	284									1,769
Total Funding & Financing	190	460	650	7,090	1,575	10								9,325
07571 Lobsinger Line, Heidelberg Cemetery to Kressle														
Total Expenditure													62	62
3980050 Transportation Capital Reserve													62	62
Total Funding & Financing													62	62
07572 Arthur St S, Listowel Rd to Whippoorwill Dr														
Total Expenditure							60	100	180	2,085	10			2,435
3980050 Transportation Capital Reserve							60	100	108	1,604	10			1,882
3985100 RDC RF Transportation									72	482				554
Total Funding & Financing							60	100	180	2,085	10			2,435
07573 LINE 86, FLORADALE RD. TO WATERLOO/ WELL														
Total Expenditure													82	82
3980050 Transportation Capital Reserve													82	82
Total Funding & Financing													82	82
07574 Bleams Road East, Wilmot Center Rd. to Nafzigi														
Total Expenditure											72	1,500		1,572
3980050 Transportation Capital Reserve											72	1,365		1,437
3985100 RDC RF Transportation												135		135
Total Funding & Financing											72	1,500		1,572
07577 Define & Measure Health Benefits of A.T. & Put														
Total Expenditure	100		100											100
3980050 Transportation Capital Reserve	50		50											50
3985100 RDC RF Transportation	50		50											50
Total Funding & Financing	100		100											100
07578 Planning for Future Rapid Transit Corridors														
Total Expenditure	204		204											204
3985100 RDC RF Transportation	204		204											204
Total Funding & Financing	204		204											204
07586 Townline Road, Avenue Rd. to Saginaw Pkwy.														
Total Expenditure				450	200	740	6,315	395	10					8,110
3985100 RDC RF Transportation				450	200	740	6,315	395	10					8,110
Total Funding & Financing				450	200	740	6,315	395	10					8,110
07587 University Avenue W., Ira Needles Blvd. to Fisc														
Total Expenditure					300	400	400	780	5,930	5,930	550	10		14,300
3985100 RDC RF Transportation					300	400	400	780	5,930	5,930	550	10		14,300
Total Funding & Financing					300	400	400	780	5,930	5,930	550	10		14,300
07588 Fountain St S, Blair Rd to Dickie Settlement Rd														
Total Expenditure		220	220	220	220	400	5,400	255	10					6,725

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
													Total	
Total Expenditure												72	72	
3980050 Transportation Capital Reserve												72	72	
Total Funding & Financing												72	72	
07629 Bleams Rd. Bridge 0402 (Manheim) to Queen St														
Total Expenditure									88	1,885	10		1,983	
3980050 Transportation Capital Reserve									88	1,718	10		1,816	
3985100 RDC RF Transportation										167			167	
Total Funding & Financing									88	1,885	10		1,983	
07630 Bleams Rd. Nafziger Rd. to HWY 7/8														
Total Expenditure												72	72	
3980050 Transportation Capital Reserve												72	72	
Total Funding & Financing												72	72	
07631 Snyder's Road. E., Trussler Rd. to 9KM E. of Notr														
Total Expenditure												118	118	
3980050 Transportation Capital Reserve												118	118	
Total Funding & Financing												118	118	
07632 Erb's Road, Waterloo/Wilmot Boundary to St. A														
Total Expenditure												108	2,014	2,122
3980050 Transportation Capital Reserve												108	314	422
3980615 Unsecured Federal Government Funding												1,700	1,700	
Total Funding & Financing												108	2,014	2,122
07633 Notre Dame Dr. CNR Tracks to 0.5KM S. of Erb's														
Total Expenditure												62	1,318	1,380
3980050 Transportation Capital Reserve												62	203	265
3980615 Unsecured Federal Government Funding												999	999	
3985100 RDC RF Transportation												116	116	
Total Funding & Financing												62	1,318	1,380
07634 Gerber Rd. Moser Young Rd. to Hackbart Rd.														
Total Expenditure							2,745	10					2,755	
3980050 Transportation Capital Reserve							446	10					456	
3980460 Canada Community-Building Reserve Fund							1,921						1,921	
3985100 RDC RF Transportation							378						378	
Total Funding & Financing							2,745	10					2,755	
07635 Katherine St. N. Tribe Rd. to Wellington Bounda														
Total Expenditure												77	77	
3980050 Transportation Capital Reserve												77	77	
Total Funding & Financing												77	77	
07636 Hespeler Rd. Guelph Ave to Waterloo Wellingt														
Total Expenditure												108	108	
3980050 Transportation Capital Reserve												108	108	
Total Funding & Financing												108	108	

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Expenditure					20		100	100	200	3,000	60		3,480
3985100 RDC RF Transportation					20		100	100	200	3,000	60		3,480
Total Funding & Financing					20		100	100	200	3,000	60		3,480
07689 Strategic Vegetation Management plan													
Total Expenditure		170	170										170
3980050 Transportation Capital Reserve		170	170										170
Total Funding & Financing		170	170										170
07691 REEP Green Solutions - Regional Tree Planting													
Total Expenditure		65	65	65									130
3980050 Transportation Capital Reserve		65	65	65									130
Total Funding & Financing		65	65	65									130
07692 Roundabout Pedestrian Safety Pilot													
Total Expenditure		10	10										10
3980050 Transportation Capital Reserve		10	10										10
Total Funding & Financing		10	10										10
07693 Victoria Street N., King St. W. to Weber St. W.													
Total Expenditure	1,250	4,000	5,250	1,650	10								6,910
3980050 Transportation Capital Reserve	1,250	333	1,583	150	1								1,733
3980100 Debentures 10 yrs (levy/user rates)		675	675	150	5								830
3985100 RDC RF Transportation		2,993	2,993	1,350	5								4,347
Total Funding & Financing	1,250	4,000	5,250	1,650	10								6,910
07694 Branchton Road, Myers Rd and Dundas St S													
Total Expenditure						90	45						135
3980050 Transportation Capital Reserve						9	5						14
3985100 RDC RF Transportation						81	41						122
Total Funding & Financing						90	45						135
07695 Speedsville Road Corridor Study													
Total Expenditure		200	200										200
3985100 RDC RF Transportation		200	200										200
Total Funding & Financing		200	200										200
07696 Breslau Go - Transit Project Assessment Process													
Total Expenditure		500	300	800									800
3980050 Transportation Capital Reserve		500	300	800									800
Total Funding & Financing		500	300	800									800
07697 Multiple Development Traffic Impact Study King													
Total Expenditure		300	300										300
3985100 RDC RF Transportation		300	300										300
Total Funding & Financing		300	300										300
07699 Downtown Galt Joint Multi-Modal Study													
Total Expenditure		125	125	75									200
3985100 RDC RF Transportation		125	125	75									200

Transportation

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
Total Funding & Financing		60	60	60	60	60	60	60	60	60	60	60	600
09474 Traffic Controller Replacements													
Total Expenditure	20	361	381	361	361	361	361	361	361	361	361	361	3,630
3980050 Transportation Capital Reserve	20	361	381	361	361	361	361	361	361	361	361	361	3,630
Total Funding & Financing	20	361	381	361	361	361	361	361	361	361	361	361	3,630
09551 UPS Installations													
Total Expenditure		35	35	35	35	35	35	35	35	35	35	35	350
3980050 Transportation Capital Reserve		35	35	35	35	35	35	35	35	35	35	35	350
Total Funding & Financing		35	35	35	35	35	35	35	35	35	35	35	350
09561 Minor Traffic Signal Modernizations													
Total Expenditure		283	283	283	283	283	283	283	283	275	275	275	2,808
3980050 Transportation Capital Reserve		283	283	283	283	283	283	283	283	275	275	275	2,808
Total Funding & Financing		283	283	283	283	283	283	283	283	275	275	275	2,808
09646 Pedestrian & Cycling Countermeasures													
Total Expenditure		100	100	100	100	100	100	100	100	100	100	100	1,000
3980050 Transportation Capital Reserve		100	100	100	100	100	100	100	100	100	100	100	1,000
Total Funding & Financing		100	100	100	100	100	100	100	100	100	100	100	1,000
Total Transportation	44,162	107,408	151,570	130,372	131,398	123,190	140,614	136,015	135,008	104,646	91,523	91,755	1,236,089

Water

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total	
Facility Asset Renewal														
78040 Water Building Renewal (formerly 0 4112)														
Total Expenditure		1,524	1,524	628	734	683	1,350	1,041	836	773	732	672	8,974	
3980180 Water Capital Reserve		1,112	1,112	458	536	499	985	760	610	565	535	491	6,551	
3985200 Water Residential RDC		411	411	170	198	185	364	281	226	209	198	181	2,423	
Total Funding & Financing		1,524	1,524	628	734	683	1,350	1,041	836	773	732	672	8,974	
Water														
04001 Groundwater Modelling														
Total Expenditure		355	355	425	175	325	755	375	25	75	175	175	2,860	
3980180 Water Capital Reserve		259	259	310	128	237	551	274	18	55	128	128	2,088	
3985200 Water Residential RDC		96	96	115	47	88	204	101	7	20	47	47	772	
Total Funding & Financing		355	355	425	175	325	755	375	25	75	175	175	2,860	
04005 MOE Source Water Assessment														
Total Expenditure		250	250	250	250	250	200	250	200	250	200	250	2,350	
3980180 Water Capital Reserve		183	183	183	183	183	146	183	146	183	146	183	1,716	
3985200 Water Residential RDC		68	68	68	68	68	54	68	54	68	54	68	635	
Total Funding & Financing		250	250	250	250	250	200	250	200	250	200	250	2,350	
04007 Long Term Water Supply Strategy-5yr. Review														
Total Expenditure		136	305	441	313						800	700	2,254	
3985200 Water Residential RDC		136	305	441	313						800	700	2,254	
Total Funding & Financing		136	305	441	313						800	700	2,254	
04015 Laurel Tank WTP														
Total Expenditure		(1)	1								1,000	100	1,200	
3985200 Water Residential RDC		(1)	1								1,000	100	1,200	
Total Funding & Financing		(1)	1								1,000	100	1,200	
04024 Mannheim WTP RMP Supernatant														
Total Expenditure		(86)	286	200			800	5,000					6,000	
3980180 Water Capital Reserve		(63)	210	147			589	3,680					4,416	
3985200 Water Residential RDC		(23)	76	53			211	1,320					1,584	
Total Funding & Financing		(86)	286	200			800	5,000					6,000	
04044 Production Treatment Facilities System Expansi														
Total Expenditure		100	100	400	1,000	1,800	1,200	1,200	1,200	1,200	2,200	2,200	12,500	
3985200 Water Residential RDC		100	100	400	1,000	1,800	1,200	1,200	1,200	1,200	2,200	2,200	12,500	
Total Funding & Financing		100	100	400	1,000	1,800	1,200	1,200	1,200	1,200	2,200	2,200	12,500	
04051 Pumping & Storage Facilities System Expansion														
Total Expenditure		35	115	150	150	210	4,625	4,525	3,000	3,000	1,000		16,660	
3985200 Water Residential RDC		35	115	150	150	210	4,625	4,525	3,000	3,000	1,000		16,660	
Total Funding & Financing		35	115	150	150	210	4,625	4,525	3,000	3,000	1,000		16,660	
04082 Watermain Upgrades														
Total Expenditure		2,849	281	3,130	6,823	6,058	9,227	7,812	3,554	3,590	4,925	3,755	3,105	51,979
3980180 Water Capital Reserve		2,080	205	2,285	4,981	4,422	6,736	5,703	2,594	2,621	3,595	2,741	2,267	37,945

Water

**Ten Year Capital Forecast
2026 - 2035**

3985200 Water Residential RDC	769	76	845	1,842	1,636	2,491	2,109	960	969	1,330	1,014	838	14,034
	2,849	281	3,130	6,823	6,058	9,227	7,812	3,554	3,590	4,925	3,755	3,105	51,979
	1,647	3,362	5,009	7,008	3,052	3,457	1,550	350	600	600			21,626
	1,647	3,362	5,009	7,008	3,052	3,457	1,550	350	600	600			21,626
	1,647	3,362	5,009	7,008	3,052	3,457	1,550	350	600	600			21,626
	480	1,195	1,675	1,175									2,850
	480	1,195	1,675	1,175									2,850
	480	1,195	1,675	1,175									2,850
		975	975	350	170	505	924	215	625	525	350	170	4,809
		300	300										300
		150	150										150
		525	525	350	170	505	924	215	625	525	350	170	4,359
		975	975	350	170	505	924	215	625	525	350	170	4,809
		145	145	75	75	75	75	75	75	75	75	75	820
		73	73	38	38	38	38	38	38	38	38	38	410
		73	73	38	38	38	38	38	38	38	38	38	410
		145	145	75	75	75	75	75	75	75	75	75	820
	113	2	115	125	50	50	50	50	50	50	50	50	640
	82	1	84	91	37	37	37	37	37	37	37	37	467
	31	1	31	34	14	14	14	14	14	14	14	14	173
	113	2	115	125	50	50	50	50	50	50	50	50	640
	330	388	718	575	470	452	432	512	447	472	457	482	5,017
	241	283	524	420	343	330	315	374	326	345	334	352	3,662
	89	105	194	155	127	122	117	138	121	127	123	130	1,355
	330	388	718	575	470	452	432	512	447	472	457	482	5,017
	1,553	1,426	2,979	4,007	3,692	3,305	4,060	3,550	5,325	2,345	1,345	1,310	31,918
	1,134	1,041	2,175	2,925	2,695	2,413	2,964	2,592	3,887	1,712	982	956	23,300
	419	385	804	1,082	997	892	1,096	959	1,438	633	363	354	8,618
	1,553	1,426	2,979	4,007	3,692	3,305	4,060	3,550	5,325	2,345	1,345	1,310	31,918
	294		294	300	250	5,600	6,150	3,600					16,194
	294		294	300	250	5,600	6,150	3,600					16,194
	294		294	300	250	5,600	6,150	3,600					16,194

