

Appendix B: Recommended 2025 Capital Budget and 2026-2034 Capital Forecast Amendments

2025-2034 Preliminary Capital Program Amendments (\$ Thousands)

Division	Project	Previous Unspent Approvals	2025 Request	2025 Total	2026	2027	2028	2029	2025-2029 Subtotal	2030-2034 Subtotal	2025-2034 Total
Expenditure											
Region of Waterloo International Airport	03656 Non Passenger Screening	-	2,000	2,000	500	-	(2,500)	-	-	-	-
Region of Waterloo International Airport	03610 Design Terminal expansion phase 2	-	(490)	(490)	(510)	-	1,000	-	-	-	-
Region of Waterloo International Airport	03611 Surface Parking Expansion	-	(2,700)	(2,700)	(2,650)	5,350	-	-	-	-	-
Region of Waterloo International Airport	03653 AOC Expansion	-	(8,000)	(8,000)	800	7,200	-	-	-	-	-
Facility Asset Acquisition & Construction	90179 King Victoria Transit Hub	-	740	740	-	(741)	-	-	(1)	-	(1)
Homelessness	83402 84 Frederick Capital Renewal	-	3,587	3,587	(1,503)	(1,225)	(406)	(108)	345	(474)	(129)
Homelessness	83430 84 Frederick Program Area Capital	-	410	410	(410)	-	-	-	-	-	-
Paramedic Services	82036 Equipment	-	-	-	-	-	-	-	-	-	-

Division	Project	Previous Unspent Approvals	2025 Request	2025 Total	2026	2027	2028	2029	2025-2029 Subtotal	2030-2034 Subtotal	2025-2034 Total
	Master Plan Defibrillators										
Facility Asset Renewal	71021 Christopher Children Centre Building Renewal	-	-	-	59	26	18	33	136	674	810
Facilities Management	(New) Post Acquisitions Facility Costs	-	-	-	200	-	-	-	200	-	200
Total Expenditure		-	(4,453)	(4,453)	(3,514)	10,610	(1,888)	(75)	680	200	881
Funding & Financing											
Grants & Subsidies		498	4,523	5,020	-	(541)	-	-	4,480	-	4,480
Recoveries		-	-	-	-	-	-	-	-	-	-
Development Charge Reserve Funds		-	37	37	37	37	28	37	175	64	239
Development Charge Debentures		-	(4,376)	(4,376)	(1,017)	4,813	580	-	(0)	-	(0)
Property Tax & User Rate Reserves & Reserve Funds:		-	-	-	-	-	-	-	-	-	-
3980440 Airport Capital Reserve		-	2,000	2,000	500	-	(2,500)	-	-	-	-
3983300 Children's Services Capital Reserve		-	-	-	59	26	18	33	136	674	810
3982220 Ambulance Equipment Reserve		-	(37)	(37)	(37)	(37)	(28)	(37)	(175)	(64)	(239)
Property Tax Debentures		(498)	(6,600)	(7,097)	(3,056)	6,312	14	(108)	(3,935)	(474)	(4,409)
Total Funding & Financing		-	(4,453)	(4,453)	(3,514)	10,610	(1,888)	(75)	680	200	881

Project	Explanation for Change
Non Passenger Screening	Transport Canada has provided notice to Canadian airports with international or transborder service that changes are coming to the Non-Passenger Screening (NPS) program. This program requires separate screening infrastructure for non-passengers such as ground handlers, pilots, flight attendants, airport staff, goods etc. Where YKF did not previously need to screen non-passengers, they will now need to be screened starting January 31, 2025 within the terminal building (NPS-T) and April 1, 2026 for vehicles (NPS-V). Infrastructure is required to implement the new screening requirements. YKF had anticipated these requirements coming, but not at the timelines provided. A project is currently underway to implement changes to the terminal building for non-passenger screening by the deadline. YKF had budgeted for NPS-V in 2028, however this would not meet the April 1, 2026 deadline. Budget is required in 2025 to design the facility and start construction. Note that Transport Canada has not made funding available for implementation of NPS at this time. If YKF does not provide NPS-V by the April 1, 2026 deadline, we expect that all transborder and international service would need to cease until the required screening can be provided.
Design Terminal expansion phase 2	It is now anticipated that an expansion of the terminal building will not be needed within the next few years. The update to the Airport Master Plan is ongoing, with anticipated completion mid 2025. Once direction is established through the Master Plan, staff will initiate the design assignment early 2026 or as required.
Surface Parking Expansion	It is now anticipated that an expansion of parking capacity will not be needed in 2025 based on latest airline schedules.
AOC Expansion	Although the need for additional airport office and equipment storage space remains, plans for how to accommodate this need are still being determined. Staff plan to review and finalize this plan in 2025 before proceeding. Equipment and staff office will be temporarily accommodated until a later date.
King Victoria Transit Hub	The Region received project approval from the Ministry of Transportation to proceed with the Kitchener Central Transit Hub works in November of this year. To move forward the project team wishes to start design of elements in 2025. Project staff are in the process of procuring the design

Project	Explanation for Change
	team to consolidate all design work under one contract. Given this new funding announcement, consolidation of phases and meeting Metrolinx timelines for construction staging is a priority for the project that pushes us into design in 2025.
84 Frederick Capital Renewal & 84 Frederick Program Area Capital	This amendment has been proposed due to a change in timing and funding. To have the building renovated and opened by March 30, 2025, work that was initially budgeted for in 2026 & 2027 needs to be pulled forward. As a result of recent funding announcements, staff are proposing to use \$4.5 million of this funding in 2025 for capital renewal and construction work at 84 Frederick. Amending the capital program for this funding decreases the amount that will need to be funded through debentures.
Equipment Master Plan Defibrillators	To adjust development charge funding to reflect prescribed rate.
Christopher Children Centre Building Renewal	Capital works associated with 30 Christopher Drive as outlined through report CSD-CHS-24-006, dated December 3, 2024, Creating Culturally Responsive Child Care at 30 Christopher Drive. There is currently no provision for capital renewal work in the draft 2025-2034 capital program for this location. The capital renewal costs will be covered by Children's Services capital reserve.
Post Acquisitions Facility Costs	Post acquisitions facility costs as outlined in report PDL-LEG-24-026, dated October 23, 2024, funded through property tax supported debentures.