Water

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Expenditure	50	224	274	370	280	280	80	160	60	160	535	100	2,299
3980180 Water Capital Reserve	37	164	200	270	204	204	58	117	44	117	391	73	1,678
3985200 Water Residential RDC	14	60	74	100	76	76	22	43	16	43	144	27	621
Total Funding & Financing	50	224	274	370	280	280	80	160	60	160	535	100	2,299
04155 Tri City Distribution Upgrades													
Total Expenditure	550	760	1,310	1,000	300	300	570	2,370	1,000	500			7,350
3985200 Water Residential RDC	550	760	1,310	1,000	300	300	570	2,370	1,000	500			7,350
Total Funding & Financing	550	760	1,310	1,000	300	300	570	2,370	1,000	500			7,350
04156 Kitchener Zone(s) 2/4 Distribution Upgrades													
Total Expenditure	1,039	761	1,800	3,800	3,800	50							9,450
3985200 Water Residential RDC	1,039	761	1,800	3,800	3,800	50							9,450
Total Funding & Financing	1,039	761	1,800	3,800	3,800	50							9,450
04157 Water Supply Operations Master Plan													
Total Expenditure	299	1	300		400	400	400						1,500
3980180 Water Capital Reserve	218	1	219		292	292	292						1,095
3985200 Water Residential RDC	81		81		108	108	108						405
Total Funding & Financing	299	1	300		400	400	400						1,500
04159 Asset Management													
Total Expenditure	269	1,243	1,512	630	650	600	600	600	600	600	600	600	6,992
3980180 Water Capital Reserve	196	907	1,104	460	475	438	438	438	438	438	438	438	5,104
3985200 Water Residential RDC	73	336	408	170	176	162	162	162	162	162	162	162	1,888
Total Funding & Financing	269	1,243	1,512	630	650	600	600	600	600	600	600	600	6,992
04160 William and Strange St Upgrades													
Total Expenditure	(1,393)	1,818	425	570									995
3980180 Water Capital Reserve	(1,025)	1,338	313	420									732
3985200 Water Residential RDC	(368)	480	112	150									263
Total Funding & Financing	(1,393)	1,818	425	570									995
04165 Clean Water Act Implementation													
Total Expenditure	42	120	162	235	135	135	135	135	140	140	140	140	1,497
3980180 Water Capital Reserve	31	88	118	172	99	99	99	99	102	102	102	102	1,093
3985200 Water Residential RDC	11	32	44	63	36	36	36	36	38	38	38	38	404
Total Funding & Financing	42	120	162	235	135	135	135	135	140	140	140	140	1,497
04169 Clean Water Act Incentives													
Total Expenditure	49	78	127	70	45	45	145	145	75	45	45	45	787
3980180 Water Capital Reserve	49	78	127	70	45	45	145	145	75	45	45	45	787
Total Funding & Financing	49	78	127	70	45	45	145	145	75	45	45	45	787
04170 Monitoring System Management													
Total Expenditure	95	515	610	725	685	595	555	570	580	590	600	610	6,120
3980180 Water Capital Reserve	69	376	445	529	500	434	405	416	423	431	438	445	4,468
3985200 Water Residential RDC	26	139	165	196	185	161	150	154	157	159	162	165	1,652
Total Funding & Financing	95	515	610	725	685	595	555	570	580	590	600	610	6,120

Water

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
													Total
04172 Distribution Decision Support System													
Total Expenditure							100	600	600	600	500	500	2,900
3980180 Water Capital Reserve							73	438	438	438	365	365	2,117
3985200 Water Residential RDC							27	162	162	162	135	135	783
Total Funding & Financing							100	600	600	600	500	500	2,900
04175 New Hamburg Reservoir Expansion													
Total Expenditure	75	75				100	400	2,500	2,500				5,575
3980180 Water Capital Reserve	48	48			64	255	1,593	1,593					3,551
3985200 Water Residential RDC	27	27			36	145	908	908					2,024
Total Funding & Financing	75	75			100	400	2,500	2,500					5,575
04181 Cambridge Water Distribution Upgrades													
Total Expenditure	3,326	1,902	5,228	9,961	6,292	4,729	10,195	4,950	1,380	1,060	1,060	3,600	48,455
3980180 Water Capital Reserve	2,448	1,070	3,518	7,331	4,631	3,481	7,504	3,643	1,016	780	780	2,650	35,333
3980400 Provincial Government Funding		448	448										448
3985200 Water Residential RDC	878	384	1,262	2,630	1,661	1,248	2,691	1,307	364	280	280	950	12,674
Total Funding & Financing	3,326	1,902	5,228	9,961	6,292	4,729	10,195	4,950	1,380	1,060	1,060	3,600	48,455
04183 Residential Water Efficiency Initiatives													
Total Expenditure		365	365	375	390	395	425	440	445	465	475	485	4,260
3985200 Water Residential RDC		183	183	188	195	198	213	220	223	233	238	243	2,130
3985300 Wastewater Residential RDC		183	183	188	195	198	213	220	223	233	238	243	2,130
Total Funding & Financing		365	365	375	390	395	425	440	445	465	475	485	4,260
04184 Connection of New wells to water Supply System													
Total Expenditure	(2)	152	150	250	1,000	1,150	800	150	150	450	150	150	4,400
3980180 Water Capital Reserve	(1)	111	110	183	730	840	584	110	110	329	110	110	3,212
3985200 Water Residential RDC	(1)	41	41	68	270	311	216	41	41	122	41	41	1,188
Total Funding & Financing	(2)	152	150	250	1,000	1,150	800	150	150	450	150	150	4,400
04185 Voice Radio Equipment													
Total Expenditure		23	23		226								249
3980180 Water Capital Reserve		23	23		226								249
Total Funding & Financing		23	23		226								249
04187 Manganese Treatment Upgrades													
Total Expenditure	473		473	610	6,110	12,530	10,440	5,235	880	6,412	17,462	16,432	76,584
3980180 Water Capital Reserve	345		345	445	4,460	9,147	7,621	3,822	642	4,681	12,747	11,995	55,906
3985200 Water Residential RDC	128		128	165	1,650	3,383	2,819	1,413	238	1,731	4,715	4,437	20,678
Total Funding & Financing	473		473	610	6,110	12,530	10,440	5,235	880	6,412	17,462	16,432	76,584
04188 Water Asset Management Systems													
Total Expenditure	125		125	100	100	100	100	100	100	100	100	100	1,025
3980180 Water Capital Reserve	91		91	73	73	73	73	73	73	73	73	73	748
3985200 Water Residential RDC	34		34	27	27	27	27	27	27	27	27	27	277
Total Funding & Financing	125		125	100	100	100	100	100	100	100	100	100	1,025
04189 Elmira & St Jacobs Water Supply Optimization													

Water

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Expenditure	1,802	498	2,300	2,850	602		595	4,760	1,500				12,607
3985200 Water Residential RDC	1,802	498	2,300	2,850	602		595	4,760	1,500				12,607
Total Funding & Financing	1,802	498	2,300	2,850	602		595	4,760	1,500				12,607
04190 Baden & New Hamburg Comprehensive Services													
Total Expenditure	124		124	50	150	100							424
3985200 Water Residential RDC	62		62	25	75	50							212
3985300 Wastewater Residential RDC	62		62	25	75	50							212
Total Funding & Financing	124		124	50	150	100							424
04191 Mannheim WTP Optimization													
Total Expenditure	4,368	854	5,222	6,719	11,533	19,215	13,486	29,276	23,094	18,433	29,103	20,534	176,615
3980180 Water Capital Reserve	3,215	629	3,843	4,945	8,488	14,142	9,926	21,547	16,997	13,567	21,420	15,113	129,989
3985200 Water Residential RDC	1,153	225	1,379	1,774	3,045	5,073	3,560	7,729	6,097	4,866	7,683	5,421	46,626
Total Funding & Financing	4,368	854	5,222	6,719	11,533	19,215	13,486	29,276	23,094	18,433	29,103	20,534	176,615
04192 Emerging Water Treatment Requirements													
Total Expenditure	132		132	115	90	65	540	765	1,015	1,015	1,015	15	4,767
3980180 Water Capital Reserve	96		96	84	66	47	394	558	741	741	741	11	3,480
3985200 Water Residential RDC	36		36	31	24	18	146	207	274	274	274	4	1,287
Total Funding & Financing	132		132	115	90	65	540	765	1,015	1,015	1,015	15	4,767
04193 Wellesley Water Supply Master Plan													
Total Expenditure	55		55										55
3985200 Water Residential RDC	55		55										55
Total Funding & Financing	55		55										55
04194 Heidelberg Water Supply Optimization													
Total Expenditure	66	54	120										120
3980180 Water Capital Reserve	43	35	78										78
3985200 Water Residential RDC	23	19	42										42
Total Funding & Financing	66	54	120										120
04195 Greenbrook WTP Upgrades													
Total Expenditure	(807)	1,521	714	1,600	6,750	8,000	8,900	8,000	7,000				40,964
3980180 Water Capital Reserve	(594)	1,119	526	1,178	4,968	5,888	6,550	5,888	5,152				30,150
3985200 Water Residential RDC	(213)	402	188	422	1,782	2,112	2,350	2,112	1,848				10,814
Total Funding & Financing	(807)	1,521	714	1,600	6,750	8,000	8,900	8,000	7,000				40,964
04196 Concrete Reservoirs Inspections & Renewal													
Total Expenditure	1,181	2,772	3,953	6,866	5,031	3,647	7,092	2,340	2,000	2,000	2,180	2,000	37,109
3980180 Water Capital Reserve	862	2,024	2,886	5,012	3,673	2,662	5,177	1,708	1,460	1,460	1,591	1,460	27,090
3985200 Water Residential RDC	319	748	1,067	1,854	1,358	985	1,915	632	540	540	589	540	10,019
Total Funding & Financing	1,181	2,772	3,953	6,866	5,031	3,647	7,092	2,340	2,000	2,000	2,180	2,000	37,109
04197 Water Facilities Optimization and Facility Plans													
Total Expenditure	145	50	195	50					200	250	100	100	895
3980180 Water Capital Reserve	106	37	142	37					146	183	73	73	653
3985200 Water Residential RDC	39	14	53	14					54	68	27	27	242

Water

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Total Expenditure	(36)	261	225	1,550	100	75	250	300	500	100	100	100	3,300
3980180 Water Capital Reserve	(26)	191	164	1,132	73	55	183	219	365	73	73	73	2,409
3985200 Water Residential RDC	(10)	70	61	419	27	20	68	81	135	27	27	27	891
Total Funding & Financing	(36)	261	225	1,550	100	75	250	300	500	100	100	100	3,300
Total Water	22,706	34,443	57,149	73,470	78,996	101,738	111,037	111,260	89,891	60,149	85,843	67,915	837,449

Wastewater

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Wastewater													
08242 Hespeler Upgrades													
Total Expenditure	(215)	283	68					200	3,000	5,000	2,000		10,268
3980100 Debentures 10 yrs (levy/user rates)											1,000		1,000
3980112 Debentures 20 yrs (RDC)										1,000	550		1,550
3980200 Wastewater Capital Reserve	(155)	204	49					144	2,166	3,610	444		6,413
3985300 Wastewater Residential RDC	(60)	79	19					56	834	390	6		1,305
Total Funding & Financing	(215)	283	68					200	3,000	5,000	2,000		10,268
08267 Wellesley Expansion													
Total Expenditure	92	258	350	728	3,643	5,453	4,953	4,743					19,870
3980112 Debentures 20 yrs (RDC)					3,000	2,000	2,000						7,000
3985300 Wastewater Residential RDC	92	258	350	728	643	3,453	2,953	4,743					12,870
Total Funding & Financing	92	258	350	728	3,643	5,453	4,953	4,743					19,870
08270 Biosolids Masterplan Update													
Total Expenditure					100	400	400						900
3980200 Wastewater Capital Reserve						73	292	292					657
3985300 Wastewater Residential RDC						27	108	108					243
Total Funding & Financing					100	400	400						900
08275 Biosolids Management Facility													
Total Expenditure	(279)	899	620	4,000	8,000	2,500							15,120
3980200 Wastewater Capital Reserve	(204)	656	453	2,920	5,840	1,825							11,038
3985300 Wastewater Residential RDC	(75)	243	167	1,080	2,160	675							4,082
Total Funding & Financing	(279)	899	620	4,000	8,000	2,500							15,120
08277 Fleet Replacements Wastewater													
Total Expenditure		340	340	240				90	60	340	240		1,310
3982160 Corporate Fleet Replacement Reserve		340	340	240				90	60	340	240		1,310
Total Funding & Financing		340	340	240				90	60	340	240		1,310
08279 SCADA System													
Total Expenditure	3,939	137	4,076	4,717	5,688	5,147	6,182	4,510	3,755	6,830	5,259	5,880	52,044
3980200 Wastewater Capital Reserve	2,875	100	2,975	3,443	4,152	3,757	4,513	3,292	2,741	4,986	3,839	4,292	37,992
3985300 Wastewater Residential RDC	1,064	37	1,101	1,274	1,536	1,390	1,669	1,218	1,014	1,844	1,420	1,588	14,052
Total Funding & Financing	3,939	137	4,076	4,717	5,688	5,147	6,182	4,510	3,755	6,830	5,259	5,880	52,044
08281 River Sampling Program													
Total Expenditure		465	465	470	480	485	490	490	490	490	490	490	4,840
3980200 Wastewater Capital Reserve		339	339	343	350	354	358	358	358	358	358	358	3,533
3985300 Wastewater Residential RDC		126	126	127	130	131	132	132	132	132	132	132	1,307
Total Funding & Financing		465	465	470	480	485	490	490	490	490	490	490	4,840
08286 Baden & NewHamburg MP Update													
Total Expenditure	46		46	50	150	100							346
3985300 Wastewater Residential RDC	46		46	50	150	100							346
Total Funding & Financing	46		46	50	150	100							346

Wastewater

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
08288 Other Studies													
Total Expenditure	99	281	380	575	75	75	75	75	75	75	75	75	1,555
3980200 Wastewater Capital Reserve	72	205	277	420	55	55	55	55	55	55	55	55	1,135
3985300 Wastewater Residential RDC	27	76	103	155	20	20	20	20	20	20	20	20	420
Total Funding & Financing	99	281	380	575	75	75	75	75	75	75	75	75	1,555
08289 Galt Process Upgrades & Expansion													
Total Expenditure	2,014	1,576	3,590	14,120	18,280	18,040	20,100	20,560	8,000	1,000	3,000		106,690
3980100 Debentures 10 yrs (levy/user rates)				10,000	13,000						2,000		25,000
3980112 Debentures 20 yrs (RDC)		300	300	3,000	2,000	2,000	2,000		1,000		700		11,000
3980200 Wastewater Capital Reserve	1,517	1,187	2,703	632	765	13,584	15,135	15,482	6,024	753	259		55,338
3985300 Wastewater Residential RDC	497	89	587	488	2,515	2,456	2,965	5,078	976	247	41		15,352
Total Funding & Financing	2,014	1,576	3,590	14,120	18,280	18,040	20,100	20,560	8,000	1,000	3,000		106,690
08301 St Jacobs Upgrade													
Total Expenditure	1,088		1,088	836	711								2,635
3980200 Wastewater Capital Reserve	752		752	578	491								1,821
3985300 Wastewater Residential RDC	336		336	258	220								814
Total Funding & Financing	1,088		1,088	836	711								2,635
08302 East Side Lands Sanitary Servicing													
Total Expenditure	2,568		2,568	1,700	2,750	23,700	15,500	2,350	10,000	8,000			66,568
3980112 Debentures 20 yrs (RDC)				1,500	2,500	7,000	6,000	1,000	8,000	8,000			34,000
3985300 Wastewater Residential RDC	2,568		2,568	200	250	16,700	9,500	1,350	2,000				32,568
Total Funding & Financing	2,568		2,568	1,700	2,750	23,700	15,500	2,350	10,000	8,000			66,568
08305 Wastewater Treatment Upgrades													
Total Expenditure	(25)	188	163	150	190	200	200	200	200	200	200	200	1,903
3980200 Wastewater Capital Reserve	(18)	137	119	110	139	146	146	146	146	146	146	146	1,389
3985300 Wastewater Residential RDC	(7)	51	44	41	51	54	54	54	54	54	54	54	514
Total Funding & Financing	(25)	188	163	150	190	200	200	200	200	200	200	200	1,903
08307 Kitchener & Waterloo Infrastructure Upgrades													
Total Expenditure	1,957	7,130	9,087	9,010	9,110	5,751	7,701	5,620	5,484	7,700	8,559	4,900	72,922
3980100 Debentures 10 yrs (levy/user rates)											2,000		2,000
3980112 Debentures 20 yrs (RDC)		1,800	1,800								2,200		4,000
3980200 Wastewater Capital Reserve	1,446	5,269	6,715	6,658	6,732	4,250	5,691	4,153	4,053	5,690	4,325	3,621	51,889
3985300 Wastewater Residential RDC	511	61	572	2,352	2,378	1,501	2,010	1,467	1,431	2,010	34	1,279	15,033
Total Funding & Financing	1,957	7,130	9,087	9,010	9,110	5,751	7,701	5,620	5,484	7,700	8,559	4,900	72,922
08308 Cambridge Infrastructure Upgrades													
Total Expenditure	4,768	14,169	18,937	10,123	10,280	9,241	5,231	7,475	2,025	2,137	2,000	2,050	69,499
3980112 Debentures 20 yrs (RDC)		3,400	3,400								400		3,800
3980200 Wastewater Capital Reserve	3,609	10,726	14,335	7,663	7,782	6,995	3,960	5,659	1,533	1,618	1,514	1,552	52,611
3985300 Wastewater Residential RDC	1,159	43	1,202	2,460	2,498	2,246	1,271	1,816	492	519	86	498	13,088
Total Funding & Financing	4,768	14,169	18,937	10,123	10,280	9,241	5,231	7,475	2,025	2,137	2,000	2,050	69,499
08309 Rural Infrastructure Upgrades													

Wastewater

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Expenditure	3,199	9,008	12,207	10,356	3,717	3,998	4,141	4,140	2,050	2,000	2,000	2,000	46,609
3980112 Debentures 20 yrs (RDC)		3,100	3,100								800		3,900
3980200 Wastewater Capital Reserve	1,852	5,216	7,068	5,996	2,152	2,315	2,398	2,397	1,187	1,158	1,158	1,158	26,987
3985300 Wastewater Residential RDC	1,347	692	2,039	4,360	1,565	1,683	1,743	1,743	863	842	42	842	15,722
Total Funding & Financing	3,199	9,008	12,207	10,356	3,717	3,998	4,141	4,140	2,050	2,000	2,000	2,000	46,609
08310 Sewage PSs Infrastructure Upgrades													
Total Expenditure	410	1,048	1,458	5,826	3,353	5,592	5,000	1,050	1,000	1,000	1,000	1,000	26,279
3980112 Debentures 20 yrs (RDC)											250		250
3980200 Wastewater Capital Reserve	299	765	1,064	4,253	2,448	4,082	3,650	767	730	730	730	730	19,184
3985300 Wastewater Residential RDC	111	283	394	1,573	905	1,510	1,350	284	270	270	20	270	6,845
Total Funding & Financing	410	1,048	1,458	5,826	3,353	5,592	5,000	1,050	1,000	1,000	1,000	1,000	26,279
08315 Elmira Upgrades													
Total Expenditure	1,170		1,170	2,217	6,504	7,454	7,960	11,873	2,459	6,190			45,827
3980112 Debentures 20 yrs (RDC)				1,000	2,000	1,000	1,000	5,000	1,000	3,000			14,000
3980200 Wastewater Capital Reserve	576		576	1,091	3,200	3,667	3,916	5,842	1,210	3,045			22,547
3985300 Wastewater Residential RDC	594		594	126	1,304	2,787	3,044	1,031	249	145			9,280
Total Funding & Financing	1,170		1,170	2,217	6,504	7,454	7,960	11,873	2,459	6,190			45,827
08327 Wastewater Asset Management													
Total Expenditure	491	463	954	650	650	650	650	650	650	650	650	650	6,804
3980200 Wastewater Capital Reserve	358	338	696	475	475	475	475	475	475	475	475	475	4,967
3985300 Wastewater Residential RDC	133	125	258	176	176	176	176	176	176	176	176	176	1,837
Total Funding & Financing	491	463	954	650	650	650	650	650	650	650	650	650	6,804
08329 Spring Valley PS Upgrades													
Total Expenditure	2,737	5,288	8,025	9,525	7,500								25,050
3980100 Debentures 10 yrs (levy/user rates)				6,000	5,000								11,000
3980112 Debentures 20 yrs (RDC)		1,400	1,400	2,500	2,000								5,900
3980200 Wastewater Capital Reserve	1,998	3,860	5,858	953	475								7,287
3985300 Wastewater Residential RDC	739	28	767	72	25								864
Total Funding & Financing	2,737	5,288	8,025	9,525	7,500								25,050
08330 Septage Receiving Facility													
Total Expenditure	(560)	660	100										100
3980200 Wastewater Capital Reserve	(560)	660	100										100
Total Funding & Financing	(560)	660	100										100
08332 Wastewater Asset Management Systems													
Total Expenditure	125		125	100	100	100	100	100	100	100	100	100	1,025
3980200 Wastewater Capital Reserve	91		91	73	73	73	73	73	73	73	73	73	748
3985300 Wastewater Residential RDC	34		34	27	27	27	27	27	27	27	27	27	277
Total Funding & Financing	125		125	100	100	100	100	100	100	100	100	100	1,025
08333 Waterloo WWTP Outfall Upgrade													
Total Expenditure								550					550
3980200 Wastewater Capital Reserve								434					434

Wastewater

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
08797 Kitchener Process Upgrades													
Total Expenditure	(2,241)	5,267	3,026	5,650	4,450	2,900	4,200	13,200	10,150	1,850			45,426
3980100 Debentures 10 yrs (levy/user rates)				4,000									4,000
3980112 Debentures 20 yrs (RDC)		500	500	1,500	1,000		1,000	2,000	2,000				8,000
3980200 Wastewater Capital Reserve	(1,598)	3,755	2,158	28	3,173	2,068	2,995	9,412	7,237	1,319			28,389
3985300 Wastewater Residential RDC	(643)	1,012	368	122	277	832	205	1,788	913	531			5,037
Total Funding & Financing	(2,241)	5,267	3,026	5,650	4,450	2,900	4,200	13,200	10,150	1,850			45,426
08801 Laboratory Equipment & Upgrades													
Total Expenditure		350	350	350	350	350	350	350	350	350	350	350	3,500
3980200 Wastewater Capital Reserve		350	350	350	350	350	350	350	350	350	350	350	3,500
Total Funding & Financing		350	350	350	350	350	350	350	350	350	350	350	3,500
08809 Waterloo Process Upgrade													
Total Expenditure	499		499										499
3980200 Wastewater Capital Reserve	394		394										394
3985300 Wastewater Residential RDC	105		105										105
Total Funding & Financing	499		499										499
08826 EELS Upgrades & Expansion													
Total Expenditure	550	7,175	7,725	10,935	8,635	2,461	2,000						31,756
3980100 Debentures 10 yrs (levy/user rates)					4,000								4,000
3980112 Debentures 20 yrs (RDC)		2,000	2,000	3,000									5,000
3980200 Wastewater Capital Reserve	392	5,116	5,508	7,797	2,157	1,755	1,426						18,642
3985300 Wastewater Residential RDC	158	59	217	138	2,478	706	574						4,114
Total Funding & Financing	550	7,175	7,725	10,935	8,635	2,461	2,000						31,756
Total Wastewater	22,675	56,887	79,562	93,678	95,846	96,237	93,928	86,986	50,623	44,987	28,573	51,195	721,615

Water Distribution

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Water Distribution													
02003 Leak Detection and Remedial Work													
Total Expenditure	356	59	415	635	281	55	5	55	5	55	5	55	1,566
3980550 Water Distribution Reserve	356	59	415	635	281	55	5	55	5	55	5	55	1,566
Total Funding & Financing	356	59	415	635	281	55	5	55	5	55	5	55	1,566
02007 Distribution Studies and Upgrades													
Total Expenditure	(18)	88	70	70	70	70	70	70	70	70	70	70	700
3980550 Water Distribution Reserve	(18)	88	70	70	70	70	70	70	70	70	70	70	700
Total Funding & Financing	(18)	88	70	70	70	70	70	70	70	70	70	70	700
02009 Meter Replacement													
Total Expenditure	35	330	365	500	500								1,365
3980550 Water Distribution Reserve	18	165	183	250	250								683
3980560 Wastewater Collection Reserve	18	165	183	250	250								683
Total Funding & Financing	35	330	365	500	500								1,365
02012 Fleet Replacements Water Distn													
Total Expenditure					80			80				80	240
3982160 Corporate Fleet Replacement Reserve					80			80				80	240
Total Funding & Financing					80			80				80	240
Total Water Distribution	373	477	850	1,205	931	125	75	205	75	125	75	205	3,871

Wastewater Collection

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Wastewater Collection													
02033 Replacement & Upgrade Collection Mains													
Total Expenditure	(56)	506	450	375	75	75	250	250	120	120	120	120	1,955
3980560 Wastewater Collection Reserve	(56)	506	450	375	75	75	250	250	120	120	120	120	1,955
Total Funding & Financing	(56)	506	450	375	75	75	250	250	120	120	120	120	1,955
02035 Collection Studies and Upgrades													
Total Expenditure	33	167	200	175	125	125	75	75	75	75	75	75	1,075
3980560 Wastewater Collection Reserve	33	167	200	175	125	125	75	75	75	75	75	75	1,075
Total Funding & Financing	33	167	200	175	125	125	75	75	75	75	75	75	1,075
Total Wastewater Collection	(23)	673	650	550	200	200	325	325	195	195	195	195	3,030

Facilities Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total	
Facilities Management														
90022 Facilities Equipment Replacement														
Total Expenditure		5	5	5	77	77	85	5	5	5	5	5	274	
3982040 Facilities Equipment Reserve		5	5	5	77	77	85	5	5	5	5	5	274	
Total Funding & Financing		5	5	5	77	77	85	5	5	5	5	5	274	
90023 Facilities Vehicle & Equip Replacement FM														
Total Expenditure		82	510	592	1,335	85	460	265	522	350	425	1,155	135	5,324
3982160 Corporate Fleet Replacement Reserve		82	510	592	1,335	85	460	265	522	350	425	1,155	135	5,324
Total Funding & Financing		82	510	592	1,335	85	460	265	522	350	425	1,155	135	5,324
90102 Facilities Business Systems														
Total Expenditure		380	380	85	85	85	85	85	85	85	85	85	85	1,145
3980065 Facility Lifecycle Reserve		380	380	85	85	85	85	85	85	85	85	85	85	1,145
Total Funding & Financing		380	380	85	85	85	85	85	85	85	85	85	85	1,145
90164 Master Accommodation Planning														
Total Expenditure		75	75	100				100				100	375	
3980020 General Tax Supported Capital Reserve		75	75	100				100				100	375	
Total Funding & Financing		75	75	100				100				100	375	
90169 Asset Management Systems														
Total Expenditure		20	20										20	
3980020 General Tax Supported Capital Reserve		20	20										20	
Total Funding & Financing		20	20										20	
Total Facilities Management		482	590	1,072	1,525	247	622	435	712	440	515	1,245	325	7,138

Facility Asset Acquisition & Construction

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Acquisition & Construction													
90137 Corp Space Optimization Phase 2													
Total Expenditure	500		500										500
3980102 Debentures 20 yrs (levy/user rates)	375		375										375
3986300 RDC RF Operations Facilities	125		125										125
Total Funding & Financing	500		500										500
90162 WRESTRC Underground Services													
Total Expenditure		625	625										625
3980065 Facility Lifecycle Reserve		625	625										625
Total Funding & Financing		625	625										625
90170 KCTH Early Works													
Total Expenditure	1,577	140	1,717	4,810	19,000	8,886							34,413
3980100 Debentures 10 yrs (levy/user rates)	92	6	99	6	6	6							117
3980400 Provincial Government Funding	1,426	130	1,556	4,800	18,990	8,876							34,222
3985800 RDC RF Transit	59	4	63	4	4	4							74
Total Funding & Financing	1,577	140	1,717	4,810	19,000	8,886							34,413
90179 Kitchener Central Transit Hub													
Total Expenditure	528	2,710	3,238	22,991	59,425	26,575	16,302						128,531
3980103 Debentures 30 yrs (levy/user rates)	84	434	518	3,679	9,508	4,252	2,608						20,565
3980113 Debentures 30 yrs (RDC)	58	298	356	2,529	6,537	2,923	1,793						14,138
3980400 Provincial Government Funding	174	894	1,069	7,587	19,610	8,770	5,380						42,415
3980600 Federal Government Funding	211	1,084	1,295	9,196	23,770	10,630	6,521						51,412
Total Funding & Financing	528	2,710	3,238	22,991	59,425	26,575	16,302						128,531
90190 Duke Street Underpass													
Total Expenditure		1,652	1,652	1,652									3,303
3980400 Provincial Government Funding		1,652	1,652	1,652									3,303
Total Funding & Financing		1,652	1,652	1,652									3,303
90191 Fleet Vehicle Charging Stations													
Total Expenditure				2,335	3,402	3,435	299	85		57		142	9,756
3980020 General Tax Supported Capital Reserve							299	85		57		142	583
3980109 Funding source to be identified - budget				2,335	3,402	3,435							9,172
Total Funding & Financing				2,335	3,402	3,435	299	85		57		142	9,756
90192 Corporate Space Optimization Phase 3													
Total Expenditure	2,481	1,750	4,231	3,700									7,931
3980102 Debentures 20 yrs (levy/user rates)	1,861	1,313	3,174	2,775									5,949
3986300 RDC RF Operations Facilities	620	438	1,058	925									1,983
Total Funding & Financing	2,481	1,750	4,231	3,700									7,931
90194 70 & 84 Victoria St Land & Building													
Total Expenditure	100		100										100
3980065 Facility Lifecycle Reserve	100		100										100
Total Funding & Financing	100		100										100
Total Facility Asset Acquisition & Construction	5,186	6,877	12,063	35,488	81,827	38,896	16,601	85		57		142	185,159

Facility Asset Renewal

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total	
Facility Asset Renewal														
74100 20 Weber Building Renewal														
Total Expenditure		41	41	23	452		396	34	217	172	80	120	1,534	
3980065 Facility Lifecycle Reserve		41	41	23	452		396	34	217	172	80	120	1,534	
Total Funding & Financing		41	41	23	452		396	34	217	172	80	120	1,534	
74200 AHQ 150 Frederick Building Renewal														
Total Expenditure		1,752	606	2,358	1,538	1,795	1,773	2,545	958	618	770	651	14,022	
3980065 Facility Lifecycle Reserve		1,752	606	2,358	1,538	1,795	1,773	2,545	958	618	770	651	14,022	
Total Funding & Financing		1,752	606	2,358	1,538	1,795	1,773	2,545	958	618	770	651	14,022	
74300 99 Regina Building Renewal														
Total Expenditure		1,322	544	1,866	1,136	2,148	3,633	1,191	2,286	1,233	1,233	577	512	15,815
3980065 Facility Lifecycle Reserve		1,322	544	1,866	1,136	2,148	3,633	1,191	2,286	1,233	1,233	577	512	15,815
Total Funding & Financing		1,322	544	1,866	1,136	2,148	3,633	1,191	2,286	1,233	1,233	577	512	15,815
74400 Operations Centre Building Renewal														
Total Expenditure		1,002	852	1,854	2,652	86	48	2,672	3,745	1,769	846	2,643	1,590	17,906
3980065 Facility Lifecycle Reserve		1,002	852	1,854	2,652	86	48	2,672	3,745	1,769	846	2,643	1,590	17,906
Total Funding & Financing		1,002	852	1,854	2,652	86	48	2,672	3,745	1,769	846	2,643	1,590	17,906
74500 150 Main Cambridge Building Renewal														
Total Expenditure		85	119	204	513	56	115	1,669	1,545	1,458	135	286	815	6,796
3980065 Facility Lifecycle Reserve		85	119	204	513	56	115	1,669	1,545	1,458	135	286	815	6,796
Total Funding & Financing		85	119	204	513	56	115	1,669	1,545	1,458	135	286	815	6,796
74600 Gaol & Governor House Renewal														
Total Expenditure			52	52	18		84	734	434	450	436	288	34	2,529
3980065 Facility Lifecycle Reserve			52	52	18		84	734	434	450	436	288	34	2,529
Total Funding & Financing			52	52	18		84	734	434	450	436	288	34	2,529
74700 WRESTC Renewal														
Total Expenditure		185	253	438	2,428	2,648	53	403	925	233	364	446	346	8,284
3980065 Facility Lifecycle Reserve		185	253	438	2,428	2,648	53	403	925	233	364	446	346	8,284
Total Funding & Financing		185	253	438	2,428	2,648	53	403	925	233	364	446	346	8,284
90093 Emergency Training Props														
Total Expenditure			30	30	30	30	30	30	30	30	30	30	300	
3980300 Current Revenue			30	30	30	30	30	30	30	30	30	30	300	
Total Funding & Financing			30	30	30	30	30	30	30	30	30	30	300	
90099 Waterloo Parkade Capital Program														
Total Expenditure		53	359	412	202	11	213		28	51	27	124	1,068	
3980065 Facility Lifecycle Reserve		37	249	286	137	8	145		19	34	18	84	731	
3980250 Third Party Financing		16	110	126	65	4	68		9	16	9	40	337	
Total Funding & Financing		53	359	412	202	11	213		28	51	27	124	1,068	
90158 KPL Parking Garage Capital Program														
Total Expenditure			130	130	170	205	70	125	105	70	50	70	50	1,045
3980065 Facility Lifecycle Reserve			130	130	170	205	70	125	105	70	50	70	50	1,045

Facility Asset Renewal

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Total Funding & Financing		130	130	170	205	70	125	105	70	50	70	50	1,045
90163 Fuel Storage and Dispensing Systems													
Total Expenditure				325	412	29	212	59	59	194	132	125	1,547
3982170 Fuel System Equipment Reserve				325	412	29	212	59	59	194	132	125	1,547
Total Funding & Financing				325	412	29	212	59	59	194	132	125	1,547
90168 Energy Projects Funded from Energy Reserve													
Total Expenditure		530	530	100	100	100	100	100	100	100	100	100	1,430
3983000 Solar Photovoltaic Reserve		530	530	100	100	100	100	100	100	100	100	100	1,430
Total Funding & Financing		530	530	100	100	100	100	100	100	100	100	100	1,430
Total Facility Asset Renewal	4,929	2,987	7,916	9,135	7,943	6,148	10,076	10,249	6,287	4,358	5,425	4,738	72,276

Fleet Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Fleet Management													
90014 Fleet Management Vehicles													
Total Expenditure				320					60				380
3982160 Corporate Fleet Replacement Reserve				320					60				380
Total Funding & Financing				320					60				380
90015 Fleet Pool Vehicles													
Total Expenditure	70		70										70
3982160 Corporate Fleet Replacement Reserve	70		70										70
Total Funding & Financing	70		70										70
90016 Fleet Services Equipment													
Total Expenditure	80	54	134	437	123	20	65	622	20	37	5		1,463
3982150 Shop Equipment Reserve	80	54	134	437	123	20	65	622	20	37	5		1,463
Total Funding & Financing	80	54	134	437	123	20	65	622	20	37	5		1,463
Total Fleet Management	150	54	204	757	123	20	65	622	80	37	5		1,913

Waste Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
73100 WM Waterloo Building Renewal													
Total Expenditure		35	35	483	294	295	56	549	498	203	127	983	3,523
3980120 Waste Management Reserve		35	35	483	294	295	56	549	498	203	127	983	3,523
Total Funding & Financing		35	35	483	294	295	56	549	498	203	127	983	3,523
73200 WM Cambridge Building Renewal													
Total Expenditure		699	654	1,353	271	297	296	396	586	325	291	389	4,203
3980065 Facility Lifecycle Reserve	699	654	1,353	171				96	86	125	91	189	2,110
3980120 Waste Management Reserve				100		297	296	300	500	200	200	200	2,093
Total Funding & Financing		699	654	1,353	271	297	296	396	586	325	291	389	4,203
73300 WM Kitchener Building Renewal													
Total Expenditure				12			174	12	32	39	88	100	457
3980065 Facility Lifecycle Reserve				12			174	12	32	39	88	100	457
Total Funding & Financing				12			174	12	32	39	88	100	457
Waste Management													
01004 Curbside Service Level Changes													
Total Expenditure		16,050	16,050	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	25,050
3980120 Waste Management Reserve		16,050	16,050	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	25,050
Total Funding & Financing		16,050	16,050	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	25,050
01005 Cambridge Scale System & Building													
Total Expenditure				75	700				100		100		975
3980120 Waste Management Reserve				67	624				89		89		870
3985150 RDC Reserve Fund Waste Management				8	76				11		11		105
Total Funding & Financing				75	700				100		100		975
01007 Vehicle Replacements Waste Management													
Total Expenditure		4,325	4,325	5,798	230	4,125	1,740	2,810	3,975	710	4,458	1,730	29,901
3982160 Corporate Fleet Replacement Reserve		4,325	4,325	5,798	230	4,125	1,740	2,810	3,975	710	4,458	1,730	29,901
Total Funding & Financing		4,325	4,325	5,798	230	4,125	1,740	2,810	3,975	710	4,458	1,730	29,901
01009 Cambridge Site Servicing													
Total Expenditure					100		150		200		200		650
3980120 Waste Management Reserve					100		150		200		200		650
Total Funding & Financing					100		150		200		200		650
01010 Waterloo Site Servicing													
Total Expenditure					100		150		200		200		650
3980120 Waste Management Reserve					100		150		200		200		650
Total Funding & Financing					100		150		200		200		650
01013 Cambridge MHSW Building													
Total Expenditure					500	500	200						1,200
3980120 Waste Management Reserve					500	500	200						1,200
Total Funding & Financing					500	500	200						1,200
01015 Voice Radio Sets													

Waste Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Expenditure		120	120	180	180						150		630
3982020 Waste Management Equipment Reserve		120	120	180	180						150		630
Total Funding & Financing		120	120	180	180						150		630
01016 Waterloo Soil Management Strategy													
Total Expenditure						2,400							2,400
3980120 Waste Management Reserve						2,400							2,400
Total Funding & Financing						2,400							2,400
01051 Cambridge Groundwater Management													
Total Expenditure		80	80	875		540			540			540	2,575
3980120 Waste Management Reserve		80	80	875		540			540			540	2,575
Total Funding & Financing		80	80	875		540			540			540	2,575
01052 Cambridge - Leachate Control													
Total Expenditure	40	80	120	540		540		540		540		540	2,820
3980120 Waste Management Reserve	40	80	120	540		540		540		540		540	2,820
Total Funding & Financing	40	80	120	540		540		540		540		540	2,820
01058 Waterloo Storm Water Management													
Total Expenditure		300	300	550	500	500		500			500		2,850
3980120 Waste Management Reserve		300	300	550	500	500		500			500		2,850
Total Funding & Financing		300	300	550	500	500		500			500		2,850
01082 Waterloo Groundwater Management													
Total Expenditure		350	350	1,000	600	1,000	546	443	546	443	546	500	5,974
3980100 Debentures 10 yrs (levy/user rates)				1,000	200								1,200
3980120 Waste Management Reserve		350	350		400	1,000	546	443	546	443	546	500	4,774
Total Funding & Financing		350	350	1,000	600	1,000	546	443	546	443	546	500	5,974
01084 Materials Recycling Centre													
Total Expenditure		200	200			500	500						1,200
3980120 Waste Management Reserve		178	178			445	445						1,068
3985150 RDC Reserve Fund Waste Management		22	22			55	55						132
Total Funding & Financing		200	200			500	500						1,200
01091 Cambridge Site Closure													
Total Expenditure		50	50	100	100				115				365
3980120 Waste Management Reserve		50	50	100	100				115				365
Total Funding & Financing		50	50	100	100				115				365
01092 Cambridge - Storm Water Management													
Total Expenditure						400				350			750
3980120 Waste Management Reserve						400				350			750
Total Funding & Financing						400				350			750
01103 Decommissioned Sites													
Total Expenditure	500	500	1,000	2,000	5,000	1,500	1,000	150	1,000	1,500	500	1,000	14,650
3980100 Debentures 10 yrs (levy/user rates)					2,000								2,000
3980120 Waste Management Reserve	500	500	1,000	2,000	3,000	1,500	1,000	150	1,000	1,500	500	1,000	12,650

Waste Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
Total Funding & Financing	500	500	1,000	2,000	5,000	1,500	1,000	150	1,000	1,500	500	1,000	14,650
01104 Cambridge Transfer Building Upgrade													
Total Expenditure		250	250	600	1,400					515			2,765
3980120 Waste Management Reserve		223	223	535	1,249					459			2,466
3985150 RDC Reserve Fund Waste Management		27	27	65	151					56			299
Total Funding & Financing		250	250	600	1,400					515			2,765
01106 Cambridge Compost Pad Expansion													
Total Expenditure				400			600					600	1,600
3980120 Waste Management Reserve				357			535					535	1,427
3985150 RDC Reserve Fund Waste Management				43			65					65	173
Total Funding & Financing				400			600					600	1,600
01121 Landfill Cell Closure													
Total Expenditure	482	315	797	1,545	150	1,060	450	685	680	685	680	700	7,432
3980120 Waste Management Reserve	482	315	797	1,545	150	1,060	450	685	680	685	680	700	7,432
Total Funding & Financing	482	315	797	1,545	150	1,060	450	685	680	685	680	700	7,432
01144 Feasibility Studies													
Total Expenditure		400	400	100	500		500	500	500	500	500	500	4,000
3980120 Waste Management Reserve		400	400	100	500		500	500	500	500	500	500	4,000
Total Funding & Financing		400	400	100	500		500	500	500	500	500	500	4,000
01146 Cambridge Roads Construction													
Total Expenditure		150	150	350			300			300		300	1,400
3980120 Waste Management Reserve		150	150	350			300			300		300	1,400
Total Funding & Financing		150	150	350			300			300		300	1,400
01154 Waterloo - New Cells Design & Construction													
Total Expenditure	1,660	4,000	5,660	6,300	3,000	7,080	4,500	5,000	3,000	3,000	5,000	3,000	45,540
3980102 Debentures 20 yrs (levy/user rates)		1,050	1,050	3,935	3,000	7,000	3,000						17,985
3980120 Waste Management Reserve	1,660	2,950	4,610	2,365		80	1,500	5,000	3,000	3,000	5,000	3,000	27,555
Total Funding & Financing	1,660	4,000	5,660	6,300	3,000	7,080	4,500	5,000	3,000	3,000	5,000	3,000	45,540
01156 Waterloo Leachate Control													
Total Expenditure		800	800	300	1,400	450	560	610	615	610	611	610	6,566
3980100 Debentures 10 yrs (levy/user rates)		800	800	300	600								1,700
3980120 Waste Management Reserve				800	450	560	610	615	610	611	610	610	4,866
Total Funding & Financing		800	800	300	1,400	450	560	610	615	610	611	610	6,566
01160 Waterloo - Roads Construction													
Total Expenditure		2,300	2,300	455	600		455	780		455	520		5,565
3980100 Debentures 10 yrs (levy/user rates)		2,300	2,300	455	600								3,355
3980120 Waste Management Reserve							455	780		455	520		2,210
Total Funding & Financing		2,300	2,300	455	600		455	780		455	520		5,565
01163 Waterloo Landfill Gas System													
Total Expenditure	2,100	450	2,550	1,500	595	590	590	2,000	1,000	650	650	650	10,775
3980100 Debentures 10 yrs (levy/user rates)	2,100	450	2,550	1,310	595								4,455

Waste Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
3980120 Waste Management Reserve				190		590	590	2,000	1,000	650	650	650	6,320
Total Funding & Financing	2,100	450	2,550	1,500	595	590	590	2,000	1,000	650	650	650	10,775
01165 Waterloo Landfill GPS System													
Total Expenditure	29	300	329			250			250			300	1,129
3982020 Waste Management Equipment Reserve	29	300	329			250			250			300	1,129
Total Funding & Financing	29	300	329			250			250			300	1,129
01172 Cambridge Landfill Gas System													
Total Expenditure		100	100	450	310	2,000	2,700	300	300	300	300	300	7,060
3980120 Waste Management Reserve		100	100	450	310	2,000	2,700	300	300	300	300	300	7,060
Total Funding & Financing		100	100	450	310	2,000	2,700	300	300	300	300	300	7,060
01186 Waterloo Scale System & Building													
Total Expenditure		150	150	60		30	90						330
3980120 Waste Management Reserve		134	134	54		27	80						294
3985150 RDC Reserve Fund Waste Management		16	16	6		3	10						36
Total Funding & Financing		150	150	60		30	90						330
01192 Waterloo Transfer Station Upgrade													
Total Expenditure		2,689	2,689	25,617	3,092	32,497	32,497	31,933	6,700				135,025
3980109 Funding source to be identified - budget				22,897	1,862	32,497	32,497	31,933	6,700				128,386
3980120 Waste Management Reserve		2,689	2,689	2,720	1,230								6,639
Total Funding & Financing		2,689	2,689	25,617	3,092	32,497	32,497	31,933	6,700				135,025
Total Waste Management	5,510	34,649	40,159	50,560	20,751	57,154	48,454	48,808	21,837	12,125	16,420	13,742	330,010

Strategic Initiatives & Asset Management

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Strategic Initiatives & Asset Management													
78001 Project & Portfolio Management Implementation													
Total Expenditure	400		400	1,972									2,372
3980050 Transportation Capital Reserve	140		140	690									830
3980065 Facility Lifecycle Reserve	32		32	158									190
3980120 Waste Management Reserve	24		24	118									142
3980180 Water Capital Reserve	84		84	414									498
3980200 Wastewater Capital Reserve	64		64	316									380
3980440 Airport Capital Reserve	56		56	276									332
Total Funding & Financing	400		400	1,972									2,372
78100 Lucity and Power Plan Software Updates													
Total Expenditure	150	150	300	75	75	75	75	50	160	50	50	50	960
3980050 Transportation Capital Reserve	25	25	50	13	13	13	13	8	27	8	8	8	160
3980065 Facility Lifecycle Reserve	25	25	50	12	12	12	12	8	27	8	8	8	160
3980120 Waste Management Reserve	25	25	50	13	13	13	13	8	27	8	8	8	160
3980180 Water Capital Reserve	25	25	50	13	13	13	13	8	27	8	8	8	160
3980200 Wastewater Capital Reserve	25	25	50	13	13	13	13	8	27	8	8	8	160
3984010 Transit Capital Reserve	25	25	50	12	12	12	12	8	27	8	8	8	160
Total Funding & Financing	150	150	300	75	75	75	75	50	160	50	50	50	960
78101 Asset Management Plan/Policy update													
Total Expenditure		125	125	50	100	75	250	50	50	50	75	60	885
3980050 Transportation Capital Reserve		21	21	8	17	13	42	8	8	8	13	10	148
3980065 Facility Lifecycle Reserve		21	21	8	17	12	42	8	8	8	12	10	147
3980120 Waste Management Reserve		21	21	8	17	13	42	8	8	8	13	10	148
3980180 Water Capital Reserve		21	21	8	17	13	42	8	8	8	13	10	148
3980200 Wastewater Capital Reserve		21	21	8	17	13	42	8	8	8	13	10	148
3984010 Transit Capital Reserve		21	21	8	17	13	42	8	8	8	13	10	148
Total Funding & Financing		125	125	50	100	75	250	50	50	50	75	60	885
78102 Climate Change Adaptation Masterplan													
Total Expenditure	200		200	150			75	75					500
3980050 Transportation Capital Reserve	33		33	25			13	13					83
3980065 Facility Lifecycle Reserve	33		33	25			12	12					83
3980120 Waste Management Reserve	33		33	25			13	13					83
3980180 Water Capital Reserve	33		33	25			13	13					83
3980200 Wastewater Capital Reserve	33		33	25			13	13					83
3984010 Transit Capital Reserve	33		33	25			13	13					83
Total Funding & Financing	200		200	150			75	75					500
Total Strategic Initiatives & Asset Management	750	275	1,025	2,247	175	150	400	175	210	100	125	110	4,717

Region of Waterloo International Airport

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
70500 Airport Renewal													
Total Expenditure	266	73	339	173	254	1,153	980	883	2,548	1,769	945	824	9,868
3980065 Facility Lifecycle Reserve	128	73	201	173	254	1,153	980	883	2,548	1,769	945	824	9,730
3980440 Airport Capital Reserve	138		138										138
Total Funding & Financing	266	73	339	173	254	1,153	980	883	2,548	1,769	945	824	9,868
Region of Waterloo International Airport													
03513 Noise Monitoring System													
Total Expenditure					50								50
3980440 Airport Capital Reserve					50								50
Total Funding & Financing					50								50
03515 Electrical Study													
Total Expenditure					50					50			100
3980440 Airport Capital Reserve					50					50			100
Total Funding & Financing					50					50			100
03542 Runway 08 Approach Lighting													
Total Expenditure	50		50										50
3980440 Airport Capital Reserve	28		28										28
3986200 RDC RF Airport Funding	23		23										23
Total Funding & Financing	50		50										50
03547 Airport Business Plan Update													
Total Expenditure							125	125					250
3980440 Airport Capital Reserve							13	13					25
3986200 RDC RF Airport Funding							113	113					225
Total Funding & Financing							125	125					250
03548 Rehabilitation 08/26													
Total Expenditure		150	150	1,650									1,800
3980440 Airport Capital Reserve		50	50	545									594
3986200 RDC RF Airport Funding		101	101	1,106									1,206
Total Funding & Financing		150	150	1,650									1,800
03555 Fencing													
Total Expenditure		1,200	1,200	350		1,500							3,050
3980440 Airport Capital Reserve		1,200	1,200	350		1,500							3,050
Total Funding & Financing		1,200	1,200	350		1,500							3,050
03557 Equipment Replacements													
Total Expenditure	50	119	169	37	232	235	162	58	14	18	43		968
3982190 Airport Vehicle/Equipment Reserve	50	119	169	37	232	235	162	58	14	18	43		968
Total Funding & Financing	50	119	169	37	232	235	162	58	14	18	43		968
03564 Randell Drain/Stormwater-Upgrades													
Total Expenditure	80		80				1,300						1,380
3980100 Debentures 10 yrs (levy/user rates)							1,300						1,380

Region of Waterloo International Airport

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
3980440 Airport Capital Reserve	80		80										80
Total Funding & Financing	80		80				1,300						1,380
03569 Hydro Plant Upgrade													
Total Expenditure					260		230		200				690
3980440 Airport Capital Reserve					42		37		32				110
3986200 RDC RF Airport Funding					218		193		168				580
Total Funding & Financing					260		230		200				690
03570 Apron Resurfacing													
Total Expenditure								300	3,100				3,400
3980100 Debentures 10 yrs (levy/user rates)								300	500				800
3980440 Airport Capital Reserve									2,600				2,600
Total Funding & Financing								300	3,100				3,400
03574 Security Upgrades													
Total Expenditure	76	224	300										300
3980440 Airport Capital Reserve	42	123	165										165
3986200 RDC RF Airport Funding	34	101	135										135
Total Funding & Financing	76	224	300										300
03588 Fleet Vehicle Replacement Airport													
Total Expenditure	105	195	300	1,941	540	115	1,083	92	255	35	415	80	4,856
3980600 Federal Government Funding	80		80										80
3982160 Corporate Fleet Replacement Reserve	25	195	220	1,941	540	115	1,083	92	255	35	415	80	4,776
Total Funding & Financing	105	195	300	1,941	540	115	1,083	92	255	35	415	80	4,856
03591 Parking Equipment Replacement													
Total Expenditure								800					800
3980440 Airport Capital Reserve								800					800
Total Funding & Financing								800					800
03594 Rail Connectivity Study YKF/YYZ													
Total Expenditure									250	250			500
3980440 Airport Capital Reserve									105	105			210
3986200 RDC RF Airport Funding									145	145			290
Total Funding & Financing									250	250			500
03602 Federal Zoning Runway 14-32 & 08-26 Ext													
Total Expenditure	62	92	154										154
3980440 Airport Capital Reserve	26	39	65										65
3986200 RDC RF Airport Funding	36	53	89										89
Total Funding & Financing	62	92	154										154
03603 Trigger 2 Property Acquisition													
Total Expenditure	1,000		1,000						2,000	2,900	2,900		8,800
3980440 Airport Capital Reserve	420		420							840	1,218	1,218	3,696
3986200 RDC RF Airport Funding	580		580						1,160	1,682	1,682		5,104
Total Funding & Financing	1,000		1,000						2,000	2,900	2,900		8,800

Region of Waterloo International Airport

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
03604 Construct Runway 14/32 Extension													
Total Expenditure										22,000	22,000	13,000	57,000
3980109 Funding source to be identified - budget										14,740	14,740	8,710	38,190
3980112 Debentures 20 yrs (RDC)										2,000	2,000	2,000	6,000
3980440 Airport Capital Reserve										3,058	3,058	1,807	7,923
3986200 RDC RF Airport Funding										2,202	2,202	483	4,887
Total Funding & Financing										22,000	22,000	13,000	57,000
03606 Terminal Entrance Road Design													
Total Expenditure				500	500	500	500						2,000
3980440 Airport Capital Reserve				210	210	210	210						840
3986200 RDC RF Airport Funding				290	290	290	290						1,160
Total Funding & Financing				500	500	500	500						2,000
03610 Design Terminal expansion phase 2													
Total Expenditure					500	500							1,000
3980440 Airport Capital Reserve					210	210							420
3986200 RDC RF Airport Funding					290	290							580
Total Funding & Financing					500	500							1,000
03611 Surface Parking Expansion													
Total Expenditure					5,500								5,500
3980440 Airport Capital Reserve					3,355								3,355
3986200 RDC RF Airport Funding					2,145								2,145
Total Funding & Financing					5,500								5,500
03612 Land Development													
Total Expenditure		94	94	59									153
3980440 Airport Capital Reserve		57	57	36									93
3986200 RDC RF Airport Funding		37	37	23									60
Total Funding & Financing		94	94	59									153
03619 Construct Terminal Expansion Phase 2													
Total Expenditure							4,500	4,500					9,000
3980103 Debentures 30 yrs (levy/user rates)							900	900					1,800
3980109 Funding source to be identified - budget							3,015	3,015					6,030
3980113 Debentures 30 yrs (RDC)							585	585					1,170
Total Funding & Financing							4,500	4,500					9,000
03620 Design Terminal Expansion Phase 3													
Total Expenditure									1,000	2,000	2,000		5,000
3980109 Funding source to be identified - budget									670	1,340	1,340		3,350
3980440 Airport Capital Reserve									140	280	280		700
3986200 RDC RF Airport Funding									190	380	380		950
Total Funding & Financing									1,000	2,000	2,000		5,000
03636 Runway 14-32 Rehabilitation													
Total Expenditure												10,000	10,000

Region of Waterloo International Airport

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent	2026	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035
	Approvals (Estimated)	Request	Total										Total
3986200 RDC RF Airport Funding	23		23	155									178
Total Funding & Financing	75		75	500									575
03654 Apron Floodlighting Replacement													
Total Expenditure							300						300
3980440 Airport Capital Reserve							300						300
Total Funding & Financing							300						300
03656 Non-Passenger Screening													
Total Expenditure	1,250		1,250	1,250									2,500
3980440 Airport Capital Reserve	1,250		1,250	1,250									2,500
Total Funding & Financing	1,250		1,250	1,250									2,500
03657 Common Use Equipment Replacement													
Total Expenditure								1,000					1,000
3980440 Airport Capital Reserve								1,000					1,000
Total Funding & Financing								1,000					1,000
03658 Natural Heritage Management Plan													
Total Expenditure										140	60	50	250
3980440 Airport Capital Reserve										140	60	50	250
Total Funding & Financing										140	60	50	250
03660 Environmental Sustainability													
Total Expenditure	99	660	759	440	100	100	100	100	100	100	100	100	1,999
3980400 Provincial Government Funding		215	215										215
3980440 Airport Capital Reserve	99	445	544	440	100	100	100	100	100	100	100	100	1,784
Total Funding & Financing	99	660	759	440	100	100	100	100	100	100	100	100	1,999
03666 Airport Signage													
Total Expenditure				700									700
3980440 Airport Capital Reserve				700									700
Total Funding & Financing				700									700
03667 Runway 26 RVR													
Total Expenditure					50	300							350
3980440 Airport Capital Reserve					50	300							350
Total Funding & Financing					50	300							350
03668 Construct Taxiway Widening													
Total Expenditure						150	2,300						2,450
3980100 Debentures 10 yrs (levy/user rates)						50	759						809
3980109 Funding source to be identified - budget						101	1,541						1,642
Total Funding & Financing						150	2,300						2,450
Total Region of Waterloo International Airport	3,207	3,113	6,320	8,750	7,561	7,553	8,005	8,358	11,342	27,362	28,488	30,054	143,793

Build Waterloo Region

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Build Waterloo Region													
99082 Oversizing Cambridge Sanitary extension													
Total Expenditure				400									400
3980020 General Tax Supported Capital Reserve				400									400
Total Funding & Financing				400									400
99088 Charles St Terminal Disposition													
Total Expenditure		345	345										345
3980020 General Tax Supported Capital Reserve		345	345										345
Total Funding & Financing		345	345										345
99102 Industrial Land strategy													
Total Expenditure		300	300										300
3980020 General Tax Supported Capital Reserve		300	300										300
Total Funding & Financing		300	300										300
99103 Industrial Land Acquisition and Strategy													
Total Expenditure		400	8,700	9,100			5,000	5,000					19,100
3980100 Debentures 10 yrs (levy/user rates)		400	8,700	9,100			5,000	5,000					19,100
Total Funding & Financing		400	8,700	9,100			5,000	5,000					19,100
99107 Kitchener Central Transit Hub													
Total Expenditure		115	115	200									315
3980020 General Tax Supported Capital Reserve		115	115										115
3980109 Funding source to be identified - budget				200									200
Total Funding & Financing		115	115	200									315
Total Build Waterloo Region		700	9,160	9,860	600		5,000	5,000					20,460

Council & Administrative Services

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Council & Administrative Services													
07660 Automated Speed Enforcement													
Total Expenditure		100	100	100	100	100							400
3980045 Road Safety Reserve		100	100	100	100	100							400
Total Funding & Financing		100	100	100	100	100							400
90009 Lic & Reg Servs Vehicles													
Total Expenditure							55		280				335
3982160 Corporate Fleet Replacement Reserve							55		280				335
Total Funding & Financing							55		280				335
90092 Licensing-Radio Equipment													
Total Expenditure				75	75								150
3983700 Bylaw Equipment Reserve				75	75								150
Total Funding & Financing				75	75								150
90117 DOCS Modernization													
Total Expenditure		300	1,045	1,345	1,588	1,796	2,035	2,110					8,874
3983500 ITS Capital Reserve		300	1,045	1,345	1,588	1,796	2,035	2,110					8,874
Total Funding & Financing		300	1,045	1,345	1,588	1,796	2,035	2,110					8,874
90176 Bylaw Licensing Database													
Total Expenditure		50	25	75									75
3980020 General Tax Supported Capital Reserve		50	25	75									75
Total Funding & Financing		50	25	75									75
90177 Electronic Meeting Software													
Total Expenditure								25					25
3980020 General Tax Supported Capital Reserve								25					25
Total Funding & Financing								25					25
90205 Council Chambers Technology Modernization													
Total Expenditure		5	5	5	5	5	5	160	5	5	5	5	205
3980020 General Tax Supported Capital Reserve		5	5	5	5	5	5	160	5	5	5	5	205
Total Funding & Financing		5	5	5	5	5	5	160	5	5	5	5	205
Total Council & Administrative Services		350	1,175	1,525	1,693	1,976	2,215	2,170	185	285	5	5	10,064

Cultural Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035	
													Total	
3983100 Cultural Services Capital Reserve				80									80	
Total Funding & Financing				80									80	
42046 Curatorial Centre Storage Expansion														
Total Expenditure	21	10	31		63	530	65						689	
3983100 Cultural Services Capital Reserve	21	10	31		63	530	65						689	
Total Funding & Financing	21	10	31		63	530	65						689	
42049 Exhibit Refurbishment														
Total Expenditure	60	75	135	15			15	15	15	15	15	15	240	
3983100 Cultural Services Capital Reserve	60	75	135	15			15	15	15	15	15	15	240	
Total Funding & Financing	60	75	135	15			15	15	15	15	15	15	240	
42052 Audio Visual Equipment														
Total Expenditure		28	28	25	10	10	15	10	70	14	10	10	202	
3983100 Cultural Services Capital Reserve		28	28	25	10	10	15	10	70	14	10	10	202	
Total Funding & Financing		28	28	25	10	10	15	10	70	14	10	10	202	
42062 Main Gallery Exhibit Refurbishment														
Total Expenditure	190	55	245	955	2,250	2,250	50	50	50	50	50	50	6,000	
3983100 Cultural Services Capital Reserve	190	55	245	955	2,250	2,250	50	50	50	50	50	50	6,000	
Total Funding & Financing	190	55	245	955	2,250	2,250	50	50	50	50	50	50	6,000	
42071 Curatorial Centre Improvements														
Total Expenditure			132		54	66	1,068						1,320	
3983100 Cultural Services Capital Reserve			132		54	66	1,068						1,320	
Total Funding & Financing			132		54	66	1,068						1,320	
42080 Doon Village Lighting														
Total Expenditure		10	10	100									110	
3983100 Cultural Services Capital Reserve		10	10	100									110	
Total Funding & Financing		10	10	100									110	
42081 Doon Village WiFi														
Total Expenditure			25										25	
3983100 Cultural Services Capital Reserve			25										25	
Total Funding & Financing			25										25	
42082 KSWRM Site Development														
Total Expenditure		85	85	65	50	10	50	57	50	50	100	60	577	
3983100 Cultural Services Capital Reserve		85	85	65	50	10	50	57	50	50	100	60	577	
Total Funding & Financing		85	85	65	50	10	50	57	50	50	100	60	577	
43010 Grounds and Visitor Services														
Total Expenditure		(11)	43	32	30	140	30	75	60	75	60	75	60	637
3983100 Cultural Services Capital Reserve		(11)	43	32	30	140	30	75	60	75	60	75	60	637
Total Funding & Financing		(11)	43	32	30	140	30	75	60	75	60	75	60	637
43013 Museum Development														
Total Expenditure			850	850	5								855	
3983100 Cultural Services Capital Reserve			850	850	5								855	

Cultural Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Total Funding & Financing		850	850	5									855
44010 McDougall Site Development													
Total Expenditure	52	15	67	10	10	20	20	50	20	50	25	50	322
3983100 Cultural Services Capital Reserve	52	15	67	10	10	20	20	50	20	50	25	50	322
Total Funding & Financing	52	15	67	10	10	20	20	50	20	50	25	50	322
Total Cultural Services	938	3,217	4,155	1,803	2,728	5,849	4,690	3,909	3,212	2,904	2,605	1,131	32,986

Region of Waterloo Library

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
70001 Library Renewal													
Total Expenditure	250	150	400		12	241	8	51	24	32	141	14	923
3980065 Facility Lifecycle Reserve	150		150			228		50			100		528
3980160 Region of Waterloo Library Services Rese	100	150	250		12	13	8	1	24	32	41	14	394
Total Funding & Financing	250	150	400		12	241	8	51	24	32	141	14	923
Region of Waterloo Library													
20009 Branch Furnishings													
Total Expenditure		12	12	7	7	7	7	100	7	7	7	7	168
3980160 Region of Waterloo Library Services Rese		1	1	1	1	1	1	10	1	1	1	1	17
3985700 RDC R.F. - Library		11	11	6	6	6	6	90	6	6	6	6	151
Total Funding & Financing		12	12	7	7	7	7	100	7	7	7	7	168
20014 Vehicle Replacement Library													
Total Expenditure								85					85
3982160 Corporate Fleet Replacement Reserve								85					85
Total Funding & Financing								85					85
20015 Branch Development													
Total Expenditure					10	10	10						30
3980160 Region of Waterloo Library Services Rese					1	1	1						3
3985700 RDC R.F. - Library					9	9	9						27
Total Funding & Financing					10	10	10						30
20023 New Hamburg Branch - Puddicombe Estate													
Total Expenditure					25								25
3980160 Region of Waterloo Library Services Rese					25								25
Total Funding & Financing					25								25
20027 St. Clements - Relocate & Expand (Furnish, Equi													
Total Expenditure									50				50
3980160 Region of Waterloo Library Services Rese									25				25
3985700 RDC R.F. - Library									25				25
Total Funding & Financing									50				50
20028 Community Outreach													
Total Expenditure				65	65								130
3980160 Region of Waterloo Library Services Rese				65	65								130
Total Funding & Financing				65	65								130
20029 Branch Retrofits													
Total Expenditure	20	10	30	22	13	34	40	5	5	5	5	5	164
3980160 Region of Waterloo Library Services Rese	20	10	30	22	13	34	40	5	5	5	5	5	164
Total Funding & Financing	20	10	30	22	13	34	40	5	5	5	5	5	164
20030 AODA Retrofits													
Total Expenditure		13	13	55	45	2							115
3980160 Region of Waterloo Library Services Rese		13	13	55	45	2							115

Region of Waterloo Library

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Total Funding & Financing		13	13	55	45	2							115
20031 Upgrade Lighting													
Total Expenditure	10	10	10	20	5	35	25	45	20	25			185
3980160 Region of Waterloo Library Services Rese	10	10	10	20	5	35	25	45	20	25			185
Total Funding & Financing	10	10	10	20	5	35	25	45	20	25			185
20032 Wellesley Branch													
Total Expenditure					80								80
3980160 Region of Waterloo Library Services Rese					40								40
3985700 RDC R.F. - Library					40								40
Total Funding & Financing					80								80
Total Region of Waterloo Library	280	185	465	169	262	329	90	286	106	69	153	26	1,955

Paramedic Services

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Facility Asset Renewal													
74881 PSV HQ South Building Renewal													
Total Expenditure		159	159	42	4	254	651	162	442	87	113	275	2,189
3980065 Facility Lifecycle Reserve		159	159	42	4	254	651	162	442	87	113	275	2,189
Total Funding & Financing		159	159	42	4	254	651	162	442	87	113	275	2,189
74887 PSV HQ North Building Renewal													
Total Expenditure		391	391				24				24		438
3980065 Facility Lifecycle Reserve		391	391				24				24		438
Total Funding & Financing		391	391				24				24		438
74888 PSV Stations Renewal													
Total Expenditure		366	366			427	107	248	61	118	240	21	1,589
3980065 Facility Lifecycle Reserve		366	366			427	107	248	61	118	240	21	1,589
Total Funding & Financing		366	366			427	107	248	61	118	240	21	1,589
Paramedic Services													
82001 Vehicle Replacement-Ambulance													
Total Expenditure		2,790	2,790	2,790	2,170	3,410	5,270	4,030	2,790	3,410	3,100	4,650	34,410
3982210 Ambulance Vehicle Reserve		2,790	2,790	2,790	2,170	3,410	5,270	4,030	2,790	3,410	3,100	4,650	34,410
Total Funding & Financing		2,790	2,790	2,790	2,170	3,410	5,270	4,030	2,790	3,410	3,100	4,650	34,410
82003 Vehicle Replacement-ERU													
Total Expenditure		750	750	180			210	575	180		390		2,285
3982210 Ambulance Vehicle Reserve		750	750	180			210	575	180		390		2,285
Total Funding & Financing		750	750	180			210	575	180		390		2,285
82005 Vehicle Replacement-Admin & Van													
Total Expenditure				50	175	65		50				90	430
3982210 Ambulance Vehicle Reserve				50	175	65		50				90	430
Total Funding & Financing				50	175	65		50				90	430
82006 Equipment-Defibrillators													
Total Expenditure				3,572				3,666	94	141	188	141	7,803
3982220 Ambulance Equipment Reserve				3,572				3,666	94	141	188	141	7,803
Total Funding & Financing				3,572				3,666	94	141	188	141	7,803
82013 Equipment-Laptops													
Total Expenditure					126	207	9	14	113	122	14	14	617
3982220 Ambulance Equipment Reserve					126	207	9	14	113	122	14	14	617
Total Funding & Financing					126	207	9	14	113	122	14	14	617
82017 Station 2024 Expansion (N2 Concession)													
Total Expenditure		5,000	5,000	5,579	500								11,079
3980102 Debentures 20 yrs (levy/user rates)		3,050	3,050	3,403	305								6,758
3980112 Debentures 20 yrs (RDC)		1,950	1,950	2,176	195								4,321
Total Funding & Financing		5,000	5,000	5,579	500								11,079
82018 Station 2026 Expansion (N1 FH & Bleams)													
Total Expenditure		100	100	200	3,000	179	2,510	3,300					9,189

Paramedic Services

**Ten Year Capital Forecast
2026 - 2035**

82036 Equipment - Master Plan - Defibrillators												
	94	94	94	141	188	141	141	141	141	141	94	1,316
	82	82	82	123	164	123	123	123	123	123	82	1,150
	12	12	12	18	24	18	18	18	18	18	12	166
	94	94	94	141	188	141	141	141	141	141	94	1,316
	9	9	9	14	18	14	14	14	14	14	9	126
	9	9	9	14	18	14	14	14	14	14	9	126
	9	9	9	14	18	14	14	14	14	14	9	126
			68	102	136	102	102	102	102	102	68	884
			35	53	71	53	53	53	53	53	35	460
			33	49	65	49	49	49	49	49	33	424
			68	102	136	102	102	102	102	102	68	884
	250	250	250	250	250	404	250	250	250	250	250	2,654
	250	250	250	250	250	404	250	250	250	250	250	2,654
	250	250	250	250	250	404	250	250	250	250	250	2,654
	125	125		304	171	179	94	31	94	210	265	1,474
	125	125		304	171	179	94	31	94	210	265	1,474
	125	125		304	171	179	94	31	94	210	265	1,474
				3,000	1,170	3,000	1,900					9,070
				2,730	1,065	2,730	1,729					8,254
				270	105	270	171					816
				3,000	1,170	3,000	1,900					9,070
				3,000	1,170	3,000	1,900					9,070
				1,830	714	1,830	1,159					5,533
				1,170	456	1,170	741					3,537
				3,000	1,170	3,000	1,900					9,070
				4,000	5,000	5,000						14,000
				2,440	3,050	3,050						8,540
				1,560	1,950	1,950						5,460
				4,000	5,000	5,000						14,000
				5,000	7,000	7,000	7,000	7,000				33,000
				3,050	4,270	4,270	4,270	4,270				20,130
				1,950	2,730	2,730	2,730	2,730				12,870

Paramedic Services

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Total Funding & Financing						5,000	7,000	7,000	7,000	7,000			33,000
82046 Station - 2034 at Doon South/Doon Mill (Replac													
Total Expenditure									4,000	5,000	5,000		14,000
3980102 Debentures 20 yrs (levy/user rates)									3,640	4,550	4,550		12,740
3980112 Debentures 20 yrs (RDC)									360	450	450		1,260
Total Funding & Financing									4,000	5,000	5,000		14,000
82047 Station - 2035 at King/Benton - (Replacement o													
Total Expenditure									4,000	5,000	5,000		14,000
3980102 Debentures 20 yrs (levy/user rates)									3,640	4,550	4,550		12,740
3980112 Debentures 20 yrs (RDC)									360	450	450		1,260
Total Funding & Financing									4,000	5,000	5,000		14,000
82051 ePCR Replacement													
Total Expenditure				400									400
3982220 Ambulance Equipment Reserve				400									400
Total Funding & Financing				400									400
Total Paramedic Services	546	10,822	11,368	23,211	15,125	25,097	27,741	22,291	18,452	21,916	18,854	11,638	195,693

Resident Experience, Strategy & Communications

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Resident Experience, Strategy & Communications													
90075 CMS Equipment													
Total Expenditure		12	12				12				50		74
3983600 CMS Equipment Reserve		12	12				12				50		74
Total Funding & Financing		12	12				12				50		74
90150 Consolidated Contact Centre													
Total Expenditure		200	200	100	100	100							500
3983900 HRC Capital Reserve		200	200	100	100	100							500
Total Funding & Financing		200	200	100	100	100							500
Total Resident Experience, Strategy & Communications		212	212	100	100	100	12				50		574

Information Technology Services

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Information Technology Services													
90017 Corporate Data													
Total Expenditure	82	82	82	100		100		100		100		100	582
3983500 ITS Capital Reserve	82	82	82	100		100		100		100		100	582
Total Funding & Financing	82	82	82	100		100		100		100		100	582
90061 Security/Infrastructure													
Total Expenditure		500	500	500	550	550	550	550	600	600	600	600	5,600
3983500 ITS Capital Reserve		500	500	500	550	550	550	550	600	600	600	600	5,600
Total Funding & Financing		500	500	500	550	550	550	550	600	600	600	600	5,600
90063 Telephone Systems Upgrade													
Total Expenditure	750	50	800										800
3983500 ITS Capital Reserve	750	50	800										800
Total Funding & Financing	750	50	800										800
90098 WREPNET Upgrades													
Total Expenditure		200	200	500	500								1,200
3983500 ITS Capital Reserve		200	200	500	500								1,200
Total Funding & Financing		200	200	500	500								1,200
90166 ROW Website Redevelopment													
Total Expenditure	100		100			400				500			1,000
3983500 ITS Capital Reserve	100		100			400				500			1,000
Total Funding & Financing	100		100			400				500			1,000
90411 Computer Replacements													
Total Expenditure		1,300	1,300	1,300	1,300	1,300	1,350	1,350	1,400	1,400	1,400	1,400	13,500
3981120 Computer Equipment Reserve		1,300	1,300	1,300	1,300	1,300	1,350	1,350	1,400	1,400	1,400	1,400	13,500
Total Funding & Financing		1,300	1,300	1,300	1,300	1,300	1,350	1,350	1,400	1,400	1,400	1,400	13,500
Total Information Technology Services	932	2,050	2,982	2,400	2,350	2,350	1,900	2,000	2,000	2,600	2,000	2,100	22,682

Corporate Finance

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total	
Corporate Finance														
60001 Debenture Systems														
Total Expenditure		150	150										150	
3983200 Financial Services Capital Reserve		150	150										150	
Total Funding & Financing		150	150										150	
60003 Employee Expenses and P-card Systems														
Total Expenditure		150	150										150	
3983200 Financial Services Capital Reserve		150	150										150	
Total Funding & Financing		150	150										150	
60005 RDC By Law Review														
Total Expenditure		213	235	448				210	140				798	
3983200 Financial Services Capital Reserve		21	24	45				21	14				80	
3985500 RDC RF Administration		192	212	403				189	126				718	
Total Funding & Financing		213	235	448				210	140				798	
60010 Stores Vehicles Equipment														
Total Expenditure				85		55					85	70	295	
3982160 Corporate Fleet Replacement Reserve				85		55					85	70	295	
Total Funding & Financing				85		55					85	70	295	
60017 Budget System														
Total Expenditure		100	100	50	50								200	
3983200 Financial Services Capital Reserve		100	100	50	50								200	
Total Funding & Financing		100	100	50	50								200	
60034 Project Portfolio Management														
Total Expenditure		100	100	150	50								300	
3983200 Financial Services Capital Reserve		100	100	150	50								300	
Total Funding & Financing		100	100	150	50								300	
60037 Finance Modernization														
Total Expenditure		150	150	500	150	150	150	150	150	150	150	150	1,850	
3983200 Financial Services Capital Reserve		150	150	500	150	150	150	150	150	150	150	150	1,850	
Total Funding & Financing		150	150	500	150	150	150	150	150	150	150	150	1,850	
Total Corporate Finance		213	885	1,098	785	250	205	150	360	290	150	235	220	3,743

Human Resources

Ten Year Capital Forecast 2026 - 2035

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
Human Resources													
99029 KRONOS Upgrade													
Total Expenditure		500	500	1,000									1,500
3983900 HRC Capital Reserve		500	500	1,000									1,500
Total Funding & Financing		500	500	1,000									1,500
99095 HXM Future Implementations													
Total Expenditure		488	488	100	100	100	100	100					988
3983900 HRC Capital Reserve		488	488	100	100	100	100	100					988
Total Funding & Financing		488	488	100	100	100	100	100					988
Total Human Resources		988	988	1,100	100	100	100	100					2,488

Corporate Financial

**Ten Year Capital Forecast
2026 - 2035**

	Previous Unspent Approvals (Estimated)	2026 Request	2026 Total	2027	2028	2029	2030	2031	2032	2033	2034	2035	2026 - 2035 Total
99085 498 Eagle Brownfield Incentives													
Total Expenditure					165	165	165	165	165	165	165	165	1,317
3980140 Brownfield Incentive Program Reserve					165	165	165	165	165	165	165	165	1,317
Total Funding & Financing					165	165	165	165	165	165	165	165	1,317
99086 475 King Brownfield Incentives													
Total Expenditure				444									444
3980140 Brownfield Incentive Program Reserve				444									444
Total Funding & Financing				444									444
99087 215 Lexington Brownfield Incentives													
Total Expenditure		23	23										23
3980140 Brownfield Incentive Program Reserve		23	23										23
Total Funding & Financing		23	23										23
99093 60 Charles Street/24 Gaukel Brownfield Incentives													
Total Expenditure		489	489	489	489	338							1,806
3980140 Brownfield Incentive Program Reserve		489	489	489	489	338							1,806
Total Funding & Financing		489	489	489	489	338							1,806
99094 152 Shanley Street Brownfield Incentives													
Total Expenditure				136	136	136	136	136	136	136	136	136	1,224
3980140 Brownfield Incentive Program Reserve				136	136	136	136	136	136	136	136	136	1,224
Total Funding & Financing				136	136	136	136	136	136	136	136	136	1,224
99097 93 Grand Avenue Brownfield Incentive													
Total Expenditure		14	14	14	14	13							54
3980140 Brownfield Incentive Program Reserve		14	14	14	14	13							54
Total Funding & Financing		14	14	14	14	13							54
99105 217 Hespeler Rd Brownfield Incentive													
Total Expenditure					813	486							1,300
3980140 Brownfield Incentive Program Reserve					813	486							1,300
Total Funding & Financing					813	486							1,300
Total Corporate Financial	1,474	3,039	4,513	5,072	7,352	4,403	3,241	2,211	1,947	1,561	301	301	30,902

Question 2: Reserves - closing balances

\$K	2019	2020	2021	2022	2023	2024	2025	2026
Transportation Equipment Reserve	339,105	390,822	340,886	287,203	298,147	337,055	351,000	345,000
Waste Management Equipment Reserve	115,911	217,699	322,197	421,317	542,367	669,393	761,000	430,000
Facilities Equipment Reserve	5,190	(3,676)	19,485	40,330	55,811	83,928	76,000	(30,000)
Design and Construction Equipment Reserv	427,120	490,673	557,993	637,511	682,283	759,494	548,000	515,000
SSH Equipment Reserve	444,352	626,716	810,834	1,010,499	1,231,619	1,463,879	883,714	313,643
Fleet Maintenance Equipment Reserve	18,669,878	20,932,986	20,456,497	19,388,891	21,122,303	19,719,119	13,527,000	4,257,000
Fleet Shop Equipment Reserve	649,175	769,929	841,380	990,220	188,832	415,765	386,000	363,000
Fuel System Equipment Reserve	640,728	957,954	1,061,891	1,299,421	1,415,275	1,544,460	1,747,000	1,985,000
Airport Equipment Reserve	210,160	222,277	254,733	249,100	191,729	241,015	293,000	206,000
Ambulance Vehicle Reserve	1,940,522	1,814,893	2,477,664	4,193,044	2,990,335	4,976,831	4,654,279	4,485,209
Ambulance Equipment Reserve	2,458,884	596,368	259,127	852,747	1,322,030	1,719,030	1,126,135	1,981,467
GRT Urban Vehicle Reserve	1,016,900	1,440,952	1,977,692	2,594,035	3,296,059	3,339,102	2,025,000	2,505,000
GRT Bus Replacement Reserve	2,405,804	2,531,079	2,679,044	7,503,333	7,852,715	1,099,915	1,220,000	1,109,000
GRT Mobility Plus Rural Equipment Reserv	213,541	359,122	2,510,750	2,536,120	2,240,459	1,904,290	1,537,000	1,157,000
GRT Uniform Reserve	514,000	514,000	514,000	514,000	0	0	Closed	Closed
Library Equipment Reserve	9,315	9,495	9,654	9,950	10,395	10,869	11,000	11,000
Corp Publ Equipment Reserve	96	7,209	7,330	24,816	43,304	62,667	49,000	67,000
Bylaw Equipment Reserve	12,203	25,564	37,213	47,889	63,319	79,504	95,000	111,000
Deferred Federal Gas Tax Reserve Fund	21,176,792	16,733,496	13,171,553	8,398,221	2,171,612	9,990,397	10,114,000	6,143,000
Working Funds Reserve	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Facilities Lifecycle Reserve Region	2,314,589	4,217,593	4,770,737	6,930,849	7,332,729	4,619,934	12,856,000	6,947,000
Solar Photovoltaic Reserve	1,024,476	1,133,767	1,293,543	1,495,900	1,738,373	1,845,935	1,912,000	134,000
Waste Management Reserve Fund	2,352,581	4,947,759	7,419,747	4,286,340	5,262,850	11,109,885	13,676,000	3,764,000
Airport Capital Reserve Fund	3,522,871	3,897,518	4,354,921	5,856,940	7,479,278	8,997,494	10,528,000	9,333,000
Sick Leave Reserve Fund	2,301,550	1,907,905	1,632,179	1,228,196	932,612	1,067,589	1,224,085	1,278,511
Schneider Haus Reserve Fund	79,476	81,010	82,371	0	0	0	Closed	Closed
Museum General Tax Supported Capital Res	746,691	2,012,722	3,992,279	5,450,161	7,021,023	7,637,367	6,143,000	5,117,000
Municipal Accommodation Tax Reserve	156,939	261,305	430,550	505,583	616,761	663,812	278,000	293,000
Museum Acquisition Reserve	202,588	246,884	251,032	343,633	359,493	375,894	386,000	398,000
Wastewater Capital Reserve Fund	41,827,907	43,932,677	40,562,077	43,122,601	42,462,461	42,102,300	34,056,000	15,157,000
Wastewater Stabilization Reserve Fund	5,704,243	7,992,587	7,405,925	5,891,495	8,303,929	16,248,912	12,249,000	12,249,000
Water Capital Reserve Fund	58,874,461	71,744,171	68,358,587	84,153,224	87,728,360	90,554,384	102,580,000	108,247,000
Water Stabilization Reserve Fund	12,157,143	10,193,358	12,423,348	7,814,117	9,252,957	11,112,458	9,112,000	9,112,000
Computer Equipment Reserve Fund	2,161,032	2,107,683	1,875,367	2,059,977	2,485,590	2,954,505	2,669,000	2,610,000

	\$K	2019	2020	2021	2022	2023	2024	2025	2026
ITS Capital Reserve		956,874	1,567,438	2,032,637	2,354,719	2,303,261	2,526,989	2,418,000	1,494,000
Insurance Reserve Fund		5,038,287	5,822,138	5,292,531	4,492,605	5,365,270	5,453,924	6,058,556	6,668,253
WSIB Reserve Fund - Region		10,421,744	5,023,067	5,160,606	4,426,127	3,438,262	3,274,924	4,512,866	4,603,123
Compensation Stabilization Reserve		5,189,215	8,426,612	4,197,981	4,079,513	4,066,090	1,919,567	1,919,567	1,919,567
Financial Services Capital Reserve		468,535	683,981	1,020,424	1,154,388	1,196,730	1,272,040	1,261,000	701,000
General Tax Supported Capital Reserve		3,954,278	5,580,281	10,764,368	9,701,806	8,978,517	7,488,845	7,488,845	7,488,845
Children's Services Capital Reserve		378,556	613,917	624,230	643,385	672,121	702,785	730,000	759,000
Library Capital Reserve Fund		447,677	983,987	1,213,400	1,306,486	1,247,152	1,243,711	1,149,000	787,000
North Dumfries Library Capital Reserve		108,201	110,289	112,142	115,583	120,745	126,254	130,000	134,000
Community Planning Capital Reserve		619,215	667,206	696,033	865,473	1,477,720	1,587,701	1,505,000	560,000
HRC Capital Reserve		0	242,319	512,678	1,540,389	811,559	922,621	1,021,000	556,000
HRC Operating Reserve		101,225	101,225	101,225	89,360	0	0	Closed	Closed
Roads Capital Levy Reserve Fund		9,831,548	10,021,297	0	0	0	0	Closed	Closed
ads Rehabilitation Reserve Fund		10,430,694	10,357,241	28,235,477	21,326,346	25,880,972	34,226,931	25,538,000	10,286,000
Supportive Building Reserve Fund		107,938	120,117	132,219	146,430	163,193	180,867	190,867	50,867
Sunnyside Minor Capital Reserve		334,715	645,559	1,967,324	2,244,673	2,651,628	3,079,448	3,379,448	3,679,448
Tax Stabilization Reserve Fund		15,000,000	15,000,000	15,000,000	15,000,000	13,941,305	11,431,914	2,900,000	2,900,000
Transportation RDC Reserve Fund		29,166,836	30,703,025	48,774,177	82,999,046	114,919,734	117,324,856	51,630,574	69,730,808
Airport RDC Reserve Fund		1,216,471	2,157,027	3,274,067	4,759,369	5,629,747	5,406,540	2,427,538	2,019,731
Water Supply RDC Reserve Fund		17,731,159	16,501,954	13,266,439	12,720,045	16,263,591	13,742,774	4,627,657	13,592,506
Waste Management RDC Reserve Fund		255,814	498,932	939,002	1,381,152	1,910,313	1,813,354	1,813,356	1,700,702
Wastewater RDC Reserve Fund		4,506,401	4,012,398	7,062,225	8,683,918	15,538,928	13,551,768	(3,333,448)	6,719,388
Transit LRT RDC		9,677,685	8,653,539	9,550,911	12,374,690	14,152,933	14,751,036	13,667,541	20,338,501
Transit KVTH RDC		(593,360)	(486,215)	(247,326)	93,739	(1,206,632)	(836,899)	(838,507)	(161,013)
General Government RDC Reserve Fund		(2,424,868)	(2,394,868)	(1,888,737)	(1,156,686)	144,114	978,627	1,074,199	1,959,832
Facilities RDC Reserve Fund		2,391,023	2,344,476	3,640,409	4,219,507	4,474,190	4,133,234	2,766,046	2,495,213
Library RDC Reserve Fund		189,960	383,952	523,885	669,895	750,336	611,309	564,111	758,343
Transit RDC Reserve Fund		(3,034,573)	(3,913,881)	(3,990,477)	(3,145,832)	(4,365,083)	(4,798,331)	(5,785,129)	(5,916,480)
EMS RDC Reserve Fund		499,509	234,995	491,275	815,236	843,112	728,010	668,844	2,077,635
Housing General Reserve Fund		45,194,218	47,889,243	38,264,305	27,242,777	13,330,306	1,730,977	4,102,000	4,651,000
Affordable Housing Development		53,988	1,212,101	1,232,464	1,270,283	1,327,018	1,387,561	0	0
Strategic Investments - Affordable Housi		0	0	10,865,510	17,936,701	11,974,111	11,159,203	9,096,000	615,000
Housing Revolving Loan Reserve		450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Homelessness Reserve		0	0	0	0	0	1,022,812	1,825,000	2,118,000

